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1 New Brunswick Board of Commissioners of Public Utilities
 2
3 In the Matter of an application by the NBP Distribution &
 4 Customer Service Corporation (DISCO) for changes to its
   Charges, Rates and Tolls - Revenue Requirement
 6
7 Delta Hotel, Saint John, N.B.
8 February 16th 2006
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                                  Henneberry Reporting Service
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1 <u>INDEX</u>

- 2 Messrs. Marois, Kennedy, Peaco and Ms. MacFarlane
- Direct by Mr. Morrison page 4151
- Cross by Mr. Lawson page 4166
- 5 A-97(c) Daily and cumulative totals for hydro generation and
- total of daily in-province load and also a breakdown
- of hydro generation totals between in-province sales
- and exports in both megawatt-hours and earned
- 9 revenue page 4123
- 10 A-97 Public Version of A-97(c) page 4124
- 11 A-98 Undertaking number 4 from February 9th page 4124
- 12 A-99 Undertaking number 5, February 9th page 4124
- 13 A-100 Undertaking number 8 from February 9th page 4124
- 14 A-101 Undertaking number 10 on February 9th page 4125
- 15 A-102 Undertaking number 5 from February 13th page 4126
- 16 A-103 Undertaking number 7 from February 13th page 4126
- 17 A-104 Undertaking number 9 from February 13th page 4126
- 18 A-105 Undertaking number 11 from February 13th page 4126
- 19 A-106 Undertaking number 12 from the 13th of February
- 20 page 4126
- 21 A-107 Undertaking number 14 on February 13 page 4126
- 22 A-108 Undertaking number 14 on February 13 page 4127
- 23 A-109 Undertaking number 1 from February 14th page 4127
- 24 A-110 Undertaking number 4 February 14th 2006 page 4182
- 25 A-111 Undertaking number 5 February 14th 2006 page 4182
- 26 A-112 Undertaking number 8 February 13th 2006 page 4182
- 27 <u>Undertakings</u>
- 28 page 4125 re Stats Canada
- 29 page 4170 refile this on an undertaking basis reflecting
- the actuals and projected to the end of the year

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   CHAIRMAN:
                     David C. Nicholson, Q.C.
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                     Jacques A. Dumont
   COMMISSIONERS:
                     Patricia LeBlanc-Bird
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                     H. Brian Tingley
18
19
                     Diana Ferguson Sonier
20
                     Ken F. Sollows
21
                     Randy Bell
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24 BOARD COUNSEL:
                    Peter MacNutt, Q.C.
25
26 BOARD STAFF:
                     Doug Goss
27
                     John Lawton
28
29
30
  BOARD SECRETARY: Lorraine Légère
31
32
   33
     CHAIRMAN: Good morning, ladies and gentlemen. Appearances
34
       please for the Applicant Disco?
     MR. MORRISON: Good morning, Mr. Chairman, Commissioners.
35
       Terry Morrison and David Hashey for the Applicant. And
36
       with us at counsel table is Lori Clark.
37
38
     CHAIRMAN: Thanks, Mr. Morrison. Canadian Manufacturers and
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Exporters?

1 - 4120 -

- 2 MR. LAWSON: Good morning, Mr. Chairman, Commissioners.
- 3 Gary Lawson appearing with David Plante and Mark Grayson.
- 4 CHAIRMAN: Thanks, Mr. Lawson. Mr. Coon is not here.
- 5 Eastern Wind is not here. Enbridge Gas New Brunswick, not
- 6 here today. The Irving Group of companies, Mr. Booker?
- 7 MR. BOOKER: Good morning. Andrew Booker for JDI.
- 8 CHAIRMAN: And Mr. Gillis is not here, nor the Jolly Farmer.
- 9 Rogers is not here. Self-represented individuals?
- 10 Municipal Utilities, Mr. Gorman?
- 11 MR. GORMAN: Good morning, Mr. Chairman. Raymond Gorman
- 12 appearing for the Municipal Utilities. And this morning I
- have Eric Marr and Dana Young with me.
- 14 CHAIRMAN: Thank you, Mr. Gorman. Vibrant Communities? And
- 15 the Public Intervenor?
- 16 MR. HYSLOP: Peter Hyslop with Mr. O'Rourke and Ms. Power,
- 17 Mr. Chair.
- 18 CHAIRMAN: Thanks, Mr. Hyslop. Mr. MacNutt, who is
- 19 accompanying you today?
- MR. MACNUTT: I have with me today, Mr. Chairman, Doug Goss,
- 21 Senior Adviser, John Lawton, Adviser and Jim Easson,
- 22 Andrew Logan and John Murphy, Consultants.
- 23 CHAIRMAN: Thanks, Mr. MacNutt. Before I ask any of the
- 24 parties if they have preliminary motions, either

1 - 4121 -

- 2 Mr. Hyslop and Mr. Morrison need a vacation or I do. Because
- 3 I asked I thought for the paragraphs that were contentious
- 4 in putting to the witnesses in cross examination.
- 5 So I was given a sheet of paper. And it has got three
- 6 paragraphs X'd out and one isