

1 New Brunswick Board of Commissioners of Public Utilities
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5 In the Hearing of an application by NBP Distribution and
6 Customer Service Corporation (DISCO) for changes to its
7 Charges, Rates and Tolls - LOAD FORECAST

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10 Trade and Convention Centre, Saint John, N.B.
11 November 27th 2006

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14 CHAIRMAN: David S. Nelson

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17 COMMISSIONERS: Ken F. Sollows

18 James Bateman

19 H. Brian Tingley

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21 BOARD COUNSEL: Ellen Desmond

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23 BOARD STAFF: Doug Goss

24 John Lawton

25

26 BOARD SECRETARY: Lorraine Légère

27 ASSISTANT SECRETARY Juliette Savoie

28

29 CHAIRMAN: Good morning. It seems like -- I don't know. It

30 seems like an eternity ago that we were all together. And

31 I guess we are back again here.

32 In the matter of an application by the New Brunswick Power

33 Distribution and Customer Service Corporation for changes

34 to its charges, rates and tolls, the Load Forecast portion

35 of the hearing.

36 Could I have appearances please for the Applicant?

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MR. MORRISON: Good morning, Mr. Chair and Commissioners.

Terry Morrison for the Applicant. And with me at counsel table is Lori Clark, Director of Regulatory Affairs for DISCO, Mike Gorman, Vice-president Legal. And our witness who will be joining the panel, Neil Larlee, which you are all familiar with.

Canadian Manufacturers and Exporters?

MR. PLANTE: Dave Plante appearing on behalf of CME.

CHAIRMAN: I notice Mr. Coon is there for the Conservation Council.

MR. COON: Good morning, Mr. Chairman. Along with me -- David Coon. Along with me is Toby Couture for the Conservation Council.

CHAIRMAN: J. D. Irving Limited? New Brunswick System Operator?

MR. ROHERTY: Good morning, Mr. Chairman and Commissioners. Kevin Roherty for New Brunswick System Operator. Along with me today are Margaret Tracy, Norman Seely and Ian MacPherson.

CHAIRMAN: Vibrant Communities Saint John? Mr. Peacock is not here as yet. Mr. Hyslop?

MR. HYSLOP: I know he intends to be present. So he will probably be along, I expect.

CHAIRMAN: Okay. We will recognize him when he comes in.

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2 Public Intervenor?

3 MR. HYSLOP: Yes, Mr. Chair. Peter Hyslop with Robert
4 O'Rourke and Carol Ann Power.

5 CHAIRMAN: Informal Intervenors? New Brunswick Power
6 Generation Corporation? Municipal Utilities?

7 MR. YOUNG: Good morning, Mr. Chairman and Commissioners.
8 On behalf of the Municipal Utilities, Dana Young. And
9 with me I have Marta Kelly, VP Finance and Administration
10 for Saint John Energy.

11 CHAIRMAN: Thank you. Board Staff?

12 MS. DESMOND: Ellen Desmond, Mr. Chairman. And with me is
13 John Lawton and Doug Goss.

14 CHAIRMAN: Have I overlooked anybody in the process here?
15 Is there any preliminary matters?

16 MR. MORRISON: Not for the Applicant, Mr. Chairman.

17 CHAIRMAN: Does anybody else have any preliminary matters
18 they want to deal with? Mr. Hyslop?

19 MR. HYSLOP: I was wondering, Mr. Chair, about the perhaps
20 marking of the exhibits, whether you want to do it at this
21 time?

22 CHAIRMAN: That is what I was -- I was going to move into
23 that next.

24 MR. HYSLOP: Thank you.

25 CHAIRMAN: Can we have the marking of exhibits please.

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Mr. Hyslop, do you --

MR. HYSLOP: Yes, I do. I wasn't sure where we were at.

Mr. Chair, yes, we have filed with the Board and have provided copies electronically to the Intervenors of two documents which we would ask be made part of the record.

The first is the pre-filed evidence of the Public

Intervenor. And then there were some interrogatories

which we received. And the responses to those IRs were

also filed with the Board and electronically with each of the different parties to this proceeding.

We would ask that both those documents be marked as exhibits.

CHAIRMAN: The rebuttal testimony of Wayne P. Olson and Amparo Nieto, that would be PI-1.

MR. HYSLOP: And the second is the responses to interrogatories which we received. We filed those responses with the Board, Mr. Chair.

CHAIRMAN: That will be marked as PI-2. Ms. Desmond, do you have --

MS. DESMOND: Yes. Thank you, Mr. Chair. The Staff has filed documents which we would ask be marked as exhibits.

The first is the evidence of Dr. Jerry Jackson. We would ask that that be marked as PUB-1.

CHAIRMAN: That will be marked PUB-1.

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MS. DESMOND: And Mr. Chair, there are two additional documents, the responses of Dr. Jackson to the IRs of the Public Intervenor and the responses of Dr. Jackson to the IR's of the applicant DISCO. So if we could ask that they be marked respectively as PUB-2 and 3.

CHAIRMAN: Those documents we have marked PUB-2 and PUB-3. Are there any more exhibits to be marked? Is the Applicant ready to proceed.

MR. MORRISON: Yes, Mr. Chair. At this time I would ask Neil Larlee to take the stand.

NEIL LARLEE, having been duly sworn, testified as follows:

DIRECT EXAMINATION BY MR. MORRISON:

Q.1 - Good morning, Mr. Larlee.

A. Good morning.

Q.2 - Would you please state your name and position for the record, please?

A. My name is Neil Larlee. I am manager of regulatory studies and load forecasts at NB Power Distribution Customer Service Corporation.

Q.3 - And, Mr. Larlee, although there is no what we would traditionally call pre-filed evidence, there is a document that has been marked previously as exhibit A-4 which is the pre-filed load forecast and related exhibits. Was this document prepared under your direction?

1 - 36 - Mr. Larlee - Direct by Mr. Morrison -

2 A. Yes, it was.

3 Q.4 - And do you adopt that document as your evidence for the
4 purposes of this proceeding?

5 A. Yes, I do.

6 Q.5 - Now, Mr. Larlee, do you have any changes or
7 clarifications to your evidence that you would like to
8 advise the Board of at this time?

9 A. Yes, I do. There is two -- two typographical errors that
10 I would like to get corrected on the record. If you refer
11 to exhibit A-5, which is the responses to interrogatories
12 dated November 1 --

13 Q.6 - Excuse me, Mr. Larlee. Could I ask you to bring the
14 mic' a little bit closer to you, please.

15 A. Is that a little better?

16 Q.7 - Yes.

17 A. Yes. It's exhibit A-5, responses to interrogatories dated
18 November 1, PI IR-4. PI IR-4. Once you have that, I will
19 take you to the proper table. Everyone have that?
20 Go to table 5 which is on page 6 of that response, the row
21 that is entitled 1997/1998, under the column that is
22 labelled System Net. The number you should see in the
23 response is 18,816. The correct number is 14,816. So
24 again if you look under the column System Net you should
25 see a number 18,816, right within the first -- it's the

2 fifth line of the column, and the correct number is 14,816.

3 The second typographical is again in the same response but

4 on table 7. Table 7 appears on page 8 of the response.

5 So on page 8 and at table 7, if you go to the row entitled

6 2012/13, under the column Peak Demand -- so it's three

7 lines up from the bottom. What is on the table it should

8 stand out, it's 352. It's off obviously by an order of

9 magnitude. It should be 3552.

10 So I apologize for these transcription errors but these

11 are all entered in by hand.

12 MR. MORRISON: Thank you, Mr. Larlee. Mr. Chairman, as is

13 the practice of this Board in the past, where there were

14 matters raised by any of the experts that -- where

15 evidence has been filed that we would like to address, it

16 is usually the practice to address it at this point in

17 rebuttal. And I'm going to draw Mr. Larlee to a couple of

18 references to both Dr. Jackson and to Mr. Olson's

19 testimony and ask him to provide some comments in

20 rebuttal.

21 CHAIRMAN: Go ahead, Mr. Morrison.

22 MR. MORRISON: Thank you, Mr. Chair.

23 Q.8 - Mr. Larlee, if you could turn up -- I believe it has now

24 been marked as exhibit PUB-1, and it's the evidence of Dr.

25

2 Jackson. And if you could turn to page 6 of Dr. Jackson's
3 evidence, and the first full paragraph on that page has a
4 number 3.

5 In that evidence Dr. Jackson says, the heuristic or
6 judgmental model parameter updating process applied by
7 DISCO ignores the opportunity to incorporate information
8 from previous years' forecasting error to improve model
9 parameters and can lead to increased future forecasting
10 error. Do you have any comments with respect to that
11 statement, Mr. Larlee?

12 A. When I read the statement it appears to me that it's
13 implied that heuristic and judgmental has similar
14 meanings. DISCO's load forecast is more heuristic nature
15 than judgmental. The model uses historical load data as a
16 basis of the forecast of future requirements. Then we
17 apply adjustments to account for known variances from
18 history, a good example of which is natural gas.
19 DISCO does not compensate for the previous years' forecast
20 error but rather uses the most recent weather adjusted
21 actuals to parse the residential load into electric heat,
22 water heat and base load. In this sense DISCO's model is
23 recalibrated each time it is performed.

24 Q.9 - If we can turn to -- I believe it has now been marked as
25 PUB-2 -- it's either PUB-2 or 3. It's the response to PI

2 IR-15. That might be PI-2. Sorry, Mr. Chairman. Just

3 looking at my notes from a few moments ago. In any event,

4 it is response to PI IR-15, and in that response

5 essentially Dr. Jackson says that he believes New

6 Brunswick Power's time estimate required an associated

7 cost to implement a complete load research program is

8 over-estimated. Do you have any comments on that

9 statement?

10 A. I stand by our estimates of time and dollars to develop a

11 general service small industrial load research program.

12 This is based on our experience from the residential load

13 research program and it's our best estimate. Two winter

14 peaks should be captured to ensure that we get reliable

15 repeatable results. This will require up to two years of

16 data collection plus the time to process and analyze the

17 data. As well timing with the business planning cycle

18 must be considered.

19 Regarding Dr. Jackson's point that many of the 650

20 interval meters already installed on the general service

21 small industrial class can be used, these meters are

22 installed on larger customers. The general service class

23 in particular is made up of 40 percent small customers

24 which will require the use of completely different meters.

25 As well, existing meters can only be used if these

2 customers are likely to be selected for the sample as any
3 other customer in the sample population.

4 Q.10 - Thank you, Mr. Larlee. I would ask you to turn now to
5 the evidence of Mr. Olson and Ms. Nieto, which I believe
6 has been marked as PI-1.

7 And if you can turn to page 6 of that evidence, beginning
8 at lines 8 to 13. Either Mr. Olson or Ms. Nieto or both
9 have said NB Power has not sufficiently integrated DSM and
10 DR into its load forecast.

11 NB Power estimate that NB Power estimates that DSM and
12 fuel switching will reduce its 2014/15 load by 313
13 gigawatt-hours (energy) and 82 megawatts capacity in the
14 alternative fuel scenario. This is about 1.8 percent of
15 energy and 2.3 percent of capacity.

16 It appears that NB Power accounts for its estimate of the
17 energy and capacity reduction that would naturally occur,
18 but not energy and capacity savings that would result if
19 it were to actively pursue DSM/DR programs.

20 Do you have any comments with respect to that statement?

21 A. Yes. First the numbers quoted by Mr. Olson and Ms. Nieto
22 are incorrect. As shown in table 10 on page 30 of the
23 load forecast document, which is included in exhibit A --
24 I don't think there is a need to turn that up -- but

2 DISCO estimates by 2014/15 that energy efficiency will be
3 reduced by 282 gigawatt-hours and 62 megawatts.

4 In addition the forecast includes a reduction of 313
5 gigawatt-hours and 82 megawatts for lost loads to natural
6 gas. As a result their estimated percentages are
7 underestimated by nearly half.

8 Secondly, there are currently no new DSM or demand
9 response programs that can be included in the forecast.

10 And as such an estimate of naturally-occurring efficiency
11 and conservation continue to be the only measures included
12 in DISCO's forecast.

13 As stated in the response to PI IR-6, which is in exhibit
14 A-5, DISCO's capacity and planning process uses integrated
15 resource planning or IRP, which is comprised of five
16 steps. Preparing a load forecast is the first step.
17 Screening and evaluating DSM potential is clearly
18 completed as a separate step in that process.

19 Q.11 - Finally, Mr. Larlee, if you turn to pages 8 to 10 of
20 Mr. Olson and Ms. Nieto's evidence, they are highlighting
21 how four utilities have used DSM in their load
22 forecasting.

23 Do you have any comments on their summary of these
24 utilities' programs?

25 A. These programs seem to center more on the IRP process

2 than load forecast. The IRP process used by DISCO, as shown
3 in appendices 5 and 6 of exhibit 5 are strikingly similar
4 to those used by Puget Sound Energy, Kentucky, Georgia
5 Power Company and Idaho Power.

6 The only difference that I could see is that DISCO does
7 not have specific DSM programs to include in its load
8 forecast and does not include DSM potential programs as
9 sensitivities to that forecast. If it did it still could
10 easily be added to Mr. Olson's and Ms. Nieto's list of
11 cases.

12 In the last IRP performed by NB Power, sensitivities on
13 various DSM scenarios were included, but as part of the
14 integration process rather than in the load forecast.

15 MR. MORRISON: Thank you, Mr. Larlee. I would ask you to
16 bring the mic' just a little bit closer. I'm having
17 difficulty hearing you. But I don't know whether anybody
18 else is.

19 Mr. Chairman, that is all of the questions I have for Mr.
20 Larlee. And he is now available for cross-examination by
21 the Intervenors.

22 CHAIRMAN: Thank you, Mr. Morrison and Mr. Larlee. Just for
23 the record, I notice Mr. Peacock has arrived to represent
24 Vibrant Communities.

25 MR. PEACOCK: Yes, Mr. Chair. Again, I apologize for my

2 habitual tardiness.

3 CHAIRMAN: It was to be expected. When you weren't here I
4 said, you know, I would recognize you when you got here.
5 I understand that you are a new father since we last saw
6 each other. Congratulations.

7 Mr. Plante, do you have any questions for this panel?

8 MR. PLANTE: We have no questions.

9 CHAIRMAN: Mr. Coon, do you have any questions?

10 MR. COON: Yes, Mr. Chairman. We will move up so we can --

11 CHAIRMAN: Yes. If you can move up please. Thank you.

12 CROSS-EXAMINATION BY MR. COON:

13 Q.12 - Good morning, Mr. Larlee.

14 A. Good morning.

15 Q.13 - I have a few questions I would like to pose and they
16 are pretty much all focused on evidence in exhibit A-4
17 which was the pre-filed load forecast. I would like to
18 start in the Forward to that, since you have got it open.
19 In the Forward on the first page there is a description of
20 how the forecast results are used, on page 1. And it
21 lists among those to provide NB Power Generation
22 Corporation with the forecast of in-province requirements.
23 I'm just wondering why that would be, why would these
24 results be produced and used by NB Power Generation
25 Corporation?

2 A. The generation corporation presently supplies all of
3 DISCO's needs. So it's -- historically this has been the
4 case and it is today. So it is a document that they would
5 make use of for their own planning purposes.

6 Q.14 - Under the current Electricity Act, Mr. Larlee, isn't it
7 the case that DISCO, if it deems that it requires new
8 load, is required to issue a request for proposals to
9 supply that load -- or that power?

10 A. My understanding of the Act is that for long term load
11 requirements, a process that would include RFPs has to be
12 established, yes.

13 Q.15 - So given that, would not these forecast results also be
14 available and used by private power producers?

15 A. Well this load forecast document is now publicly available
16 and has been for quite some time. Certainly it's
17 available for any hypothetical RFP or any people
18 interested in being part of that process to make use of.

19 Q.16 - So you would agree that it would be as useful to a
20 private power producer as it would be to GENCO in terms of
21 potential RFP in future?

22 A. I would think so, yes.

23 Q.17 - And similarly would the forecast results also not be
24 useful to Energy Efficiency New Brunswick in terms of
25 their planning to pursue energy efficiency opportunities

2 in the province?

3 A. I can't speak for Efficiency New Brunswick but I would
4 assume they would have some interest in our load forecast,
5 yes.

6 Q.18 - And specifically what sorts of items within or
7 information within the load forecast would Efficiency New
8 Brunswick find useful?

9 A. Well I would think they would be particularly interested
10 in the efficiency and conservation measures that we have
11 included in the forecast, and possibly they would also be
12 interested in the fuel switching adjustments that we
13 include in the forecast as well. They probably would also
14 be interested in the load growth that is being forecast,
15 so that that could be part of their planning process.

16 Q.19 - And as I read the document, the load growth being
17 forecast over ten years is roughly 2,000 gigawatt hours in
18 energy and 280 megawatts in capacity. Is that correct,
19 give or take a bit?

20 A. Yes, that's correct.

21 Q.20 - I would like to move on to -- still staying in the
22 Forward here. You say that the energy forecast is based
23 on a 30 year average of temperatures between 1971 and
24 2000. Is that correct?

25

2 A. Yes, that's correct.

3 Q.21 - In the face of climate change, can you quantify the
4 impact on the energy forecast if you instead used the
5 average temperature taken over 1990 to 2005?

6 A. You are looking at basically going to a 15 year period as
7 opposed to the 30 year period that we are using?

8 Q.22 - Recognizing that most of the measurable impacts of
9 global warming have been apparent over that period of
10 time, yes, to capture those changes.

11 A. We haven't done any analysis on using a 15 year period.
12 We have done -- we have looked at some sensitivities using
13 the most recent ten year period, and we found, if my
14 memory serves me correctly, so it would be subject to
15 check, that it's in the order of 60 to 90 gigawatt hours
16 would be the impact on the forecast.

17 So just to make it clear we use -- we use a 30 year normal
18 for degree days, stating basically the assumption being,
19 since we can't accurately predict weather, that we are
20 most likely to have weather in the future that will
21 reflect the long term average temperature. We used 30
22 years because that's the number provided and used as a
23 standard by Environment Canada.

24 So we have looked at, well what if we used an average for
25 degree days over a period of ten years to see what the

2 sensitivity is, and we found it's in the order of 60 to 90
3 gigawatt hours.

4 Q.23 - And what period -- what ten year period would that have
5 been for, between which years?

6 A. I believe at the time we were using the most recent ten
7 years. So that would have been '95 to 2005.

8 Q.24 - And can the results of that analysis be provided to
9 this hearing?

10 MR. MORRISON: Mr. Chairman, if they are available we would
11 have no problem in providing them. I don't think there is
12 any confidentiality issues involved. The only question is
13 if it's available. Otherwise it might take some time. We
14 don't want to start creating data, I guess is the --

15 CHAIRMAN: Is it available?

16 DR. SOLLWS: You mean creating analysis.

17 MR. MORRISON: Collecting data and analysis. Thank you, Dr.
18 Sollows.

19 CHAIRMAN: Is it available or --

20 A. I'm searching my memory and I think there is a high
21 likelihood that we will have to recreate the analysis.
22 But I will -- we will have to look and see.

23 MR. MORRISON: We will look to see whether it is available,
24 Mr. Chairman.

25 CHAIRMAN: Thank you, Mr. Morrison.

2 Q.25 - Thank you for looking it up. Could you please repeat
3 though the impact that you recall about that analysis over
4 the 10 year period?

5 A. I believe it's in the order of 60 to 90 gigawatt hours.

6 Q.26 - Thank you. Now did you do a similar analysis around
7 the impact on annual demand forecast using the average
8 temperature at time of peak for the same 10 year period?

9 A. I don't believe we have looked at that sensitivity in the
10 past, I mean. And of course we could always look and do
11 some analysis in that regard.

12 But I think it's important to note here that when you are
13 talking about peak hour demand you are talking about a
14 much shorter period. And what we use is the rolling eight
15 hour temperature. And history seems to show a very short
16 spike in temperature doesn't affect demand so much as when
17 temperature has settled in over a period of about --
18 somewhere in the order of eight hours.

19 But we are not talking about an annual figure here. This
20 is a very short time period. And I don't believe that
21 there is anything that indicates that the weather has
22 become less subject to very cold periods or very warm
23 periods. So I'm not sure there is any merit really in
24 looking at a shorter period for average temperature.

2 Q.27 - Thank you, Mr. Larlee. Has your group done any studies
3 looking forward into the impact on degree days as a result
4 of global warming in our region?

5 A. No.

6 Q.28 - Thank you. I have a couple of questions with respect
7 to the residential forecast, staying with the same
8 exhibit. In the load forecast -- the first question is
9 simply a -- with respect to the number of year-round
10 customers, which will be on page 9, 2.2.2.1. It says here
11 that the overall population's forecast to increase by only
12 1,300 people in the forecast period, is that correct?

13 A. Yes. That's what it says.

14 Q.29 - Is there a reference for projecting the population
15 change in that time period?

16 A. We would have sourced that information from the New
17 Brunswick Statistics Agency.

18 Q.30 - So just to be clear, it would have been based on a
19 population forecast supplied by the New Brunswick
20 Statistics Agency to DISCO?

21 CHAIRMAN: Excuse me, Mr. Coon. Mr. Hyslop?

22 MR. HYSLOP: Could I ask Mr. Larlee just to speak a little
23 louder? I'm having a hard time catching his testimony
24 here, Mr. Chair.

25 A. I'm going to be swallowing this thing soon. But let's

2 try that.

3 Q.31 - Just to repeat the question, so you would have obtained
4 a population forecast for that time period by New
5 Brunswick Statistics Agency, is that correct?

6 A. Yes. At the time the forecasters prepared, we would have
7 talked to them and got a forecast from them.

8 Q.32 - Thank you. My next question has to do with the section
9 around the appliance efficiency model on page 10.

10 At the end of that first paragraph, it says that the model
11 assumes all new appliances will meet existing energy
12 efficiency standards.

13 What standards are you referring to there?

14 A. There is national standards for appliance efficiencies.

15 And as new appliances are manufactured, they have to meet
16 the government standards.

17 Q.33 - So it would be correct to say these standards set
18 minimum standards for appliance efficiency?

19 A. I would assume that yes, that's what the standards are
20 doing, yes.

21 Q.34 - Thank you. Are you familiar, Mr. Larlee, with the
22 Energy Star rating system or the Energuide rating system
23 for appliances?

24 A. Yes. I'm somewhat familiar with it, yes.

25 Q.35 - So my understanding is Energy Star establishes or

2 provides a label for appliances that meet higher standards of
3 energy efficiency than the minimum standards.

4 Would that be your understanding?

5 A. Yes.

6 Q.36 - And Energy Star products are labeled as such to provide
7 information to the consumer about those particular models
8 that consume less power than the standard ones on the
9 market, is that correct?

10 A. I'm sorry. Did your question -- are you asking about the
11 labeling?

12 Q.37 - Yes, the Energy Start labeling?

13 A. I'm not familiar with the Energy Star labeling. I'm
14 familiar with the Energuide labeling. I have seen it on
15 appliances. But I didn't realize Energy Star, other than
16 their logo which is quite common. I'm not familiar with
17 any specific labeling for Energy Star.

18 Q.38 - What was done -- or was anything done with any
19 appliance efficiency model to make an estimate about what
20 percentage of new appliances that were purchased would
21 exceed existing energy efficiency standards based on the
22 Energuide labeling program?

23 A. Well, I believe -- and this would be subject to check.
24 But I believe that the consumptions that we are using the
25 model for, new stock, would represent an average of the

2 new stock coming on line.

3 So those consumptions would include some level of Energy
4 Star appliances and a certain level of more typical -- or
5 as you referred to, minimum standard appliances. So that
6 the model includes -- would include a blend of appliance
7 efficiencies.

8 Q.39 - Can you undertake to just confirm that, that it is an
9 average of the new models in stock as opposed to, as it
10 says here, the assumption that all new appliances meet
11 existing energy efficiency standards which would be a
12 minimum number?

13 MR. MORRISON: We can undertake to do that, Mr. Chairman.

14 CHAIRMAN: Thank you, Mr. Morrison.

15 MR. COON: Thank you.

16 Q.40 - Sticking with the appliance efficiency model for a
17 moment, have you had -- prior to developing this forecast
18 did you have any -- do any consultation with Efficiency
19 New Brunswick to determine whether or not they were
20 contemplating an appliance efficiency incentive program?

21 A. When this forecast was prepared, Efficiency New Brunswick
22 wasn't an agency, didn't exist. So there is no way we
23 could have consulted with them.

24 Q.41 - So could you just remind us of the dates that this load
25 forecast was prepared?

2 A. The date is on the front. It was published in May 2005.

3 So the actual analysis would have been completed in late
4 2004.

5 Q.42 - Might it be the case that if Efficiency New Brunswick
6 offers a rebate program or an incentive program to
7 encourage the purchase of higher efficiency appliances,
8 that the forecast resulting from the appliance efficiency
9 model might represent an overestimate of demand in that
10 end use?

11 A. Well, if we want to talk about future forecast and how we
12 would handle any programs that flowed from Efficiency New
13 Brunswick, we would include any program targets that
14 Efficiency New Brunswick had, whether it is an appliance
15 efficient program or lighting program or what have you in
16 the forecast.

17 But DSM programs have to be measurable and verifiable.
18 And, you know, we would anticipate that any programs that
19 come out of Efficiency New Brunswick would meet those
20 types of standards. And we would include them in the
21 forecast.

22 Q.43 - And when would the next load forecast be done that
23 might contemplate the existence of Efficiency New
24 Brunswick?

25 A. Well, the next forecast would probably be started in

2 the late, late summer of 2007. So if at that time we have
3 some targets from Efficiency New Brunswick, we will
4 certainly be looking at them to include in the forecast.

5 Q.44 - Thank you, Mr. Larlee. On page 11 here it suggests
6 that electric space and water heating normally accounts
7 for 67 percent of average household energy use.

8 Are you still confident that that is the case?

9 A. Yes.

10 Q.45 - Thank you. Of that are you able to say what percentage
11 overall of household energy use is represented by the
12 water heating itself?

13 A. Yes. I believe it's on the record in response to an IR,
14 which I don't have right now. But it's about 20 percent.

15 Q.46 - 20 percent?

16 A. Yes.

17 Q.47 - So in the appliance efficiency model, just to try and
18 better understand it, does it account for shifts in water
19 heating technology, a shift to demand heaters, for
20 example, increasing use of solar hot water heaters, things
21 that represent different technologies than the standard
22 one of storing hot water in a tank?

23 A. No. The water-heating model is driven by the number of
24 persons per household. So the forecast for the number

2 of persons per household is dropping. So our water-heating
3 consumption forecast is dropping in concert with that.

4 Q.48 - If there was increased use of tankless water heaters or
5 solar hot water heaters, how might that affect your
6 forecast?

7 A. If we saw increased use in those technologies, we would
8 have to look at them and assess how they would impact the
9 forecast.

10 In the case of solar hot water, you could assume that you
11 would have lower consumptions in the summertime, lower
12 energy consumptions to heat hot water in the summertime.

13 In the case of tankless hot water technology, your energy
14 consumption would likely be affected. Because of course
15 you would have little or no standby losses because there
16 is no tank involved.

17 But your demand or your capacity is impacted quite
18 significantly. Because of course in order to heat the
19 water they have very high capacity elements. And those
20 technologies would have to be assessed.

21 Q.49 - Thank you. By the way, do you know -- is it still the
22 case that a customer who wishes to install solar hot water
23 heating is not permitted to hook that into a water heating
24 unit rented from DISCO?

2 A. I'm not familiar with the details of our water heating
3 policy. But I do know that they are geared towards
4 safety. And any time that a customer alters how a water
5 heater is supposed to be installed can have some very
6 serious consequences.

7 Obviously if the thermostats are overridden or if the
8 pressure release valves are altered in any way, the tanks
9 can rupture and explode. So safety is the primary concern
10 around all of our water heating policies.

11 Q.50 - Thank you. With respect to the average use per --
12 energies per year-round customer, understanding that this
13 was developed prior to the creation of Efficiency New
14 Brunswick, now that it is up and running, are you familiar
15 with the two programs it has in place to increase the
16 energy efficiency of New Brunswick households?

17 A. Well the programs that I'm aware of is the Energuide for
18 Homes program where there is some support to having a home
19 tested. The other program that Efficiency New Brunswick
20 has that I'm aware of is a pilot program to help insulate
21 mobile homes. Are those the two you are speaking of?

22 Q.51 - Well are you familiar with the program which provides a
23 \$10,000 zero interest loan to help New Brunswick
24 households to reduce their energy demand through

2 efficiency improvements?

3 A. No, I wasn't aware of that specific program, unless of
4 course that is the one related to mobile homes.

5 Q.52 - No, it's not. It's for conventional homes. And there
6 also is a companion program that provides direct financial
7 assistance to lower income households to reduce their
8 energy demand through improvements in energy efficiency.
9 Are you familiar with the low income household incentive
10 program?

11 A. I'm not familiar with the details of that program, no.

12 Q.53 - Would you expect that these programs, if they were
13 successful, in fact would have an impact on the accuracy
14 of this load forecast going out ten years?

15 A. No, I wouldn't, and I guess there are two reasons for
16 that. We have -- in the forecast we have built into it
17 what we call an improvement to the thermal efficiency or
18 the thermal envelope of homes. In other words, the amount
19 of energy in the forecast to heat a home is reduced by
20 half a percent every year to take into account the fact
21 that people are continually improving the insulation
22 levels of their homes.

23 And at this point, without any targets from Efficiency New
24 Brunswick or any quantification of the impact of their
25 programs, we are assuming that the impact of their

2 programs will fall within -- will fall within the amount of
3 the energy reductions that this adjustment in the forecast
4 or this component of the forecast takes into account.

5 Q.54 - Mr. Larlee, whose responsibility is it to ensure that
6 any targets that exist at Efficiency New Brunswick for
7 reducing energy use through improvements in energy
8 efficiency find their way into the load forecast?

9 A. That would be my responsibility, to make sure that -- well
10 I guess it's my responsibility to make sure that any known
11 changes in the future that aren't going to be -- aren't
12 going to be picked up in the models that are basically
13 looking at the past and how energy consumption changes in
14 the past are included in the forecast.

15 Q.55 - You do an annual forecast a year ahead, is that
16 correct, Mr. Larlee?

17 A. I guess I'm not clear when you say a year ahead. We
18 typically do a long term forecast every year. Some years
19 we wouldn't do the full forecast. We would do --
20 basically just update the previous years' forecast if we
21 thought that there was no need to do a, you know, complete
22 bottom up forecast. Typically we do a long term forecast
23 which would include the next year and go out five, ten or
24 in some years we have even gone 20 years.

2 Q.56 - So have you done one of these forecast updates since
3 Efficiency New Brunswick was established?

4 A. Well we are in the process of doing one now. We have a
5 forecast update that hasn't been approved by our board of
6 directors yet, but as part of our annual planning process,
7 yes.

8 We had one during the development of that forecast, like I
9 said, which started in the summer. We made contact with
10 Efficiency New Brunswick and they were unable to provide
11 any targets. So we basically made the decision -- I made
12 the decision that we would go with our existing efficiency
13 and conservation adjustments that are in the forecast.

14 Q.57 - So Efficiency New Brunswick was unable to provide
15 targets this past summer to -- but were you apprised of
16 the details -- I guess you have already said this to us.
17 Why were you not apprised of the details of their specific
18 residential energy efficiency programs in the absence of
19 targets?

20 A. I didn't see the need to delve into their programs, given
21 that there were no targets -- there were no targets
22 available. Essentially I saw it as they were continuing -
23 - in at least one case they were continuing the federal
24 programs into the future. So I felt that our existing

2 adjustments were reasonable.

3 Q.58 - So just to be clear, you are saying that you didn't

4 feel it was germane for you to be aware of their specific
5 program details in the context of any influence that might
6 have on the analysis in your load forecast?

7 A. Well if the agency that is actually developing the
8 program, or implementing the program, can't provide
9 targets on how that program is going to affect electricity
10 consumption, I felt that I certainly wasn't going to be in
11 a position through whether it was discussions with them or
12 doing any other type of research -- I didn't think I was
13 going to be in a position to produce those targets.

14 So as a result, we didn't embark on any type of research
15 project to try and ascertain the effect of their programs.

16 Q.59 - Have you made a request to Efficiency New Brunswick for
17 a description of their plan programs that currently are
18 expected to be implemented over the next year or two?

19 A. I haven't personally, but we have staff at DISCO that are
20 working with Efficiency New Brunswick or are in contact
21 with them, and are apprised of their programs. Our energy
22 advisers and other staff are making our customers aware
23 that those programs are in place and that they exist, and
24 are referring customers to Efficiency New

2 Brunswick in the cases where that makes sense.

3 Q.60 - Thank you. I want to move on to general service

4 category of customers here. On page 15 under General

5 Service and Streetlighting Forecast, it's 2.3 of the

6 exhibit before us, you describe the breakdown of total

7 sales in that general service class as 70 percent of the

8 total are commercial in nature and 30 percent are

9 institutional in nature, is that correct?

10 A. I guess you are going to have to show me where you --

11 Q.61 - At the top of page 15, just prior to the section on the

12 econometric model where it describes the breakdown in

13 general --

14 A. Oh, yes. I see it now. Thank you. Yes.

15 Q.62 - Okay. Can you just explain what comprises the

16 institutional sector?

17 A. Hospitals, schools, government office buildings. And that

18 would be all three levels of government. So municipal,

19 federal, provincial, any other government type buildings,

20 warehousing, that sort of thing, DOT garages, regional

21 offices. I'm sure I'm missing some, but that sort of --

22 that's what comes to mind straight away.

23 Q.63 - Are you familiar with the lead certification program

24 for these kinds of buildings?

25 A. Can you repeat that please?

2 Q.64 - I was asking if you were familiar with the lead
3 certification program, lead standards for these kinds of
4 buildings?

5 A. No, I'm not.

6 Q.65 - So you are unfamiliar with the -- it is called the
7 Leaders in Energy and Efficiency Design for New Commercial
8 Construction and Environmental Design?

9 A. I haven't -- no. I don't have any details on that
10 program.

11 Q.66 - Are you familiar with the newest government buildings
12 that have been constructed or are under construction are
13 being built to higher efficiency standards under the lead
14 program?

15 A. Well, I would assume -- I mean, it's not surprising. It's
16 common sense that the new buildings are built to higher
17 standards. And that would include energy efficiency
18 standards.

19 We have to remember that in the general service forecast
20 we do have an adjustment for efficiency measures. And
21 that adjustment has its foundation in a DSM program called
22 the Public Buildings Initiative. So that it would capture
23 improvements in the efficiencies in the sector.

24 Q.67 - Does that adjustment actually reflect the strict
25 standards required under the lead certification program

2 which the Province of New Brunswick is pursuing?

3 A. We haven't done an engineering type analysis that would
4 attempt to measure those particular impacts of that
5 program, no.

6 Q.68 - Has your group done any studies or analyses in the
7 context of this load forecast to look at the trends in
8 energy efficiency improvements in new building
9 construction, new commercial building construction in the
10 private sector?

11 A. No, we haven't.

12 Q.69 - Are you familiar that the first privately developed
13 commercial building has been built in Moncton to lead
14 standards?

15 A. No. I wasn't aware of that fact.

16 Q.70 - In the consultations you mentioned that some of your
17 staff has been having with Efficiency New Brunswick --
18 well, let me ask you. Is it fair to call the discussions
19 between your staff and Efficiency New Brunswick
20 consultations?

21 A. I would think that's fair, yes.

22 Q.71 - Thank you. In those consultations have they been
23 apprised of the commercial retrofit programs that
24 Efficiency New Brunswick is planning to implement that
25 would have some kind of impact on the general service

2 customers?

3 A. I haven't been party to those discussions. But I don't
4 see why they wouldn't have been part of the discussions.

5 Q.72 - Let me switch over now to the industrial section of the
6 load forecast which takes us to page 20. Well, let's see.
7 19 I guess, section 2.4.

8 I'm just trying to follow through here on terms of the
9 large industrial customers. Here is -- the forecast says
10 in the pulp and paper industry there are 11 customers that
11 normally accounted for 70 percent of total industrial
12 transmission sales.

13 Are those 11 customers still all customers of DISCO?

14 A. Yes, they are. But I think one customer, since this
15 forecast would have been prepared, is no longer in
16 production. And they are actually a net producer of
17 electricity.

18 Q.73 - Can you just explain what you mean by that?

19 A. Well, many of our industrial customers have their own
20 generation or what we refer to as self-generation. In
21 this particular case this customers had a small hydro dam
22 it was using to offset its requirements from us for its
23 mill operations. The mill operations have ceased. The
24 hydro dam is still in operation.

25

2 Q.74 - Thank you. As the pulp and paper companies represent
3 the majority of your industrial transmission sales, has
4 your group done analyses to look at the potential for one
5 or more further mill closures in the province?

6 A. The industrial -- the large industrial forecast, which we
7 are talking about right now, is done or has its foundation
8 in a customer by customer approach.

9 So the account managers responsible for these accounts are
10 in conversation with those customers, stay on top of
11 what's going on in their particular businesses, and
12 essentially forms the basis for our forecast.

13 So as soon as we have information about either load
14 additions or load reductions or closures, then that
15 information makes its way into the forecast.

16 But you have to appreciate that these customers, when they
17 are growing and when they are adding load, are much more
18 likely to talk about it and to tell us about it than when
19 they are facing potential closures.

20 As well, many of these customers are part of large
21 multinational corporations. And the local operations may
22 not be aware of potential closures until very, very near
23 the event. So there really is no information available to
24 us in those situations.

25 Q.75 - Thank you. If we can turn to page 22 under Industrial

2 Forecast Results. That is section 2.4.5. In the forecast it
3 suggests that while large industrial transmission
4 customers have the option of choosing an alternate supply
5 of electricity or of adding or increasing supply, you have
6 made no allowance in the forecast over these 10 years for
7 any loss of customer load in either of these manners, that
8 is either as a result of them choosing an alternate
9 supplier or increase their self-supply.

10 Is that correct still today?

11 A. It was correct at the time this forecast is prepared. And
12 it's still correct, yes.

13 Q.76 - And can you explain the reason for making no allowances
14 for either of these possibilities?

15 A. Well, the reason is right in the document, that DISCO has
16 no information to indicate that these customers either
17 have -- or have self-generation projects planned or have
18 plans to exercise their right under the Electricity Act to
19 seek alternate suppliers.

20 Q.77 - Are you familiar with the plans the Irving Group has
21 for building a natural gas-fired power plant in
22 association with the LNG terminal?

23 A. Yes. And in our next forecast we will be including the
24 net load addition that the LNG terminal is anticipated to
25 add to the system.

2 Q.78 - And have you had any conversations with the company
3 about the use of that electricity, where it may be sold?

4 A. Our Account Managers have been talking to the principals
5 involved. And the information we are getting is that it
6 will be a net load addition and not a net generator.
7 Exactly contractually how that transpires, whether or not
8 the energy from any self-generation is sold directly or
9 gets netted out on the load, I mean, that all has to be
10 worked out.

11 But as far as the -- at this point, the impact that we are
12 putting into the load -- the future load forecast, it's
13 not included in this one that we are looking at here
14 today. But in the future load forecast it will be a net
15 load addition.

16 Q.79 - Are you familiar, Mr. Larlee, with the discussions
17 around self-generation using biomass in the pulp and paper
18 sector in New Brunswick?

19 A. Well, I don't know if you would characterize it as
20 discussions around. I mean, there are pulp mills today
21 that are using biomass. It's part of the process in
22 certain types of pulping operations.

23 Q.80 - Are you aware of any of your customers who are
24 contemplating increasing their self-supply using biomass

2 for electricity?

3 A. Not that I'm aware of, no.

4 Q.81 - Thank you. If we can turn now to the section on
5 elasticity? Price elasticity that is on page 30, section
6 2.5.3. With respect to the impacts of price on
7 consumption or demand, you provide information on how the
8 forecast might be affected by anticipated rate increases
9 for the residential and general service customers and
10 wholesale customers. What I don't see here is what would
11 the -- in this analysis -- what the impacts would be on
12 the industrial customer classes?

13 A. There is no adjustment in the forecast for elasticity in
14 the industrial class, and that's just a function of the
15 reality that it's difficult, if not impossible, to produce
16 elasticity numbers that would allow you to do the
17 adjustment.

18 In the large industrial class there is so many factors
19 involved besides price. And in addition to that, it's
20 very lumpy loads, so that the load is added or subtracted
21 from the system in very large chunks.

22 So if you were to go and look back at history and try and
23 correlate changes in load with price changes, you will get
24 some very, very strange results, because your industrial
25 load may not be coming on or leaving the system

2 at the same time as price changes.

3 So there is that difficulty. But I mean, the real crux of
4 the matter is that there is just so many other factors
5 involved that it's not practical to put an adjustment in
6 the forecast.

7 Q.82 - If I understand you, what you are saying is there may
8 be impacts on industrial use as a result of price but it's
9 too difficult to do the analysis to come up with some kind
10 of possible impact in a quantitative fashion, is that
11 correct?

12 A. I wouldn't say that it's too difficult. I would say that
13 it's not practical. I mean that wouldn't prevent us from
14 -- if we know or if we think that there is going to be a
15 significant downturn in the economy, that wouldn't prevent
16 us from putting in an adjustment to take that into account
17 in the industrial sector.

18 We have done that in the past. We prepared a forecast
19 around the time of 9/11 and at that time everyone was
20 quite convinced that the economy was going to take a
21 significant downturn. So we put adjustments in the
22 forecast to take that into account. So it wouldn't -- it
23 doesn't mean that we couldn't adjust for significant
24 events, it just means that there is no practical way to do
25 it in this particular case.

2 Q.83 - Thank you. I just have a couple of questions from my
3 colleague, Mr. Couture, and then we will wrap up.

4 CROSS-EXAMINATION BY MR. COUTURE:

5 Q.84 - Generally the importance of considering efficiency in
6 the larger picture of load forecasting, is it possible
7 that the distribution corporation is underestimating the
8 overall potential of efficiency to actually help stabilize
9 load requirements, as has happened in Vermont, with the
10 success of Efficiency Vermont.

11 Efficiency Vermont was put in place in 1999 and with the
12 success that they have had with their efficiency
13 investments they are looking at an overall load
14 stabilization in the next five years, bringing it back
15 down to zero growth.

16 So is there a potential with that information in mind, of
17 the success in another jurisdiction, that we may be
18 underestimating -- that the distribution corporation may
19 be underestimating the potential impact of efficiency on
20 the whole?

21 A. Well it's a forecast. So a forecast is going to be wrong.

22 I mean, we have to accept that. We try to create the
23 best forecast we can. So to answer your question
24 directly, is there a potential, yes. Of course there is.

25 The process we are taking is we are including in the

2 forecast the energy efficiency and conservation measures that
3 we think are going to happen without any active DSM
4 program coming in and altering the market, either through
5 some type of incentive or other types of measures.

6 As Efficiency New Brunswick rolls out these programs, and
7 my understanding is they are looking at Vermont very
8 closely as their model, we will include their targets in
9 the forecast -- and of course when I say that I am
10 assuming that they are going to meet the accepted industry
11 standards for DSM programs. We do have in our forecast
12 that we are looking at here today -- we do have efficiency
13 and conservation measures in there that are very similar
14 to what was included in the forecast prepared for the
15 Point Lepreau hearing. And at that time the Board had a
16 consultant review that forecast and indicated that we
17 probably had too much efficiency and conservation in the
18 forecast. So I think that we have got a reasonable amount
19 of efficiency and conservation in there now and as we go
20 forward and as Efficiency New Brunswick moves ahead we
21 will be working with them as we are today.

22 Q.85 - Returning to the question of self-supply and self-
23 generation that was raised earlier. It has been shown
24 that a number of different industries throughout the
25 province, pulp and paper mills and other large energy

2 consumers, have been moving towards cogeneration and
3 increasing the utilization of that technology to reduce
4 their overall electricity needs. Do you feel that that
5 has been adequately factored in by the distribution load
6 forecast?

7 A. Yes, I do. The reason for that is because every year when
8 we are looking at the forecast we sit down with the
9 account managers after having given them due notice so
10 that they can get on the phone or go out and visit their
11 customers, and we look at every customer one by one, what
12 their plans are, what their past load looks like, what --
13 you know -- what they are planning to add as far as load,
14 certainly if they are planning to increase or add self-
15 generation. That's all included in developing a forecast.

16 And if they have plans that go beyond the first year,
17 those are included as well. So it's a very -- it's a very
18 thorough process and my understanding of the industry is
19 it's pretty well the only way that you can forecast these
20 large industrial customers.

21 Q.86 - Considering some of the projected trends in rate
22 increases and given the impact of the importance of rate
23 increases in stimulating energy efficiency and energy
24 conservation measures in individual homes, is it possible
25 that that has been underestimated as well, if rate

2 increases are projected to continue?

3 A. Well that's why the elasticity measures are included in
4 the forecast. So that captures or should capture the
5 effect that rate increases are going to have on the
6 residential and general service class.

7 Q.87 - Now a more general question. On both page 12 and page
8 16, there is mention of the decreasing impact -- the
9 declining impact of natural gas on existing sales. With
10 the LNG terminals and a lot of the discussion of
11 increasing the natural gas input into the province, I'm
12 just wondering in general why we would be projecting a
13 decline by the end of the projected ten year period in
14 natural gas?

15 A. Can I ask you to take me to the reference, just so I have
16 got the context.

17 Q.88 - On the bottom of page 12, year over year growth, this
18 is in 2.2.3. in the residential forecast results -- year
19 over year growth is higher in later years of the forecast
20 as a result of reduced price elasticity impacts and
21 declining impact of natural gas on existing sales.
22 And then if we turn to page 16, the same point is repeated
23 at the bottom of the first paragraph, declining impact of
24 natural gas on existing sales. I'm just wondering why a
25 projected decline given the activity of

1 natural gas in the province?

3 A. I guess the key point here is we are talking about
4 existing sales. So in any greenfield market, what our
5 research found is that as a product is taken up it tends
6 to follow what we call an S-curve. So a new product comes
7 in, people are a little leery of it, they don't know too
8 much about it. So it's taken up and replacing their
9 existing -- in this case we are talking about natural gas,
10 so they are switching out their heating and their
11 barbecues and water heaters, as their neighbour does it
12 and maybe they feel a little more comfortable about it and
13 as they see a little bit more about it in the media and
14 advertising and so forth.

15 So then the actual switching or the conversions will peak.

16 So you go from quite a low take up and then you are going
17 to get -- you are going to get a more rapid take up.

18 Basically you have reached some type of critical mass of
19 customers taking it up, oh, my neighbour has it, I got to
20 get it, or no, I'm not going to -- you know, it becomes
21 almost like keeping up to the Jones.

22 And then of course as that stock of existing appliances is
23 getting switched over, there is less and less opportunity.

24 So the S-curve sort of flows out like this and eventually
25 it's completely saturated. You have

2 either gone to 100 percent, you have switched everyone out, or
3 you have basically hit the maximum saturation that you are
4 going to see of switching out the existing stock. So
5 that's what this is referring to. It's not saying that
6 new customers are going to all of a sudden stop taking
7 natural gas. We are talking here specifically about the
8 existing customers.

9 Q.89 - Thank you. And one last question to return to
10 considerations of temperature. On the first page -- the
11 very first page on the forward, at the very bottom of the
12 page, it says, energy requirements and the peak hour
13 demand are affected by weather conditions, the most
14 significant being temperature.

15 Given the projected trends that we have and some of the
16 trends in the last 15 years of weather analysis and data,
17 some of the warmest years on record have been recorded
18 since the 1990 period, the warmest year on record being
19 2005, the beginning of the projected load forecast.

20 Given that trend and given the cited importance of
21 temperature on overall energy demand in the province, is
22 it possible that our overall demand in relation to energy
23 consumption as it's related to heating requirements in
24 particular will decline lower than the projected curves?

25 A. Well I guess as I said earlier, anything is possible.

2 There is no doubt that we have seen some of the warmest years
3 on record within the last decade or 15 years. We are
4 using the 30 year normal because we feel that that's the
5 most reliable number we can get and it's the number
6 provided by Environment Canada.

7 I was encouraged to see a study not too, too long go -- a
8 survey of other utilities that 50 percent or more of other
9 utilities -- other utilities also used 30 year normals.
10 So it's still a relatively common practice and we
11 basically think it is still going to give us good results
12 into the future.

13 Q.90 - What is it that is used instead of the 30 year trend,
14 the other 50 percent?

15 A. I believe probably -- I would have to check this, but the
16 next most common would be a ten year, using the ten year
17 normal.

18 MR. COUTURE: Thank you very much. I conclude.

19 MR. COON: Thank you, Mr. Larlee. Mr. Chair, that concludes
20 our cross. Thank you.

21 CHAIRMAN: Thank you, Mr. Coon. Before I get to Mr. Roherty
22 and all, I would like to tell everybody to be on their
23 best behaviour. Our old Chairman is in the room, sitting
24 down way down back there. He is so far back the wallpaper
25 is sticking to him. And I don't mean old in a derogatory

1 - 77 - Mr. Larlee - Cross by Mr. Couture -
2 sense. Experienced, past, whatever. I didn't mean that in a
3 derogatory sense.

4 Mr. Roherty, have you any questions for Mr. Larlee?

5 MR. ROHERTY: No questions, Mr. Chair.

6 CHAIRMAN: Mr. Peacock, do you have any questions for Mr.
7 Larlee?

8 MR. PEACOCK: Yes, I do, Mr. Chair. If it is all right I
9 can ask them from here, is it possible, or would you
10 prefer that I --

11 CHAIRMAN: I would prefer to do it from up here.

12 MR. PEACOCK: Okay. Absolutely.

13 CROSS-EXAMINATION BY MR. PEACOCK:

14 Q.91 - Thank you, Mr. Chair, and as you alluded I am indeed a
15 new parent and that means I have -- not only am I a new
16 parent but I'm still working on fixing up the nursery. So
17 my mindset is more about diapers and drywall than demand
18 side management. So as a result, Mr. Larlee, I suspect
19 you will receive some rather gentle questioning, just
20 because my mind is somewhat distracted.

21 But I think what I would like to start with is -- the
22 first set of questions that we have addresses the idea of
23 how adaptable your methodology is to the regulatory and
24 ministerial direction.

25 And in our first IR we asked of course does DISCO have

2 an estimate of how switching to a flat rate for residential
3 usage would impact its ten year load forecast? We asked
4 that question in part because we looked into the near
5 future. We recognized the Board's direction on the
6 question of a flat rate and we also recognize that
7 virtually every Intervenor in the room, including
8 yourself, the Applicant, would like to see the elimination
9 of the declining block rate.

10 So we wanted to see if of course that step in rate design
11 would be considered in your load forecast, and your
12 response was that, no, DISCO's price elasticity model is
13 valid for overall price increases and cannot be used to
14 estimate the impact of rate structure changes alone.

15 Now what we find interesting is that your load forecast
16 considers economic assumptions related to newer
17 appliances, efficiencies, et cetera, but we are surprised
18 that it can't anticipate the impact of a flat rate
19 implementation, especially given that the forecast in some
20 cases goes out to 2015.

21 Our question I guess is does DISCO still assume that a
22 flat rate will be implemented within the next five years?

23 And of course I put forward that assumption based on
24 earlier Board direction.

25 A. For this forecast there is no assumption with regards

2 to the actual residential rate structure explicit in the
3 forecast. What is in the forecast are assumptions on fuel
4 switching, particularly to natural gas. But there are
5 also assumptions of penetration of electric heat going out
6 into the future.

7 So as we move to a flat rate, then I would foresee that
8 forecast being adjusted out in the future as far as the
9 natural gas and penetrations go to reflect that. So one
10 would assume that if we had a flat rate tomorrow, then we
11 would start to see a more rapid adoption of natural gas,
12 and that we would have to reflect in future load
13 forecasts.

14 But because we don't have with any certainty a schedule
15 for moving to a flat rate, then at this point I wouldn't
16 be able to put any specific adjustments into the forecast.

17 Q.92 - Okay. Thank you. Because I think you have actually
18 answered my next question which would be that the flat
19 rate may in fact be actively considered in your next load
20 forecast.

21 In the new government, the newly elected provincial
22 government, in their platform they said that they would
23 introduce demand side efficiency programs for residential
24 customers, such as net metering and time of day savings.

2 If the new government is keen to introduce time of day
3 savings, would it not be necessary to implement a flat
4 rate structure as a first step? In other words, would not
5 NB Power have to move to a flat rate before it could go to
6 the time of day rate design?

7 A. As the Board is well aware, I am also responsible for rate
8 design at DISCO. So I can answer that question but as the
9 rate designer. That would be my preference, that the
10 price signals would be better, no question if the rate was
11 flatter, and would enable any type of time of use rate to
12 work better.

13 Q.93 - Thank you. And I recognize that I may in fact be
14 trying to stretch the load forecast panel beyond its --
15 but unfortunately I sometimes try and do those things.
16 I guess my point is that given that the impacts that time
17 of day savings have had in other jurisdictions, is DISCO
18 possibly in danger of over-estimating its load forecast
19 requirements if they do not take into account the publicly
20 stated directions on rate design either from the Minister
21 of energy or from this Board?

22 A. No, I don't think so. Rate design has as one of its
23 tenets gradualism. So I think before we would see a time
24 of day or a time of use type of rate structure that was
25 mandatory, because really that's what you have, that's

2 what has to be done in order to get any real significant
3 change in load patterns, we are not talking a short period
4 of time. You know, that would take a significant amount
5 of time to get there.

6 And if we are talking about looking at a time of use rate
7 either on a pilot basis or as an optional rate for
8 customers, the amount of impact on the forecast would be
9 negligible.

10 Q.94 - Thank you. Really the second phase of my question
11 deals with Efficiency NB and Conservation DSM in its
12 relation to the load forecast. A lot of that ground has
13 been covered by the conservation council, so I will
14 probably only have a few questions in that matter.

15 As I think you alluded to, you are aware that Efficiency
16 NB has begun implementation of specific home renovation
17 programs. These will no doubt have a cumulative impact on
18 future load.

19 The -- I think since the preparation of this load
20 forecast, the Efficiency NB has already informed the media
21 of the number of homes that have been signed up to their
22 programs. So I guess would it be fair to assume that as
23 of your next load forecast that there will in fact be say
24 a line item on Efficiency NB data in terms of the
25 quantifiable number of kilowatt hours perhaps reduced as a

2 result of their specific programs, or do you think that your
3 co-operation with that agency will become that -- will go
4 that far?

5 A. Well I can't say for sure whether we would have line items
6 in any future forecast. We do have -- we do have
7 efficiencies in the forecast now. The information that we
8 are getting is that the programs that Efficiency New
9 Brunswick does have fall within those estimates that we
10 are making today, but certainly as Efficiency New
11 Brunswick produces targets that we can use, we will then
12 do just as you suggest and put line items in the forecast.
13 In fact if you look back at some of our forecasts from the
14 early and mid '90s we did just that. We put in estimates
15 for each and every DSM -- active DSM program that were in
16 place at the time.

17 Q.95 - Thank you. Really just one final question and I think
18 it's perhaps something that I would be curious to see
19 DISCO's thoughts on moving forward, not just on the
20 question of load forecasts but future regulatory
21 processes. And it's that your agency, or the Applicant --
22 you will no doubt be receiving a number of questions
23 related to how you co-ordinate your activities with that
24 of Efficiency NB in the years ahead in order to be better
25 in terms of load forecasting and whatnot.

2 To make future rate applications easier, would you like to
3 see Efficiency NB more fully participate in the regulatory
4 process?

5 A. I don't know if it's up to me to say whether I would like
6 them to be here or not. I think the regulatory process
7 certainly works well when all the stakeholders are here.
8 We are working with Efficiency New Brunswick. We feel
9 that we have things to offer. We have provided -- DISCO
10 has provided DSM programs in the past. We have done
11 screening and evaluation of DSM programs in the past. We
12 have a data base of measures. So we have made all of this
13 known to Efficiency New Brunswick. So we are looking
14 forward to working with them.

15 MR. PEACOCK: Thank you. That's all my questions, Mr.
16 Chair.

17 CHAIRMAN: Thank you, Mr. Peacock. It's 18 minutes to 12
18 approximately, by my watch anyway. Before we move on to
19 Mr. Hyslop, I think we will take lunch. Do you think you
20 will be longer than 15 minutes, Mr. Hyslop?

21 MR. HYSLOP: I would expect to be longer than 15 minutes.

22 CHAIRMAN: Okay. I think we will break for lunch and
23 reconvene at 1:00 o'clock. Thank you.

24 (Recess - 11:45 p.m. - 1:00 p.m.)

2 CHAIRMAN: I guess now lunchtime, you are all set to go,
3 Mr. Hyslop?

4 MR. HYSLOP: Yes. I have nothing preliminary. If the
5 Applicant doesn't, I'm ready to go.

6 CROSS-EXAMINATION BY MR. HYSLOP:

7 Q.96 - Good day, Mr. Larlee.

8 A. Good afternoon.

9 Q.97 - It is good to have you back. Mr. Larlee, I have just
10 some questions about some of your background and role in
11 load forecasting to start.

12 I understand you are responsible for the overall load
13 forecasting process at DISCO, is that correct?

14 A. Yes. That's correct.

15 Q.98 - And I take it that one of the things that is most
16 important in doing any type of forecasting is to have the
17 best information possible within limits of cost, et
18 cetera.

19 Would I be correct in that statement as a generalization?

20 A. That sounds fair, yes.

21 Q.99 - Yes. And as I understand the process, the information
22 that you use, a big part of the information you use, would
23 be the information that you obtain through doing load
24 research and through doing customer surveys, is that

2 correct?

3 A. I guess I would have to qualify that. We have an
4 instrument that we call the Energy Planning Survey, which
5 is a mailout survey that we have mailed out periodically
6 through the years to about 25,000 customers. And it used
7 to be called an Appliance Saturation Survey. We have also
8 given it other names over the years.

9 But essentially we use it to determine the penetration of
10 particular appliances and customers' usage of wood and
11 that sort of thing.

12 We do have a residential load research program. That
13 residential load research program was designed and
14 conceived primarily for cost allocation purposes. And we
15 have not used information from that particular program for
16 load forecasting purposes for a variety of reasons.

17 But primarily it's because the load forecast itself, for
18 the purposes of forecasting demand, forecast demand at the
19 distribution level. In other words, in the forecast we
20 don't actually drill down and try to forecast the peak
21 hour demand at customer classes. We do it at a higher
22 level, at the distribution demand level, essentially at
23 the substation level.

24 And the reason for that is because we have data at that
25 level. We have meter readings from our substations

2 that we can go back into history and look at those meter
3 readings and use those to establish how our customers are
4 performing when it comes to demand.

5 So I think it's clear to -- it's important to make the
6 clear distinction between those two programs, and that we
7 certainly use the energy planning survey in the load
8 forecast process. But we do not use -- we do not use load
9 research for load forecast reasons.

10 Q.100 - Okay. So your load research at the present time is
11 restricted to issues of cost allocation, is that correct -
12 -

13 A. That's correct.

14 Q.101 - -- principally?

15 And however, would it be fair to say that in many
16 jurisdictions, with many utilities, load research is also
17 used in order to gather information to assist with
18 forecasting?

19 A. Yes. I think that's fair.

20 Q.102 - Right. Okay. And again just so that the flavor of
21 the question I asked was part of doing good forecasting
22 is, where you are obtaining information, is to obtain
23 accurate information, the most accurate information
24 possible?

25 A. Yes.

2 Q.103 - Yes. Okay. And I just want to go back briefly. Your
3 background, you are a civil engineer, electrical engineer?

4 A. I'm an electrical engineer.

5 Q.104 - Right. Mid '80s at UNB. Maybe just fill me in a
6 little bit there?

7 A. I graduated in 1984. And I started working with NB Power
8 upon graduation. I received my Professional Engineering
9 designation two years later, and then subsequently worked
10 as an electrical protection system designer in what was
11 known as the engineering group at the time.

12 But if there was an equivalent position today, it would be
13 with the transmission group. And I did that for
14 approximately seven years and then started working in rate
15 design and load research and load forecast.

16 Q.105 - So beyond your engineering degree that you received in
17 1984, you haven't done any further, what I will call,
18 education at a secondary level, is that correct?

19 A. I have attended courses in programs related to the work I
20 was doing at the time. I attended extensive course on
21 power system protection in 1989. And I have been on
22 courses at NB Power or provided by NB Power over the
23 years.

24 Q.106 - Right.

2 A. Attended conferences, that sort of thing.

3 Q.107 - Sure. But for example, and I think you even stated
4 this on the record, your particular expertise in the
5 forecasting area doesn't extend to expertise in load
6 research methodology and the use of statistics, is that
7 correct?

8 A. I guess I'm personally not an expert in statistics or in
9 sampling techniques used for load research. Although I
10 have a member of my staff who is.

11 Q.108 - Okay. And who would that be?

12 A. He is -- I'm just trying to think of his current title.
13 He would be the rate design and load research engineer.

14 Q.109 - And you would supervise the work of the rate design
15 engineer, load research and rate design engineer?

16 A. Yes, I would, yes.

17 Q.110 - And he has expertise in the areas of statistics and
18 load research methodology?

19 A. Yes. He would have worked under and quite closely with
20 the individual who held the position prior to him, who
21 actually did do the sample design for our load research
22 program back in 1993.

23 And as well he has taken advanced courses in mathematics
24 and in statistics subsequent to his

1 graduation.

2 Q.111 - Has he taken any particular courses in the area of

3 load research methodology from any institution or worked

4 with any other utilities prior to coming to work at NB

5 Power?

6 A. Prior to coming to work with NB Power? No. However, he

7 has attended conferences that would have as part of those

8 conferences specific streams related to load research,

9 would have contained round tables of other load research

10 professionals where they could discuss issues.

11 Load research in electric utility is, as you can

12 appreciate, a very specialized area. So as far as I know,

13 this is pretty well the only way to get that type of

14 information and that type of training essentially.

15 Q.112 - And so there would be this individual that is in

16 charge of the rate design and load research that designs

17 the load research programs and the customer surveys.

18 Would that be correct, Mr. Larlee?

19 A. Not exactly -- again it's important that we would want to

20 separate the customer surveys from load research.

21 Q.113 - Yes. Fair enough.

22 A. And you have included both of them in your question. So

23 this particular individual would look after the load

24 research side.

2 In the past the surveys -- and I assume you are talking
3 about the energy planning survey -- would be designed and
4 performed by the load forecaster and managed by the load
5 forecaster.

6 Q.114 - In Dr. Jackson's evidence -- and it is not an
7 important point -- but he referred in one of the footnotes
8 to the standard book being a load research manual prepared
9 by the Association of Edison Illuminating Company.
10 Is that a publication that you are familiar with,
11 Mr. Larlee?

12 A. Yes, I am.

13 Q.115 - Thank you. Now just to be quite specific, the staff
14 you would have would be just one person involved with
15 designing the load research program?

16 A. In the actual sample design, yes. We use -- we have used
17 co-op students out of the UNB engineering program to help
18 us in the past. And then we -- every summer we use summer
19 students to assist us with the field work involved.

20 Q.116 - So you would be responsible though for the overall
21 preparation of the load forecasting. And you would ensure
22 the proper effort is being done to produce reasonable
23 long-term forecasts with no appreciable bias.
24 Would that be fair of your role as the person in charge of
25 the load forecasting, Mr. Larlee?

2 A. Yes. That sounds fair.

3 Q.117 - Okay. Now I assume you have a budget to do this type
4 of work?

5 A. My group has a budget, yes.

6 Q.118 - Okay. And so tell me a little bit. I would like to
7 start off, I take it -- in the business that I worked in
8 for a few years, we were required every year to sit down
9 and lay out a budget of how much money we wanted to spend
10 and what we spent it for.

11 Is that where you would start each year, Mr. Larlee?

12 A. Yes. That's the process. Obviously you would look at the
13 previous year's budget. And you look at your long-term
14 needs, any unusual items that are going to appear in the
15 next year.

16 And as well we would look at any of the strategic
17 initiatives that are being planned by DISCO. And if we
18 are involved in any of them, we would make sure that we
19 incorporated those in as well.

20 Q.119 - Okay. And you would be I take it in some type of
21 communication with the senior management over some of
22 these special initiatives that might be taking place?

23 A. Yes, absolutely. I mean, in many of them I'm directly
24 involved.

25 Q.120 - And would it be also fair that perhaps at certain

2 points in time you are the originator of some of these special
3 initiatives?

4 A. Well I don't know if I would want to take full credit for
5 them. These initiatives usually come out of quite a, you
6 know, involved process. The management team gets together
7 and talks about the risks and do a thorough evaluation of
8 where we want to go vis-a-vis the mission and so forth.
9 So I would be involved in that process. Who actually has
10 the Eureka on these initiatives, I wouldn't dare try to
11 take sole credit for those.

12 Q.121 - You are most modest and there is always team Eureka as
13 well. But going back again, at some point in time you
14 must set out a proposal to management or whoever you
15 report to of the budgetary needs that you would require
16 for the upcoming year, is that correct?

17 A. Yes.

18 Q.122 - Yes. And I was wondering, with regard to what you
19 have tried to achieve over the last ten years, would it be
20 possible for you to undertake to provide to us from 1995
21 to 2005 the budget proposals that you have presented to
22 the management of NB Power?

23 MR. MORRISON: I'm not sure that's available, but I can
24 check.

25 A. Some -- probably very few of those proposals would be

2 documented. I honestly can't say if there would be anything
3 there of any value to bring forward.

4 Q.123 - I will go with the second part. When I was working in
5 the private sector I a lot of times would put in budgets
6 and things that I would want to be done, but they didn't
7 always get approved. So as a result of this process you
8 would get an approved budget back from senior management,
9 would that be correct, Mr. Larlee?

10 A. Yes. There is -- at a certain point in time in the
11 planning cycle, there is an approved budget, there is no
12 question about that.

13 Q.124 - Right. And could you be good enough to advise me
14 whether or not the budgets that have been approved for you
15 over the last ten years would be available and could be
16 produced for this hearing?

17 MR. MORRISON: Mr. Chairman, I don't know whether they are
18 available or they are not, but I don't know what it has to
19 do with methodology in load forecasting. But perhaps if
20 Mr. Hyslop can show the relevance and we can take a look.

21 MR. HYSLOP: I would be happy to take that on, Mr. Morrison.

22 I am wanting to determine in view of what is on the
23 record about what has been done since 1995 in terms of
24 customer surveys and load research programs, I would be
25 quite interested to know if the people responsible for

2 forecasting have been asking for budgetary approval to do more
3 of this work over the last ten years, and that might be
4 found in the presentation of their budgets or other
5 projects they may have been taken on, and yet at the end
6 of the day may or may not have been proved by senior
7 management. I thought an analysis of those two sets of
8 documents might be somewhat useful to us. I think it is
9 relevant.

10 MR. MORRISON: I don't see what it has to do with
11 methodology. It may be of interest but I don't see what
12 it has to do with methodology, Mr. Chair.

13 MR. HYSLOP: Well what it has to do with methodology is it
14 goes to the resources that the utility is putting into it.

15 CHAIRMAN: I guess, Mr. Hyslop, you are looking for the
16 amount of effort that is being put into those areas, is
17 that basically what you are looking for?

18 MR. HYSLOP: Well I'm hoping so far as Mr. Larlee and his
19 department can document their budget proposals and then be
20 in a position to look at what is actually approved at the
21 end of the day, if we can glean anything out of -- in
22 terms of things that NB Power, at least their senior load
23 forecaster, the person that claims he is responsible -- or
24 concedes that he is responsible for those fields that
25 should be done that may not be getting done, for whatever

2 reasons brought on by another level of management. I'm just
3 trying to determine if there is something there.

4 CHAIRMAN: The amount of money that is spent in research and
5 in those areas, is that what you are looking for?

6 MR. HYSLOP: Essentially I'm looking for what the proposals
7 -- the budget proposals are, what the budgets actually
8 approved might be and what items get cut off along the
9 way.

10 CHAIRMAN: Would your customer, Mr. Morrison, have some sort
11 of blind budgetary --

12 MR. MORRISON: I have been advised that there may be some
13 actual budget information, but I don't think there is
14 anything in terms of proposed budgets. I don't think
15 anybody keeps that kind of stuff. There isn't.

16 When a manager proposes something to the finance people
17 and it doesn't get approved, doesn't get incorporated into
18 the budget, I don't think anybody holds onto the proposal.

19 However, we do have actual budget information, I believe,
20 that we can provide.

21 CHAIRMAN: Would that be acceptable, Mr. Hyslop?

22 MR. HYSLOP: I would like if they have -- Mr. Larlee has
23 some of his old records with some of his old proposals in
24 them, I would appreciate receiving those as well. If he
25 doesn't have them and he testifies under oath he doesn't

2 have them, then I certainly respect that and would accept that
3 as the answer.

4 CHAIRMAN: Would your client be willing to do that, sir?

5 MR. MORRISON: It's my understanding that they don't exist,
6 Mr. Chairman, but you can put the question to Mr. Larlee.

7 I don't know -- again I repeat, I don't see what it has
8 to do with load forecasting methodology, but if it's there
9 we will provide it.

10 CHAIRMAN: Do you understand what Mr. Hyslop is saying?

11 A. Yes, I think I understand what he is looking for.

12 Basically he wants to do an analysis of what we propose
13 versus what actually gets put into the budget.

14 I don't really recall of any formal proposal that would
15 have been documented or any informal proposal, for that
16 matter, that would have been documented that I could reach
17 back and pull out and share with the Board. I'm searching
18 my memory now and I really -- I think what we have to
19 understand here is that my budget is primarily people, and
20 that's what makes up the bulk of my budget.

21 There is -- including myself, there is four of us in the
22 group, plus as I mentioned a summer student or other
23 students that might come into the group. The energy
24 planning survey and capital dollars spent on load research
25 pretty well wraps it up.

2 I do look after -- under my responsibility is -- as the
3 Board is fully aware, I do look after the rate schedules
4 and policies manual, so there is some money in there for
5 that. But essentially that makes it up.

6 From time to time I will talk to my manager or to my
7 director and we will discuss, you know, some of the things
8 that are coming up. And I -- as you can appreciate, I
9 will make suggestions that perhaps a new analyst could
10 come into the group and we would benefit from it and we
11 could do certain things. And, you know, those suggestions
12 are either accepted or rejected.

13 So there is really no formal process where I put out my
14 wish list and have it -- and have it cut back.

15 Q.125 - You put out a wish list?

16 A. I said there is no process to do just that.

17 Q.126 - Have you ever had a wish list, some sort of

18 presentation, we really should make sure we have our load
19 research program undertaken again? Have you ever made
20 that comment as part of the budgetary process, Mr. Larlee,
21 since 1995?

22 A. Have I ever made the comment that the next logical step to
23 carry forward the load research program is to go to
24 general service? No, I can't say that, I'm sure I
25 mentioned it to more than one manager over the years. But

2 to say that I put forward a formal proposal during the budget
3 planning process and had it cut, no, that hasn't occurred.

4 Q.127 - There were a few years where less than a ten year load
5 forecast was completed and I'm trying to recall I think
6 there was even a year or two where there was no load
7 forecast completed. In those years I take it there was no
8 budget for load forecasting in your department, Mr.
9 Larlee?

10 A. No, that's not the case. The reason -- the reason why we
11 would do a load forecast of less than ten years or
12 wouldn't do a load forecast -- I guess two separate
13 reasons.
14 One, there was a period of time when the business plan --
15 the management felt that business planning of five years
16 was adequate. So there was no perceived need to go beyond
17 five years. A lot of it had to do with pending
18 competition. And at that time it was felt that retail
19 competition was literally around the corner. So that's
20 the reason behind some load forecasts being a shorter
21 period.

22 The years where we didn't have a load forecast we would
23 simply rely on the previous load forecast. If we didn't
24 feel that there was a sufficient reason to go

2 through the load forecast process, given that things

3 essentially had not changed enough to warrant it, so that

4 we would stay with the existing load forecast.

5 And there is a third scenario where we would in some years

6 essentially stay with the existing forecast but update it.

7 So do a high level update and basically tweak it again

8 because we felt that that would give us a good forecast

9 without going through the complete bottom up load forecast

10 approach that we are looking at today.

11 Q.128 - So in the end you make a -- I will say a team judgment

12 call as to the need to do a forecast in a particular year?

13 A. Yes, that's correct.

14 Q.129 - In other words, a collective judgment of a group of

15 people?

16 A. That's correct.

17 Q.130 - Did you ever disagree with the decision of the group

18 of people and feel that maybe we should do it anyhow, it

19 would be proper, as the person in charge of load

20 forecasting?

21 A. I don't know if I would use the word disagree. I always

22 make my particular opinion known and then, you know,

23 usually the logic of the situation is obvious and we make

24 the right decision.

25 Q.131 - Move on to maybe a little area, why it's important to

2 do, and I am more concerned throughout my cross-examination,
3 Mr. Larlee, with long-term load forecasting as opposed to
4 short-term, and in that regard I understand there is good
5 reasons to do load forecasting, my manual said it, but
6 perhaps you could give me your view as to why it's
7 important to do long-term load forecasting for a utility?

8 A. Well I mean the primary purpose of the long-term load
9 forecast is to ensure that the requirements -- the
10 electricity requirements of our customers is met. So we
11 need to know that -- we need to know exactly what those
12 requirements are as a first step.

13 And we laid it out in the evidence on several occasions
14 that at DISCO we follow an integrated resource planning
15 process for a capacity planning purposes. And the very
16 first step in that process is to establish your load
17 forecast. So for the long-term load forecast that really
18 is the primary purpose. So we are looking at making sure
19 we have sufficient -- ultimately you make sure you have
20 sufficient energy requirements and capacity requirements
21 for your long-term needs.

22 Q.132 - Now I also appreciate there is reasons to do short-
23 term load forecasting, for example, looking at your
24 revenue requirement and your rates and, everyone's

2 favourite, being able to have some idea when it gets into

3 doing cost allocations and stuff like that. But having

4 said that, the focus -- the focus of your load forecast,

5 how do you go about balancing between the short term and

6 the long term?

7 A. Well when we do the forecast we are obviously doing a

8 forecast to meet both needs. So when we are looking at

9 year over year growth or when we are looking at any

10 individual class, we make sure that we are getting

11 reasonable results in the short-term and in the long-term.

12 I guess probably the best example of how we make sure that

13 we are treating both with equal weight is in the large

14 industrial forecast. In the large industrial forecast

15 it's a particular situation where because load additions

16 for these customers are going to be large and there is

17 going to be a significant lead time that for the short-

18 term forecast, one year out, we don't include any growth

19 that the econometric model would tell us, because we are -

20 - basically we are saying that any of that growth we will

21 know about. Our account manager will tell us about it.

22 So we include any growth that comes to us by our customer

23 by customer review of these customers.

24 And then you only start adding growth that our econometric

25 model tells us will come about in year 2 and

1 - 102 - Mr. Larlee - Cross by Mr. Hyslop -

2 beyond. So that we are not double counting. So I think in
3 all the forecast is capturing both long-term and short-
4 term effects.

5 Q.133 - Is it fair to say that short-term is more important
6 than the long-term or the long-term is more important than
7 the short-term at NB Power in any type of directions you
8 might get with regard to load forecasting?

9 A. No, I don't think that's fair. Of course it always
10 depends on the user of the information. If I'm talking to
11 the finance department and they are concerned about next
12 years' budget, that's where their focus is. If I'm
13 talking to our planning group and they are concerned about
14 a forecast for the load resources balance because, you
15 know, they are concerned about making sure we have
16 sufficient resources in long-term, then they are concerned
17 about the long-term.

18 So I think it's my job to make sure that we worry about
19 both aspects of the forecast in developing it and we will
20 let the users of the forecast worry about the areas that
21 concern them.

22 Q.134 - Do you receive any policy directives or managerial
23 direction with regard to outcomes or methodology to be
24 used in the load forecasting, Mr. Larlee?

25 A. I'm not sure what you mean by policy directives.

2 Certainly I have never received any type of direction that,
3 you know, says make the forecast high or make the forecast
4 low. But management does reserve the right to approve and
5 review the forecasts.

6 And I have come back from those meetings with ideas or
7 with areas of the forecast to look at in more detail. And
8 then returned to management with revised forecasts. But
9 it's not so much policy directive as making sure that we
10 get the benefit of senior management input in the
11 forecast.

12 I guess the best example of that is -- and I alluded to it
13 earlier -- is the adjustments we made to our forecast that
14 we produced after 911.

15 When we took that forecast originally up to senior
16 management, they were convinced that there was going to be
17 a serious downturn in the economy, and suggested that
18 there should be an adjustment to the forecast to reflect
19 that.

20 So we went back. We looked at our assumptions. And we
21 basically said okay, we were using a certain growth in
22 GDP. And we said okay, well, let's have that in the
23 short-term but have the forecast recover in the long-term
24 so that at year 10 there is no change in the forecast.

25 So basically we put in a short-term effect to account

2 for this -- what was perceived to be a very real likelihood
3 that the economy would take a nosedive. So it's that sort
4 of input that we get from senior management.

5 Q.135 - So your load forecasts are adjusted from time to time
6 by senior management or the board of directors, would that
7 be correct?

8 A. Well, they have their input. I mean, it's not a direct
9 adjustment. But we --

10 Q.136 - You take their thoughts into account?

11 A. We have to take their thoughts. And I think that's
12 prudent.

13 Q.137 - Okay. Now in the actual preparation of the forecast
14 then you would be telling us and telling the Board today
15 that you have a free hand to develop the load forecast
16 using the best information and best analysis possible?

17 A. Yes. And given my statements I just made, yes.

18 Q.138 - Now you must examine the results of your forecasts to
19 see how accurate you have been over time?

20 A. Yes, we do. And there is tables and a graphic in the
21 forecast document that talks to forecast performance.

22 Q.139 - Okay. And I'm sure as a function of time this is to
23 be expected. But generally in the short term you tend to
24 be more accurate than you would in the long-term. That is

2 just a function of time?

3 A. Yes.

4 Q.140 - Yes. And part of the concern I have here is that it

5 seems to me that at some point in time in these load

6 forecasts what we have got into is a situation where there

7 seems to be a significant consistent inaccuracy in the

8 long-term forecast after four to five years.

9 In general terms would you agree that my assessment of

10 your information is correct?

11 A. Well, as you go out into time it becomes more and more

12 difficult to forecast. So yes, as you move farther and

13 farther away and are forecasting farther and farther

14 ahead, the absolute error is more likely to increase.

15 Q.141 - I would like to introduce a document and ask you some

16 questions about it, Mr. Larlee.

17 CHAIRMAN: Do you have any objection to this, Mr. Morrison?

18 MR. MORRISON: No, Mr. Chair. Mr. Hyslop provided me with a

19 copy of it before we started this morning. So I have no

20 objection in him crossing on it.

21 MR. HYSLOP: On that basis I would ask that it be given an

22 exhibit number, Mr. Chairman.

23 CHAIRMAN: This will be marked PI-3.

24 Q.142 - Mr. Larlee, I refer you to exhibit PI-3. And then I

25 just want to start off and make sure I have got a couple

2 of terms right. Because I'm not a statistician.

3 But first of all I want to deal with the question of
4 calculation of error. And on the first page, at a
5 particular time, the error can be calculated by examining
6 the actual result against the forecast result.

7 And we have done that by taking the actual -- and this
8 example is 2768 megawatts, and subtracting from it the
9 forecast of 3313 megawatts. And that would leave a 545
10 megawatt error.

11 Would that process be a correct way of establishing the
12 amount of error in a particular forecast, sir?

13 A. Yes. I mean, that seems okay to me. And using that
14 particular formula, a negative number means the forecast
15 was higher than actual.

16 Q.143 - Yes. Okay. And I'm glad I got at least that part
17 right.

18 And the second part of it, if you wanted to calculate the
19 amount of error as a percentage -- and then we have shown
20 a rough formula for doing that -- you take the actual less
21 the forecast and divide it by the actual and multiply it
22 by 100 to get a percentage.

23 So for the example we had, we have calculated a percentage
24 error of 19.7 percent?

25 A. Yes. That seems fine.

1 - 107 - Mr. Larlee - Cross by Mr. Hyslop -

2 Q.144 - And again being a negative, that would imply or I

3 guess lead one to conclude that the percentage error here

4 was 19.7 percent over forecast?

5 A. That the forecast was 19 percent high.

6 Q.145 - That is correct.

7 A. Yes.

8 Q.146 - Now most of these tables have been taken from either

9 the response you gave us in PI load forecast IR-4 which is
10 found in exhibit PI-2.

11 And looking at the table 1, which is the second page of
12 exhibit PI-3 can you, subject to check, confirm that our
13 calculations with regard to the error -- the actual and
14 the percentage error as we have calculated, would be
15 correct?

16 A. You are looking at just table 2 or the entire --

17 Q.147 - Table 1?

18 A. Just table 1 --

19 Q.148 - Yes.

20 A. -- not the entire document?

21 Q.149 - Yes.

22 A. Yes. We have had a look at it. And it looks fine.

23 Q.150 - Okay. And just in that regard -- and I think you have
24 touched on that -- but there were no residential energy
25 forecasts for 1994, '97, '98 and '99.

2 And I was wondering how you were able to prepare system
3 energy and demand forecast for those years if you had not
4 done a residential energy forecast.

5 And I guess the question is can you just briefly explain
6 why there were no residential energy forecasts for '94,
7 '97, '98 and '99?

8 A. Well, I guess it's important to make the distinction there
9 is no forecast prepared in those years. There would have
10 been forecasts either done at a system level, in other
11 words not done on a segment by segment level. Or we would
12 have used forecasts for previous years.

13 Q.151 - And with regard to figure 1, I have looked through it.

14 And there is the odd number. But would you agree with me
15 that the large preponderance of the error percentages are
16 negative?

17 A. I -- yes. There are some positive and some negative. But
18 most of them would be negative.

19 Q.152 - Right. And the preponderance of negative errors, as
20 you have indicated earlier, that would imply
21 overforecasting?

22 A. Yes. That's correct.

23 Q.153 - Now again maybe if we just looked over -- or before we
24 go there, the preponderance of negative errors, the fact
25 that there seems to be a very large proportion of negative

2 errors, would this suggest to you that in the forecasting for
3 the residential energy supply that there would be some
4 bias in the forecasting model statistical bias?

5 A. I can't say whether there is a statistical bias. I don't
6 believe there is any bias. But what we are seeing here
7 primarily with the fluctuation of these numbers is
8 weather-related.

9 There is degree day information on the record at an IR
10 posed by the PUB, PUB IR 12. And you will see that in a
11 lot of these, these variances are linked to weather, to
12 warmer than normal weather.

13 Q.154 - That seems to be some correlation between the weather
14 adjustment and some of these answers. But that's been a
15 judgment call made by NB Power and yourselves. It is not
16 a result of analytical testing of any type is it, Mr.
17 Larlee?

18 A. Well, I'm not sure what you mean by analytical testing.
19 The fact is that we -- over this period we have had warmer
20 than normal weather, in most years.

21 Q.155 - Well, I guess just to back up again, if we want to
22 refer to the next page in exhibit PI-3, which is the
23 Residential Annual Energy Forecast Error Percentages
24 depicted as graph lines. Do you have that?

25 A. So you are looking at figure 1 now?

2 Q.156 - That is correct. Figure 1.

3 A. Yes, I have it.

4 Q.157 - Okay. And correct me if I'm wrong. But every

5 particular forecast, once we get into the third and fourth

6 years, it appears to begin to have a series of negative

7 percentage errors. Do you agree with that, from looking

8 at the graph, Mr. Larlee?

9 A. As you move towards 2002, 2003 it looks like there is

10 three or four forecasts that are positive. But other than

11 that, yes, they are negative.

12 Q.158 - And what I'm getting at is in the third and fourth

13 year of all of these forecasts, it appears we start

14 achieving larger negative percentage errors?

15 A. I don't know if I can agree with that. If you look at the

16 line for 2000, in the third year of that forecast, it's a

17 positive -- positive error. So I'm not sure what you mean

18 by the third and fourth year.

19 Q.159 - Well, let's take -- we will start with 1992. In the

20 third year we have negative greater than 2 percent in your

21 error?

22 A. Yes. I see that.

23 Q.160 - Right. And in the fifth year it falls further

24 negative. And in fact to and including the end of the

25 forecast period we are consistently negative for 1992

2 forecast, correct?

3 A. Yes. That's correct.

4 Q.161 - Right. And if I take for example the 1995, my point

5 is when you hit the third and fourth year of that forecast

6 we seem to be moving in a downward trend, correct?

7 A. Correct.

8 Q.162 - And my point is, is it consistently -- for every

9 forecast that has been done since 1992, once we start

10 hitting the third and fourth year of those particular

11 forecasts, with the possible exception of 2001, in the

12 third and fourth year we start spiralling down, and with

13 the result that we seem to be overestimating?

14 I know it is a bit of a generalization. But I'm trying to

15 look at what this graph, the block of this graph tell us

16 and seeing if you agree.

17 A. Well, maybe we can come to a consensus if I paraphrase or

18 put it in my own words. But if you look at the forecasts

19 that were prepared in the early to mid '90s, which is 10

20 years ago plus, they did all tend to overestimate the

21 actuals, yes. I would agree with that.

22 The variation you are seeing from year to year is being

23 caused by weather effects.

24 Q.163 - Well, let's go back --

25 A. You have to remember that these are unadjusted

2 numbers.

3 Q.164 - Let's go back to weather effects. You have made that
4 point. And I know you have made it before.

5 And I guess my question is have you done empirical testing
6 of some sort of the hypothesis that these overestimations
7 of load forecasts are directly due to weather? And are
8 there other factors that would play?

9 And can you tell me what those factors would be and how
10 much of it is actually weather? Have you done testing of
11 that particular hypothesis to determine whether or not it
12 is correct and the extent is correct, Mr. Larlee?

13 A. I can tell you what we have done, in that we have --

14 Q.165 - Well, I'm asking you if you have tested. I'm sure you
15 will get a chance to explain. But first of all have you
16 done testing of that hypothesis to satisfy yourself that
17 your assumption is correct?

18 A. Well, I guess why I'm hesitating is because if you are
19 using the term test and testing hypothesis in a
20 statistical sense, no. No, we haven't.

21 But in my own mind I know that we have a significant
22 portion of this load is sensitive to weather. And we have
23 done the analysis to put a magnitude on that and
24 essentially to quantify it. And that is the weather
25 adjustment that we use to bring our data to a

2 weather-adjusted state.

3 So we know how sensitive this load is based on historical
4 response to temperature. And we know how that affects the
5 results.

6 Q.166 - Well, I think what you are telling me is something
7 that might seem to be brutally obvious. If it is a warm
8 winter we don't need as much electricity to heat our
9 homes. And that is a hypothesis. But to what extent?
10 To what extent is the overforecasting attributable just to
11 that factor. Can you tell me from any significant
12 analysis that you have done at NB Power how much that that
13 is actually true? I agree with your assumption. It seems
14 reasonable to me.

15 What I'm asking is have you studied it and can you tell me
16 how much of it is really due to the weather as a result of
17 some type of empirical testing?

18 A. Well, the easiest way to do it is to look at weather-
19 adjusted data. You look at weather-adjusted data versus
20 your forecast.

21 Q.167 - But how does that eliminate other parameters that
22 might cause this result?

23 A. It doesn't eliminate other parameters. Basically the
24 other parameters are what's left.

25 Q.168 - Could I refer you to table 4 in exhibit PI 3, Mr.

2 Larlee. This is a table which establishes the percentage
3 error for industrial transmission actual and future energy
4 supply. And I believe again it was taken from the IR
5 response -- I think the particular PI IR LF-4. Can you
6 subject to check indicate to me whether these calculations
7 would be correct?

8 A. Yes. We have looked at this table and it looks correct.

9 Q.169 - Thank you. Now again in this regard there were no
10 industrial energy forecasts in 1994, '97, '98, '99. Would
11 the reason for this be the same reasons you provided to me
12 earlier with regard to the residential forecasts, Mr.
13 Larlee?

14 A. Yes.

15 Q.170 - And again could you confirm to me that from I'm
16 looking at the industrial transmission -- or looking at
17 table 4 that again it would appear that the very large
18 preponderance of the percentage errors are negative?

19 A. Yes, that's correct.

20 Q.171 - And this would imply that you have over-forecasted the
21 industrial transmission actual and forecast energy supply?

22 A. Yes, that's correct. I just might add here, it comes back
23 to this point I tried to make earlier, that customers are
24 more forthcoming with load additions than they are

2 with load reductions or closures. So if there is a tendency
3 for this forecast to go either high or low it will tend to
4 be high because of that very fact. It's very difficult to
5 get information especially out beyond a few years on load
6 reductions.

7 Q.172 - Didn't you just explain to me though however that you
8 used econometric modelling for the industrial past I think
9 two years out?

10 A. Yes, that's true.

11 Q.173 - Thank you.

12 A. What we do is we actually do two forecasts. We look at
13 the customer by customer, what they are telling us they
14 are going to add, and then we do the econometric model,
15 basically taking the load as it is now and adding a
16 certain amount based on what our regressions had told us,
17 and we will pick the higher of those two models.

18 Q.174 - So what you just told me, that the over-forecasting in
19 the industrial would not be related to weather
20 adjustments?

21 A. No, it's not -- it's not weather sensitive load per se.

22 Q.175 - It's not weather sensitive load. And so the factors
23 that would cause you to be over-estimating in the
24 industrial forecast would be different factors that would

2 cause you to over-estimate in the residential forecast?

3 A. Yes, that's correct. Here it's growth -- it's either
4 growth that doesn't appear or it's operations that are
5 ceasing to exist that we had no information on.

6 Q.176 - And have you taken any type of an analysis to confirm
7 what you just told me or is what you have just told me a
8 result of just the analysis of yourself and other senior
9 people at NB Power? Have you tested again the statement
10 that this over-forecasting has occurred because people
11 didn't give you the right long term uses of electricity
12 they anticipated?

13 A. That is in fact what is happening. I'm not sure it's
14 something that can or needs to be tested. Because there
15 are in the order of 40 customers in this class, basically
16 we can tell what is going on and adjust for specific
17 customer operations.

18 Q.177 - Would it be fair to say then that at NB Power you
19 would have or might have reports each year that would
20 explain the variances from forecast with regard to the
21 industrial transmission energy forecast?

22 A. No, I don't think that would be fair to say. We operate
23 on a quarterly basis, so every quarter as we move forward
24 we would update that year's budget for anything that
25 happened in the quarter.

2 But to say that there is an annual check -- or a report to
3 give us an annual check, no, I don't -- there isn't.

4 Q.178 - So your conclusions then that the over-estimation of
5 industrial forecast is due to the fact that some of the
6 customers haven't used the electricity that you thought
7 they would, again that's founded more in your own analysis
8 as opposed to saying, you know, we expected customer so-
9 and-so to use 20,000 megawatt hours but they only used
10 17,000. There is no analysis like that that would explain
11 these errors?

12 A. There is analysis. I mean, we have reports that would
13 show how much we budgeted for an individual customer, and
14 at the end of the year you would get the year to date
15 actuals, and it would show how much they actually
16 consumed.

17 When we would go and do the next forecast that print-out
18 essentially would be part of the information we would have
19 when we sit down with the account managers, and we would
20 ask them, okay, what happened last year, why was this
21 customer below budget? They would tell us why and they
22 would tell us either why they think that that's going to
23 continue on into the future or why it's not going to
24 continue on in the future, and why or why not we should

2 use last year's number or a different number on a go forward
3 basis.

4 So that's -- you know, that's how the process works, both
5 as part of reviewing the previous year's actuals and
6 producing the next forecast.

7 Q.179 - I would ask if you would turn up tables 5 and 6, both
8 of which are found in exhibit PI 3? And I believe also
9 these are the same tables that were produced on tables 16
10 and 17 of the load forecast which is part I guess of
11 exhibit A-4.

12 A. Yes, I have that. And I am just referring to the load
13 forecast document which was in A-4. I see that you have
14 added two more years to the bottom of the chart.

15 Q.180 - Yes. Thank you. And again subject to check, are the
16 numbers we have produced here in terms of the actual and
17 forecast -- do they appear to be accurate, Mr. Larlee?

18 A. Yes.

19 Q.181 - Okay. And the assessment of percentage error that we
20 have calculated, again we would suggest to you that the
21 preponderance of the results would suggest over-
22 forecasting?

23 A. Yes, that's right.

24 Q.182 - And if I also take a look at table 6, this deals with
25 demand as opposed to energy?

2 A. Yes, I see that.

3 Q.183 - And would you agree with me again that in terms of
4 your forecasting of peak demand that it would appear that
5 throughout this period you have generally been over-
6 estimating the actual peak demand that resulted? Your
7 forecast was in excess of the actual?

8 A. Yes. There is a mix of positive and negative numbers, but
9 if you were to count them up -- I mean, you would find
10 more negative numbers.

11 Q.184 - Sure. Now just for my information, and the way I
12 understand this is if you are doing forecasting that is
13 reasonably accurate in the long run, there would be some
14 years you would be over and some years you would be under,
15 so that you kind of come close to the zero mark in
16 percentage error. That would be a sign of accurate
17 forecasting, would it not, Mr. Larlee?

18 A. Perhaps statistically it would be, but I don't see the
19 value in looking back at your previous without figuring
20 out to some degree why it is so, and just purposely
21 biasing your forecasts in order to bring the line back
22 above zero. I mean, what we are trying to do is on a go
23 forward basis produce the best forecast that we can.

24 Q.185 - And the point I would make is that for most of these
25 years I would assume you were trying to produce the best

2 forecast that you could?

3 A. Yes, that's right.

4 Q.186 - But in the actual results looking back we seem to have
5 a consistent -- or I would say a predominantly consistent
6 pattern of over-forecasting. My question is, why wouldn't
7 you make the adjustments in your forecasting methodology
8 to correct those results?

9 A. Well let's take a look at some of them. If we go to table
10 6, and you look at the forecasts produced in -- or we can
11 start in 2001.

12 You can see that those forecasts are low or very close to
13 actual, except for '05/'06. In '05/'06 was a particularly
14 unusual year for two reasons. 1) it was a very warm year
15 and 2) we had two significant -- at least two significant
16 industrial reductions. So I think when you are looking at
17 the forecast in recent times, particularly since 2001,
18 which is the last time the Board reviewed the forecast,
19 certainly looking at the demand numbers we have got quite
20 good performance.

21 Q.187 - Well I want to go back to one of my prefacing remarks,
22 Mr. Larlee. I'm not taking particular issue with your
23 short term forecasting. I have been wanting to
24 concentrate on the longer term and I -- you may or may not
25 be proven correct with regard to your 2001 forecast

2 because we won't know until 2011 how accurate you were with
3 that.

4 But I'm suggesting in the longer term forecasting if you
5 consistently see some of the patterns that develop in the
6 long term, why wouldn't you be making adjustments to
7 ensure a higher level of accuracy in the long term of your
8 forecasting?

9 A. Well if we are going to make adjustments to the forecast
10 we have to have a good reason to make it. We can't just
11 simply make the adjustment because it looks as though last
12 year's or the forecast ten years ago wasn't performing
13 well.

14 I think we have got to keep it in perspective that, yes,
15 it's important to have a long term forecast for planning
16 reasons, but as you get closer and closer to actually
17 needing capacity when that threshold is reached this is
18 when -- you know, you reach that period where you have got
19 to decide whether you are going to build, buy or invoke a
20 DSM program, then that's the critical timeline. And that
21 timeline is, you know, somewhere between three and six
22 years before the event.

23 So yes, a ten year forecast is important, but I'm not sure
24 how you would weigh the relevance of that versus the
25 three, four and five years. But it's important to get the

2 mid term right as well.

3 Q.188 - So just to go back, would it be fair to say then as a
4 general forecasting policy the need for higher comfort
5 level of accuracy is certainly in the shorter as opposed
6 to the longer term?

7 A. Well I think it only makes sense that you should be more
8 accurate closer, and you should be prepared to accept more
9 variance farther out in time.

10 And I think everyone accepts that with the forecast, that,
11 you know, if you are within one percent in one year and
12 you are within ten percent in ten years you are averaging
13 about one percent a year, and that's -- you know, people
14 can work with that.

15 Q.189 - Of course there were some years your ten years was out
16 19.7 percent?

17 A. Yes. And some years they are much better than that as
18 well. And another point that perhaps should be made is
19 that we do do a forecast every year. So it's perhaps a
20 little bit unfair to look at particular years. In our
21 analysis what we tend to do is we tend to average the
22 forecast. So we will look at well, how is the 10-year
23 forecast done?

24 So we would average, you know, as many 10-year forecast
25 results as we can look at, and then average how

1 - 123 - Mr. Larlee - Cross by Mr. Hyslop -

2 have they done nine years out, and this sort of thing. So you
3 can average out some of those results.

4 And when we do that we get numbers in the order of what I
5 just said. And I didn't pull that number out of the air
6 about one percent a year.

7 Q.190 - Do you have those records?

8 A. I believe all of the information to do that analysis is on
9 the record. But the results of the analysis we have, we
10 can share it if --

11 Q.191 - Look, I'm not trying to smoke anybody. But if you
12 have it could you file it with the Board?

13 A. Yes, certainly.

14 MR. MORRISON: That is an undertaking, Mr. Chairman. I
15 believe we have the information.

16 CHAIRMAN: Okay. Thank you.

17 Q.192 - Now you talk about load research programs and --

18 A. Excuse me, Mr. Hyslop. Are you moving away from --

19 Q.193 - Yes. I'm moving away from the --

20 A. Could I just make one observation on the very last page?

21 Q.194 - Well, sure.

22 A. It's just if you --

23 Q.195 - One of my lines is wrong.

24 A. One of your lines is wrong.

25

2 Q.196 - Yes.

3 A. I just wanted to make sure that it was picked up by
4 everyone. And that is the yellow line which is 1994.

5 Q.197 - Yes.

6 A. It should end -- it should end in '03/'04.

7 Q.198 - Yes.

8 A. It shouldn't continue on to '05/'06. That's all.

9 Q.199 - That is correct. I think that is why it slid along
10 the zero.

11 A. Yes. It looked odd and caught my attention.

12 Q.200 - Right. Just before I go on, in your response to DISCO
13 PI, load forecast IR-1 on page 3, you made the statement
14 "It is anticipated that the entire sample will be replaced
15 with modern load profile technology." Do you recall that
16 statement, Mr. Larlee?

17 A. Yes, I do.

18 Q.201 - Okay. So my question is what is modern load profile
19 technology?

20 A. Well, I am an engineer. So are you sure you want to hear
21 this?

22 Q.202 - My concern might be that nobody else would want to
23 hear it. No. I see Commissioner Mr. Sollows waving his
24 hand. So we will put you through it. But do give us the
25 layman's version if you would.

2 A. We installed the meters in on the load research sample in
3 1993, 1994. And it's actually a two-part device. So
4 there is a meter looks similar to any meter that you have
5 in your house, with the spinning wheel and the whole
6 works. And then there is the actual recorder itself that
7 records the 15-minute data plugged in behind.

8 With the development and the increase in technology we can
9 now buy that entire package under -- what we would call
10 under the glass, in other words it looks like a normal
11 meter, only it's an electronic meter, there is no moving
12 parts -- for about half the price.

13 So we essentially -- and we have done it actually since I
14 made that response. We have switched out all of the
15 meters for these under the glass type units. And those
16 are all in place today.

17 Q.203 - Right. And that answers my second question, when?

18 And I guess the budgetary approvals have been given for
19 doing this?

20 A. Yes. That's correct.

21 Q.204 - Okay. And --

22 A. We actually -- in my department I carry a certain amount
23 of capital budget dollars, just the sole purpose to
24 maintain these meters and computer software and so forth.

25 Q.205 - Now we were talking between 200 and 250 of these

2 meters for the residential class I believe?

3 A. Yes. I think we have got 190 in place now.

4 Q.206 - And this would have been the load research proposal

5 that you were discussing during the CARD hearing a year

6 ago, that you hoped to have put in place during 2006, is

7 that correct?

8 A. Yes. That's right. We are talking specifically about

9 changing out the meters for the residential load research

10 program.

11 Q.207 - And when would you expect to start receiving

12 sufficient data to analyze and prepare a report?

13 Just take me through the rest of the time line that we are

14 going to be dealing with when this modern load profile

15 technology was going to start producing some results for

16 us, Mr. Larlee?

17 A. Well, there essentially has been no interruption in data

18 flow. So as the old meters were removed they were read.

19 Or right before they were removed they were read. And

20 then the new meters go on. So that the data continues to

21 flow into our software package that holds the data.

22 That software package basically converts a count of

23 electronic pulses into kilowatt-hours, into something

24 usable. And then it's held there until the analyst can go

25 in and validate it and verify that it's all making sense.

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We usually hold that work until the summertime and have a summer student do as much of that work as we possibly can.

The summer student also does any field work that's required.

If we have meters that are giving us problems out in the field they will go out and extract any data off them prior to them being changed out or fixed. Sometimes they can be fixed right there in the field depending on what the problem is. Then the real work or the most time-consuming work then is doing the analysis.

So as you can appreciate, we are looking at somewhere in the order of 200 customers that are intended to represent the entire residential population. So they are intended to represent a population approaching 300,000 customers. So in order for that estimate to be valid, the right kind of analysis has to be done and the proper analysis has to be done. We call it totalization. So essentially we are not interested in the results of individual customers.

We are interested in the results of groups of customers added up and then being properly weighted based on what the sample design told us they should be, and then adding those all up to get an estimate of what the average

2 customer is taking at time of peak.

3 And then we carry it the next step. And we would actually
4 expand that to give us an estimate of what the total class
5 would be, the total residential class at time of peak. So
6 are they, you know, drawing 1000 megawatts? Are they
7 drawing 1500 megawatts? You know, the real answer is
8 somewhere in between.

9 So doing that analysis is -- like I said, it's quite time-
10 consuming. And usually we would do it as part of getting
11 ready to do a cost allocation study. And the last time we
12 did it was to get ready for the rate case and the cost
13 allocation study we prepared for that.

14 Q.208 - So we are about a couple of years out before we get
15 the results of this new modern technology that you are
16 using to do these load profilings for the residential
17 sector?

18 A. Well, before I would have the resources to do the work I
19 just described would be in the summer, assuming we get the
20 same summer student back, so we don't have to retrain a
21 summer student.

22 You know, this is something that we could hopefully have
23 done by the end of summer 2007. Basically it's a process
24 of updating the analysis. And I mean, we have filed
25 tables, and they are on the record, of what our

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2 results have been so far. And we add another two years to
3 those results.

4 So this idea of changing the meters with modern meters
5 isn't -- this isn't a revolutionary change to the program.

6 It's basically a question of maintaining the program,
7 keeping it going.

8 Q.209 - Now the purpose of the load research, aside short
9 term, it also assists in the development of load forecast.

10 Would I be correct in that regard, Mr. Larlee?

11 A. No. I tried to make it clear before that we don't --

12 Q.210 - No, no.

13 A. -- we don't use the load research data in the load
14 forecast.

15 Q.211 - I appreciate that. But wouldn't it be -- isn't it a
16 useful tool in doing load forecast? Could it not be used
17 as a useful tool?

18 A. I guess the best way to answer that is to explain why we
19 haven't used it for load forecasting. And that is because
20 we are looking at the residential load in isolation.

21 The process by which a utility would -- I guess there is
22 one added way we could verify those numbers, which we
23 can't do at DISCO right now. And that is if we could
24 close the loop, in other words if we could look at

25

2 residential -- look at all the classes, add them up.

3 And if the profiles for all the classes add up to the
4 system total which we have, because we can get that from
5 NBSO, then we are confident that our results are all --
6 that are good. We are missing a piece of that puzzle. We
7 don't have the General Service Class load profile because
8 we don't have a load research program in that class.

9 We have large industry, because essentially -- effectively
10 all of those customers have profile meters on them now.

11 We have residential because we have a program. We don't
12 have General Service or Small Industrial. So that's
13 really the next step.

14 And I hope I'm not straying too far off topic here. But
15 I'm encouraged with some of things I'm seeing in smart
16 metering, that if we can show that smart metering really
17 has a lot of benefits, this being one of them, then we
18 should be able to implement a General Service load
19 research program very cost-effectively.

20 So that's the reason why we are not using the residential
21 results for load forecast.

22 Q.212 - Well, look, my question was is load research
23 information useful in load forecasting? And earlier in my
24 cross examination I asked if you were familiar with a
25 publication Load Research Manual, Second Edition, produced

2 by the Association of Edison Illuminating Companies. And you
3 told me that you were.

4 And in that, and I'm reading it from page 1-5 under "Uses
5 for Load Research Results." It indicates demand and
6 energy in forecasting. I want to read this to you and ask
7 if you agree or disagree.

8 "Load research studies are becoming increasingly important
9 in developing databases for forecasting. Load research
10 data combined with customer demographic data provides
11 forecaster with the information required to produce
12 accurate annual energy demand forecasts. In competitive
13 markets accurate day ahead forecasts and day after
14 backcasts for individual supplier aggregates are important
15 for retail suppliers and overall system operations.
16 Accurate short-term forecasts are critical to a supplier's
17 ability to serve today's customers. Accurate long-term
18 forecasts are critical to a utility and a retail supplier
19 ability to meet electrical usage requirements for
20 tomorrow's customers."

21 So on the basis of this statement would you agree or
22 disagree with the thoughts of the Association of Edison
23 Illuminating Companies that load research is important in
24 load forecasting?

25 A. Well, I think it can be useful to load forecast. I'm

2 not denying that. I guess I was speaking from DISCO's case,
3 that because we are missing that piece of the puzzle, I
4 wouldn't feel comfortable inserting the residential
5 results into the forecast without having the General
6 Service piece.

7 And frankly without the General Service piece it wouldn't
8 be very useful. Because of the way we do the demand
9 forecast, right now we do the demand forecast at the
10 substation level. I'm talking about the peak hour
11 forecast now.

12 So if we wanted to go down to the next level, go down to
13 the customer class, we need information on each class.
14 Just having one piece doesn't give us all that
15 information.

16 Q.213 - And I appreciate that. So I take it then in your next
17 budget proposal you will be asking for sufficient funds to
18 the General Service load research. Would that be a fair
19 statement, Mr. Larlee?

20 A. Well, I can't say that for sure. I think the way we do
21 the forecast now, the demand forecast at the substation
22 level is it works. We use good quality data, historical
23 data that we are getting from the substations. It doesn't
24 allow us to segment any of the customer classes. But it
25 does give us a reasonably good demand forecast.

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2 Obviously an expansion in load research would definitely,
3 you know, be a positive thing. It's certainly not a
4 negative thing. It's all a question of where we put our
5 resources as a company.

6 Q.214 - Well, let's move on a little bit with resources that
7 are used in load research and load forecasting. And in
8 our --

9 CHAIRMAN: Mr. Hyslop, are you going on to a new line of
10 questioning?

11 MR. HYSLOP: Yes. It is a good time to break if that is
12 what you think.

13 CHAIRMAN: Yes. It might be.

14 MR. HYSLOP: Yes.

15 CHAIRMAN: Okay. Why don't we break for 10 minutes.

16 MR. HYSLOP: Thank you, Mr. Chair.

17 (Recess - 2:35 p.m. - 2:45 p.m.)

18 CHAIRMAN: Mr. Hyslop, do you want to carry on?

19 MR. HYSLOP: Thank you, Mr. Chair.

20 Q.215 - Mr. Larlee, when we left off before the break, we were
21 talking about the cost of doing a load research program.
22 And referring basically to the answer you gave us in it
23 would be in exhibit PI-2. And it would be the answer to
24 load forecast IR-2. And I think you indicated it would be
25 somewhere between 200 and \$300,000 to complete a load

2 research program.

3 Is that correct?

4 A. Are you looking at IR-2 November 1, 2006?

5 Q.216 - Yes, I am.

6 A. No. Our estimate was in the order of 600,000 plus.

7 Q.217 - Yes. But I am speaking per year, the 200,000, you had
8 estimated that over three years?

9 A. Yes. There is some up-front costs and then there would be
10 some running costs. Over three years we came to 600, so
11 okay.

12 Q.218 - Yes, I apologize. I think we are on the same
13 wavelength.

14 A. Right.

15 Q.219 - If we said 2 to \$300,000 a year and that might have to
16 run three years or our years to do it, then we would be
17 about on the same wavelength.

18 A. That's right. I mean, the numbers are very sensitive to
19 what you want to do with the load research program. So
20 these numbers that I have provided are at a class level so
21 general service I, general service II, and then that is
22 it, not drilling down any further than that.

23 Q.220 - Okay.

24 A. And then there would also be depending on the precision
25 level you want to achieve, you want to achieve 5

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2 percent accuracy 19 times out of 20, or do you want to choose
3 something different. That could affect the number of
4 meters that you need.

5 Q.221 - Right. And for the record, and I will let Dr. Jackson
6 speak for himself, but I think he indicated he thought
7 your budget was a little high. But we will both get a
8 chance to ask him about that.

9 So the revenues of NB Power in 2006/2007 were -- I am
10 going to ballpark -- expected to be about \$1.3 billion,
11 give or take a billion or a hundred million one way or the
12 other.

13 A. Yes. I mean, I don't have those numbers in my head. But
14 it's in that order of magnitude certainly.

15 Q.222 - Sure. And I have done the calculation and maybe you
16 can do it because you are maybe better at numbers but I
17 have calculated that the comprehensive load research
18 program in a particular year might represent .015 to .025
19 of 1 percent of the utility's revenue requirement.
20 Subject to check, would you agree that that might be a
21 fair statement?

22 A. It sounds like it is probably the right calculation. I'm
23 not sure it's a fair statement because certainly we all
24 know that the revenue requirement includes the cost of
25 energy, DISCO's budget is a much smaller number. So --

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2 but I mean, the calculation sounds right.

3 Q.223 - Okay. Well within the concept of NB Power then as
4 opposed to just DISCO. And again by my calculations, I
5 have calculated that the resources to do a proper load
6 research would be between 1 and a half and 2 and a half
7 cents for every hundred dollars of revenue.

8 Just again, I am speaking pretty rough numbers because I
9 did these pretty roughly. Would you agree with that as a
10 general statement, Mr. Larlee?

11 A. Subject to check, I will agree to that.

12 Q.224 - Okay. Subject to check, fair enough.

13 A. These are -- these are controllable costs. Any increase
14 that I would put forward is a controllable cost whereas we
15 know from the revenue requirement hearing, a large portion
16 of the NB Power group of companies' costs are not
17 controllably.

18 Q.225 - Okay. And within that point in time, to be
19 controllable, might be fair to say sometimes you like a
20 little more money and sometimes senior management like to
21 give you a little less, where it is controllable? Or is
22 that just something you kind of work out in your team
23 environment?

24 A. I mean, it is -- we are constantly talking about what we
25 can do and what the priorities are and what -- you

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2 know, what our plans are. And sometimes my ideas are accepted
3 and sometimes they aren't but I always manage to see the
4 light, I guess.

5 Q.226 - Would that be see the light or accept the light, Mr.
6 Larlee? Regardless, I want to move on to another topic
7 and subject to check, I think my numbers are close there.
8 I am going to touch on a few things that were talked about
9 by Mr. Coon this morning. But I will try to shorten up
10 some of my line of questioning.

11 But what do you understand to be demand side management,
12 Mr. Larlee?

13 A. Well I believe we answered an IR to that very question.

14 Q.227 - Yes.

15 A. Let's see if I can bring it up here. PI IR-6.

16 Q.228 - Yes.

17 A. In the same reference you just gave which is the response
18 to IRs November 1. To summarize, really DSM is one of the
19 options you look at when you are looking at meeting the
20 requirements of the utility. And it is a combination --
21 it is a very broad -- very broad topic in that it
22 basically includes any measure that reduces the utility's
23 requirement, whether it be energy requirement or demand
24 requirement.

25

2 But it is an active -- essentially an active intervention
3 in the market.

4 Q.229 - Right.

5 A. To reduce the utility's demand. Obviously the utility has
6 a choice. It can build capacity, put concrete in the
7 ground to meet that demand or it can encourage its
8 customers to reduce its demand. So DSM encompasses any
9 and all measures related to that.

10 Q.230 - Okay. And those are the measures that are directed to
11 people reducing the amount of electricity or when they
12 consume the electricity.

13 A. Yes. I mean, and the key point of when is reducing it on
14 the peak hour.

15 Q.231 - Sure.

16 A. Because the utility has to have enough capacity on hand to
17 meet that peak hour demand and any reserves that the
18 proper authorities have deemed are necessary to hold as
19 well.

20 Q.232 - And this morning, my colleague, Mr. Coon, asked
21 questions dealing with some aspects of energy efficiency.

22 Is that a little different concept than demand side
23 management?

24 A. Yes. It's different in a sense that energy efficiency
25 would be included in demand side management measures. You

2 can encourage customers to use the electricity more
3 efficiently then that would be an energy efficiency
4 measure.

5 Q.233 - Yes.

6 A. For instance, rebates on compact fluorescent lightbulbs or
7 -- that would be an energy efficient measure. The
8 customer is still getting the light, they are still using
9 the electricity, they are using it more efficiently.
10 Using less electricity to essentially get the same
11 service.

12 Q.234 - Okay. And I think in the evidence we filed, the PI
13 filed, I think Mr. Olson indicated energy efficiency is
14 kind of a subset of demand side management. Would you
15 agree with that statement?

16 A. Yes, I agree with that.

17 Q.235 - Okay. Now my question goes to your long-term
18 forecasting and a little bit in terms of flexibility. I
19 want to know. But as I understand it right now, the way
20 you incorporate DSM into your programs is you are making
21 adjustments in the long-term for the demand side
22 management you see as occurring based on certain facts
23 that exist today. Is that correct?

24 A. No. I wouldn't --

25 Q.236 - Okay.

2 A. -- characterize it as that. I guess what we have in the
3 forecast is what we believe is going to occur without any
4 additional intervention or any intervention into the
5 marketplace.

6 Q.237 - That is where I was going. Maybe I should have asked
7 the question.

8 A. Right.

9 Q.238 - So in other words, if in the future there were other
10 factors that came into the marketplace, say an increased
11 government program, how easy or difficult is it for you to
12 make adjustments to the load forecast to incorporate those
13 type of changes?

14 A. Well we have done it before. We have adjusted for active
15 demand side management programs before and actually it is
16 on the record filed as part of the previously filed
17 evidence in response to an IR by the PUB, we included some
18 of the sheets from the model. I believe it was the 1993
19 forecast. Where we put in line items for each active
20 demand side program at the time.

21 Examples of which are the R2000 program where we were
22 giving rebates to customers who constructed R2000 homes
23 and pipe wrap and there were several other programs at the
24 time.

25 So there is no question it can be done and be an

2 adjustment to the existing model.

3 Q.239 - Okay. And this goes to the load forecasting itself.

4 It is part of the adjustments. If there were changes it
5 would change the load forecast that you would be using
6 independent of any integrated resource plan. Correct?

7 A. Yes. Because once you have your demand side management
8 program in place, now you have affected the load forecast.

9 So once it is in place, then you would put those specific
10 measures into your load forecast and you are basically
11 assuming that those measures make a permanent change to
12 the market and you would project that forward.

13 So the next time you did -- went through your IRP process,
14 you would look as part of your integration, you would be -
15 - they would be looking at new programs. Programs they
16 would add on top of ones that had been included before.

17 Q.240 - Now as terms of demand side management, the question I
18 have is do you conduct or regularly investigate different
19 scenarios or do a sensitivity analysis to determine the
20 effect of different types of demand side management on
21 your present load forecasts and prepare or provide that
22 sensitivity analysis to management?

23 Is that part of your load forecasting role?

24

25

2 A. No, it isn't. What was done the last time the IRP was
3 completed is we provided the base forecast and in the
4 integration process so after the demand side management
5 screening was done and the evaluation was done, in the
6 integration of the demand side management supply measures,
7 they did a sensitivity on the demand side management
8 measures.

9 So it wasn't done in the forecast, but there was a
10 sensitivity done as part of the integration process.

11 Q.241 - Would it possible to do that type of sensitivity
12 within the context of a load forecast? And if -- the
13 answer to that may be yes, but I am also interested you
14 know, what type of trouble it causes and what type of
15 effort you would have to go through. It is not a loaded
16 question.

17 A. Well, you know, whenever I hear is it possible, the answer
18 is always yes, right.

19 Q.242 - Okay.

20 A. Again, my engineer is coming out, but anything is possible
21 given enough time and money. But it makes sense that it
22 be done in the integration process because the demand side
23 measure eval -- screening and evaluation isn't done by
24 people in my group. It is done by people who are familiar
25 with DSM, DSM programs and are very familiar with

2 the technologies.

3 And those planners are I think better suited to look at
4 what reasonable sensitivities are around possible DSM
5 measures. So I think it makes sense from my point of view
6 that it be part of the IRP process or part of the
7 integration.

8 Q.243 - Sure. Are these people that would analyze this be
9 people at NB Power that work for you?

10 A. The last two IRPs I believe were done inhouse. So they
11 had -- as a foundation they had analysis that was done by
12 external consultants. Then they built on that and did it
13 inhouse.

14 It is a very time consuming process and very intensive. I
15 mean, they basically were locked away in a room for four
16 to six months and by the time they were done the room was
17 full of documentation.

18 I mean, to look at all these measures and evaluate them
19 from a sound engineering perspective is quite an
20 endeavour.

21 Q.244 - When you investigate something from a sound
22 engineering perspective, you are approaching it, I assume,
23 from the -- I am going to use a phrase here. I am not
24 sure if it's right. But the pure economics of whether it
25 makes sense economically? Would that be what you are

2 alluding to, Mr. Larlee?

3 A. Well even before you reach that point, I mean you have to
4 screen and evaluate these measures that have to be
5 quantified. Everything has to be quantified before they
6 are even looked at economically. So I guess I am -- when
7 I talk about looking at them from a sound engineering
8 perspective, I haven't even reached the economic
9 evaluation stage yet.

10 Q.245 - Now in addition to what I am going to call the sound
11 engineering and sound economics, I understand that there
12 are people concerned with things like climate change and
13 environment and that could skew the results in terms of
14 screening so that something that wouldn't be useful from a
15 pure economic point of view might be used because of
16 intervention of government policy or by regulatory
17 direction?

18 Would that adjust results, make other -- some parts of
19 energy efficiency or demand side management more likely?

20 A. Well I refer back to the last IRP we did. The very
21 sensitivity that I was talking about was a sensitivity on
22 CO2 reduction. So as a value placed on CO2 reduction, how
23 would that impact?

24 So you know, what you are talking about is -- these are
25 real possibilities so it was accounted for through the

1 sensitivity analysis.

2
3 Q.246 - And as these things came up in the real world, you
4 would be able to factor them into your load forecasting?

5 A. Yes, that's correct.

6 Q.247 - This may be outside of your expertise and if so I
7 perhaps ask it. Would DSM activities have the potential
8 or have the possibility of negatively affecting the
9 utility's net income?

10 A. Yes. In the short-term even successful DSM programs often
11 have short-term negative net income impacts. So that
12 really to evaluate them, they have to be looked at over
13 the long-term. In many jurisdictions you have some sort
14 of mechanism to keep the utility whole essentially in the
15 short-term. So that basically the utility isn't penalized
16 and doesn't have a disincentive to pursue a DSM program in
17 the short-term so that everyone can gain from the long-
18 term benefits.

19 Q.248 - I refer to Public Intervenor's pre-filed evidence
20 which is PI-1. I will find the page number -- yes, at
21 page 12.

22 And Witness Olson in his pre-filed evidence has asked the
23 question, do utilities have disincentives to pursuing DSM
24 and DR, and he indicated yes, unless adjustments are made
25 to remove the utility's incentive to sell more

2 kilowatt hours to customers. On traditional rate of return
3 rate base regulation a utility will strive to sell more
4 kilowatt hours of electricity.

5 I think in view of the answer you just gave you tend to
6 agree with the PI witness on that point, Mr. Larlee?

7 A. I agree generally. It's a little less emphatic than I
8 would be, because I think if you looked hard enough you
9 could find measures where it's win/win, and if I recall
10 correctly we had found those in the past. And a good one
11 is compact -- I think it's compact fluorescent light
12 Bulbs, essentially that -- it helps the customer to such a
13 degree that it doesn't require any incentive but it's a
14 very good idea. And the reason being is that not only do
15 they use less energy, but they last so much longer that
16 candescent light bulbs -- regular candescent light bulbs --
17 - that it makes sense for the customer.

18 And here is the type of measure that doesn't require any
19 kind of incentive because it makes so much sense, and so
20 we don't have an active program related to it, but at the
21 same time we are working at the national level to -- on a
22 recommendation with the Canadian Electricity Association,
23 that the government essentially ban incandescent light
24 bulbs at a certain period of time out into the future.

2 Q.249 - NB Power is not giving them away the way Saint John
3 Energy was?

4 A. No. No, there is no need to because they are such a good
5 idea for customers.

6 Q.250 - Okay. With respect to -- going on just a little
7 further with this. The disincentives that come out of
8 demand side management for utilities, you have indicated
9 that in some jurisdictions things are done to make them
10 whole, and the witness again -- witness Olson -- has
11 indicated some of these things. Have you had a chance to
12 review those, Mr. Larlee?

13 I'm not going to go into them. I'm just saying do you
14 agree with the principle that if there is disincentives
15 through -- if there are disincentives to utilities using
16 DSM there are ways of compensating the utility?

17 A. Yes, there are, under the regulated utility model.

18 Q.251 - Yes. Thank you. Now looking at DISCO PI load
19 forecast IR-6. In that you made the statement, as new DSM
20 programs are introduced which will include energy
21 efficiency measures, they will be included in the load
22 forecast. That was part of your response, Mr. Larlee?

23 A. I remember writing it and I can't actually see it. Is it
24 IR-6?

25 Q.252 - It's IR-6.

2 A. I will agree with you. I can't seem to find it but I do
3 remember writing it.

4 Q.253 - Well maybe I have the wrong one. But my question
5 arising from that, would you be good enough to tell me
6 what adjustments have been made to the load forecast as a
7 result of NB Energy Efficiency Corporation and the
8 \$11,000,000 budget that they will be using in the
9 foreseeable future. Have you made any as a result of that
10 at this time?

11 A. As I mentioned to Mr. Coon earlier, we felt that the
12 adjustments we had in the forecast for efficiency and
13 conservation would be adequate to cover what we -- or what
14 Efficiency New Brunswick was working on. Or -- yes.
15 They weren't even in place at the time this forecast was
16 prepared, but at this point in time -- what they are
17 working on at this point in time we would stick with the
18 adjustments that we have in place now.
19 As they develop their targets and develop their programs
20 more we will look at them on a one-on-one basis and put
21 them into the forecast.

22 Q.254 - Now when you have made the decision at this point in
23 time that what you have there properly incorporates
24 whatever Energy Efficiency New Brunswick is doing at the
25 present time, that is a result of a professional judgment,

2 an analysis as opposed to empirical study or investigation?

3 A. Well unfortunately as I mentioned earlier we are not -- we
4 don't have numbers, we are not getting numbers from
5 Efficiency New Brunswick at this time. So essentially we
6 have had to use our judgment to say that we feel we have
7 got it covered.

8 And I think, you know, the report that was commissioned by
9 the Board back in 2001 indicated that we were over-
10 compensating for DSM at the time. Obviously we have fine-
11 tuned our adjustments since then. But I think that in
12 fact we do have those efficiencies well represented in the
13 load forecast.

14 Q.255 - And in saying that, you are saying that based on your
15 professional judgment having --

16 A. Unfortunately, yes. That's what we -- I shouldn't say
17 unfortunately, but that's all we have to go on at this
18 point.

19 Q.256 - Now I don't want to beat this to death because my
20 colleague did cover some of it quite well. But in pre-
21 filed evidence Mr. Olson said, it appears NB Power
22 accounts for its estimated energy capacity reductions that
23 would naturally occur but not for energy capacity savings
24 that could result if it were to more actively pursue DSM

1 DR programs.

2
3 Would you agree that at the present time your estimation
4 of energy capacity reductions are based on what you feel
5 is going to naturally occur?

6 A. Yes.

7 Q.257 - And there is no adjustment or any type of allowance
8 for any type of potential or programs that might be
9 instituted in the future in your forecast at the present
10 time?

11 A. No. I mean, I can't in good conscience just put in a
12 program based on speculation. DSM is a big area. There
13 is a lot being written about it now. And I think it's
14 utility practice to make sure that the DSM programs are,
15 you know, effective and measurable and verifiable. So
16 when we have programs I think that meet the industry
17 practice, then we will include them in the load forecast.

18 Q.258 - And the reason I ask that question is just to ask a
19 hypothetical, Mr. Larlee. And let's assume if we did for
20 a moment that the government or a great benefactor decided
21 that to reduce energy consumption we would take
22 \$30,000,000 a year and apply it to energy efficiency, and
23 then decided that in three years all rate classes would
24 pay 100 percent of their cost, proper price signals as it
25 were.

2 How would something like this affect the load forecast
3 both short-term and long-term, and how much trouble would
4 it be to do a forecast based on that set of parameters?

5 A. Well I think the forecast we have now is capable of
6 handling those input assumptions. If the programs -- if
7 there is programs in place, DSM programs in place, we
8 would include them in the forecast with the assumptions
9 that would come along with those programs.

10 If prices change as per the Board's own recommendation we
11 have the ability in the forecast to adjust for the effects
12 of price elasticity. So it's well within the capabilities
13 of the model to include those types of inputs.

14 Q.259 - Now the question I have, it's well within the
15 capability of the model, but what type of process would
16 you have to go through to print us a scenario of what your
17 load forecast would be -- would look like on those
18 parameters?

19 If I said, could you undertake to provide that in a week
20 or a month, am I asking too much or too little, or -- like
21 I'm trying to find out what it would take to complete a
22 load forecast with those type of inputs. And I don't want
23 to blow your budget either.

24 A. Well I think to do it justice you have to do a series

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2 of scenarios and you would want to do -- and you would have to
3 work the model to include those -- to include those
4 adjustments, and to do it properly. I mean we are not
5 talking about a few hours or -- we are talking about
6 several weeks work, I would say.

7 Q.260 - I'm afraid that's what I was afraid of. But in any
8 event, it is possible for it to be done given different
9 parameters if they were supplied to you within the
10 forecasting model that you have at this time?

11 A. Based on what you told me, yes.

12 Q.261 - Thank you. My last line of questioning, and I do so
13 at some consternation because I was -- I might be taking a
14 risk, but I found several examples of this in the
15 transcript. And I thought I would use the quotation from
16 Mr. Rock Marois of the Telegraph Journal on Tuesday,
17 October 31st, 2006, and I will get to the question.
18 The headline -- and by the way we note that it is
19 Halloween, I don't know if that makes any difference, but
20 -- NB Power Awash in Red Ink, finances senior exec. says
21 if politicians --

22 MR. MORRISON: Mr. Chairman --

23 MR. HYSLOP: I have got a question. It's a legitimate
24 question, Mr. Morrison.

25 Q.262 - It says, politicians allow utility to charge right

2 prices for electricity consumers would reduce usage. And Mr.

3 Marois -- I assume Mr. Marois is the person that I believe

4 has appeared many times here -- Mr. Marois says, if we

5 were charging the right price for electricity let me tell

6 you that people would be thinking -- change to page 8 --

7 more about reducing their consumption.

8 Would you generally agree with Mr. Marois on that point,

9 Mr. Larlee?

10 A. Well in the revenue requirement and rate design hearing we

11 talked a lot about price signal --

12 Q.263 - Yes.

13 A. -- and I'm sure we don't want to rehash that here. But

14 you send the right price signal and customers are going to

15 be more likely to use your product efficiently, that is

16 use it when it's of value and not use it when it is not of

17 value. So, you know, I can't disagree with it. And we

18 have price elasticity in the load forecast model.

19 Q.264 - And again within the load forecast model, if the

20 scenario were painted to use a certain type of rate design

21 or a certain set of rates, I take it we would be looking

22 at this three or four month type of analysis to determine

23 what the long-term forecast and as well as the short-term

24 forecast may be impacted, would that be correct?

25 A. I take it you are referring to changing the rate

2 structure and flattening the rate, is that correct?

3 Q.265 - Yes. Well I'm just saying generally, if you go with -

4 - well let's say if the Board's decision of June 26th were

5 incorporated, would it be possible for you to complete a

6 load forecast showing the energy consumption and demand in

7 the future using that set of rates and rate design?

8 A. Again, it would be possible. The approach I would take

9 specifically to look at the issue of flattening the rate

10 is I would want to look at how the competing fuels,

11 especially for water heating and space heating, how that

12 would affect the relative position of those competing

13 fuels.

14 In the previously filed evidence there is an analysis that

15 basically where we have gone in the past and looked at how

16 electric heat stacks up against all of the competing

17 fuels. That analysis would have to be redone, and then we

18 would want to take a detailed look at our electric heat

19 penetration and natural gas assumptions and see if they

20 needed to be altered.

21 I guess the other thing we would also want to look at is

22 we would want to look at how the penetration of natural

23 gas is proceeding and if we could make any assumptions

24 about how that would change as a result of price changes.

25 I would try and talk with Enbridge and see what their

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2 assumptions are. So, you know, it would -- I guess I would
3 delve into that in a little bit more detail than I
4 normally would when developing the forecast because of
5 that particular -- that particular change.

6 Q.266 - This is the last question. Other than management and
7 this Board, are there any other parties you provide short
8 or long-term load forecasting for, Mr. Larlee?

9 A. You say provide for. You mean provide copies to --

10 Q.267 - Yes.

11 A. -- or provide information from the forecast to?

12 Q.268 - Or provide forecasting for their use. I'm think
13 specifically of the department of energy or another
14 government body?

15 A. Well obviously the NBSO. The NBSO under Market Rules we
16 are required to provide them a long-term forecast in
17 January of every year, and short-term 18 month forecasts
18 every 18 months -- every quarter, sorry. And as well
19 there is an organization called NERC which is essentially
20 a reliability organization for the electricity system. So
21 we would provide information on our forecast to them as
22 well for reliability purposes.

23 MR. HYSLOP: Thank you. Thank you, Mr. Larlee. As always I
24 appreciate your candid answers to my questions.

25 MR. LARLEE: My pleasure. Thank you.

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2 CHAIRMAN: Thank you, Mr. Hyslop. We will take a 10-minute
3 recess while the Board Staff gets ready to ask their
4 questions of Mr. Larlee. And also he has been on the
5 stand for four hours, so he does need a break every once
6 in awhile I think. So we will take a five, 10-minute
7 break.

8 WITNESS: Thank you.

9 (Recess- 3:20 p.m. to 3:30 p.m.)

10 CHAIRMAN: Thank you. Are we ready to resume, Ms. Desmond?

11 CROSS-EXAMINATION BY MS. DESMOND:

12 Q.269 - Mr. Larlee, can I bring your attention to the Forward
13 in your document, the load forecast, page 1?

14 A. Yes, I have that.

15 Q.270 - And in your Forward you identify that the forecast
16 results can be used for a number of purposes?

17 A. Yes.

18 Q.271 - And is it reasonable to say that any improvement in
19 your load forecast methodology that would reduce the
20 difference between your actual forecast and the actual
21 load would benefit Disco and other market participants?

22 A. Yes, I think the most accurate forecast that we can
23 produce would be a benefit to all stakeholders.

24 Q.272 - Sir, could you describe generally, please, how the
25 residential end use model applies the number of customers,

2 the appliance saturations and the annual appliance consumption
3 to estimate your future electricity use?

4 A. Well it is an end use model. So that means that we
5 look at all of the uses that people have for electricity.

6 The top three uses or the -- I guess the three biggest
7 chunks would be water heat, space heat and then base load
8 or everything else.

9 So the very first thing that we do when we are looking at
10 the residential forecast is we divide up the residential
11 load between these three -- these three areas. And we --
12 we call it a calibration. And it's essentially we are
13 setting the space heat and the water heat and the base
14 load, set them so that they add up to what we saw in
15 actual fact in the most recent year on a weather adjusted
16 basis.

17 So we have established space heat and water heat on a per
18 customer basis. So the question then remains is the rest
19 of the load, the base load, and that's when we get into
20 our appliance efficiency model.

21 Obviously in order to establish your average usage for all
22 of the appliances, the first thing you have to do is
23 determine the number of customers. So that would be step
24 number one.

25 Then the appliance usage model then takes into account

2 the penetration of each appliance, which we have from our most
3 recent energy planning survey, which is the survey we
4 spoke a fair bit about this morning. And on a go forward
5 basis, we would then look at the age of each appliance and
6 the consumption of that appliance -- those appliances that
7 exist today or what we call the old stock and the
8 consumption of the appliances that are coming in, the new
9 stock, and basically age the whole stock. So that as the
10 old stock ages and is replaced with new stock, the
11 efficiencies of the new stock are taken into account,
12 because obviously the new stock is more efficient than the
13 old stock. A new refrigerator is going to consume less
14 kilowatt hours than one that is 20 years old.

15 I am trying to think of your question. Have I touched on
16 the three items that you listed?

17 Q.273 - Yes, sir. I just -- would it be fair to say that with
18 respect to the appliance calculation, you would calculate
19 the number of customers times the saturation rate to get a
20 sense of what electricity use was for each appliance and
21 then sum that overall appliances to get a total kilowatt
22 hour use? Is that a fair representation?

23 A. Yes. Yes. That sounds -- that sounds right. I mean
24 the -- all of the model -- the appliance efficiency model
25 is on the record. So if we want to go into some detail I

2 can pull out the IR and we can go through it page by page.

3 But essentially, yes, that's what we are doing.

4 Q.274 - Thank you. With respect to the UEC space heating
5 parameters for the end use model, could you just speak
6 generally how that's developed?

7 A. Well the UEC's would have been set several years ago.
8 I can't say when based on the most current data we had.
9 And we would have sourced as many sources we possibly
10 could. We would have sourced the National Research
11 Council. We would have talked to our energy advisers on
12 what the blend of new and old stock was and established
13 the UEC today. Then in each successive year after that
14 when we did a new forecast, we would have just rolled
15 forward the estimate that was in the previous forecast for
16 the UEC.

17 Q.275 - Could I draw your attention, Mr. Larlee to PUB LF
18 IR-1?

19 A. Yes, I have it.

20 Q.276 - And in that response you state that a number of
21 appliances are sourced from outside of New Brunswick.
22 Could you identify the source of the UEC's and when they
23 were first applied in your residential end use model?

24 A. I believe the source is Natural Resources Canada. And
25 as I said before, it's a little too -- as I said before,

2 we did use some New Brunswick specific information from energy
3 advisors, so I was a little too emphatic in this response
4 in saying solely from outside New Brunswick. But I
5 believe the other source we would have used is Natural
6 Resources Canada.

7 Q.277 - And with respect to that source of information, can
8 you advise when those estimates were developed and what
9 year they were developed for?

10 A. I am afraid that slips my mind. I will have to get
11 back to you on that end. I know we do know when they were
12 last updated. I will have to take an undertaking to get
13 that to you.

14 MR. MORRISON: We can give that undertaking, Mr. Chairman.

15 CHAIRMAN: Thank you.

16 Q.278 - Sir, if I could bring your attention to LF IR-4 PUB?

17 A. Yes, I have it.

18 Q.279 - And in your response you indicate that after
19 completion of the 1990 survey, it was determined that
20 merits of the conditions of the demand analysis were not
21 useful results and that as a result the work did not
22 continue. Could you advise the Board, please, why those
23 result were not useful?

24 A. I am afraid I can't be terribly specific on that,
25 because I wasn't involved in the particular analysis. But

1
2 it's my understanding that just simply get statistically
3 reliable results using the condition of the demand
4 analysis on the data. Largely because of many, many of
5 the appliances don't -- didn't have the penetration
6 necessary to provide good results and we didn't have the
7 variation sufficient to provide good results.

8 So you end up with getting some data on some appliances
9 and no data on other appliances. And in the end you are
10 not a whole lot farther ahead.

11 Q.280 - To your knowledge, sir, did that study calculate
12 monthly weather data for each individual respondent?

13 A. No, it wouldn't of. And the reason why I can sort of
14 say that emphatically is because the amount of weather
15 data we have for the province is quite limited. So
16 Environment Canada over the years is consistently closed.
17 Weather stations that are giving us the data that we
18 need. So we wouldn't either then or now have sufficient
19 weather data to link it directly to a customer.

20 Q.281 - Sir, are you aware that engineering-based information
21 can be included in econometric CDA models as part of your
22 information to improve the efficiency of the UEC estimate?

23 A. Well, I mean I am not aware of the specific techniques,
24 but it doesn't surprise me. Essentially when we look at
25 DSM measures, those are engineering-based estimates that

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2 would be done on each of the measures. So I assume there
3 would be techniques that you could apply to this type of
4 analysis as well.

5 Q.282 - Sir, with respect to the study that was conducted do
6 you -- to your knowledge was there any attempt to specify
7 variables such as monthly heat gain or heat loss based on
8 dwelling unit surface area, solar gain or thermostat
9 settings?

10 A. I can't speak to it directly whether that analysis
11 would have been done or not. We do -- and we have in the
12 past collected information and energy planning surveys
13 about whether or not people turned down their thermostat.

14 But I can't say for sure whether that type of information
15 would have been analyzed as part of that analysis.

16 Q.283 - And you may have the same response for my next
17 question, but I will ask if in that study was there any
18 representation for water heating use with specifications
19 that included specific representation for sink/faucet use,
20 number of baths, showers, clothes washing, dishwashing
21 cycles, that kind of information?

22 A. No, I don't -- there wouldn't be, because our energy
23 planning survey doesn't collect that level of detailed
24 information.

25 Q.284 - Could you explain to the Board why that is the case --

2 why that kind of information would not have been acquired?

3 A. Well as I mentioned earlier, we feel we get a very good
4 response rate on our energy planning survey. So every
5 time someone comes up to my load forecast and says, oh,
6 boy, I would really like you to include this information
7 in your energy planning survey because it would be so
8 interesting, he makes it aware to me that every time we
9 had a question -- that energy planning survey, it's going
10 to increase the chances of someone saying I am not filling
11 it out. It's too long. It's taking too much of my time.

12 This is information that the customer can't imagine why
13 we would -- that DISCO would need or it's personal
14 information that they don't want to share with it.

15 So we are very careful about (1) expanding the length of
16 the survey too long, and (2) delving into areas that turn
17 the customer off essentially and end up -- we get no
18 response at all.

19 Q.285 - Sir, are you familiar with the CDA study with five
20 utilities in California where those kinds of questions
21 would have been included in the data survey?

22 A. Well as a matter of fact as a result of this very
23 process, I am now familiar with that study. And it is
24 quite a study. And with the short form of the report
25 running 400 pages. But the survey itself is 20 pages.

2 And I understand that, you know, it's five utilities in
3 California where the population is equivalent to all of
4 Canada. But in order to get the response rate they did,
5 they had to go after those customers several times. They
6 sent them the survey. They called them. They went and
7 saw them personally if they didn't respond. And
8 ultimately they had to resample the people that didn't
9 respond by phone to make sure that that group wasn't
10 biasing the entire results.

11 So obviously because of the length of their survey, they
12 had to work very, very hard to get the response that they
13 needed.

14 Q.286 - Sir, is there any of those measures that DISCO might
15 adopt in trying to collect that kind of data?

16 A. Well, I mean it's all a question of the resources that
17 we -- you would want to expend. Right now in years that
18 we do the energy planning survey, I budget \$30,000. And
19 that is basically covers the cost of producing the survey,
20 printing it and then mailing it out to customers and
21 bringing it back. It wouldn't cover the cost of -- all
22 our internal costs of admin' staff entering the data and
23 the IT costs of IT support for the database and so forth.
24 So it's not a terribly expensive process, but it is -- it
25 does take a certain amount of money just to do the

2 survey we have now. And not being familiar other than a very
3 high level with the California study -- believe me I
4 tried, but I eventually had to abandon trying to come with
5 an estimate of how much it would cost to sort of approach
6 that level of detail, just because it appeared to me to be
7 so involved that really without the benefit of someone who
8 had done it before, I don't think I would have come up
9 with a reasonable estimate.

10 Q.287 - Could I ask has DISCO explored any sort of creative
11 ways of collecting the data, other than sort of a
12 traditional mailouts, and I sense there is a bit of
13 reluctance to expand the form beyond that which it's been
14 traditionally determined, has there been any exploration
15 of trying to look at new alternatives to collect the
16 information that might be useful in the load forecast?

17 A. Yes. As a matter of fact, the last energy planning
18 survey we did, because -- about the same time we were
19 getting involved with customer satisfaction or we had been
20 running customer satisfaction surveys for a few years. We
21 explored collecting this data over the phone, but it
22 became a cost issue that it's quite expensive to collect
23 data over the phone when you start looking at, you know,
24 more than a few hundred customers. And really for this
25 information to be of value to us, we need thousand of

2 responses. So we eventually went back to the mailout as the
3 most efficient way of getting the information.

4 CHAIRMAN: Ms. Desmond, would this be a good time to break
5 for today?

6 MS. DESMOND: Certainly it's at the discretion of the Chair.
7 I could continue or --

8 CHAIRMAN: Do you have another line of questioning or are
9 you going to carry on with this one?

10 MS. DESMOND: No, I would be pleased to stop at this point.

11 CHAIRMAN: It's 4:00 o'clock. I think we should start at
12 9:15 tomorrow morning. So it's 9:15. So we reconvene at
13 9:15 in the morning. Thank you.

14 (Adjourned)

15

16 Certified to be a true transcript of
17 this hearing, as recorded by me, to
18 the best of my ability.

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Reporter

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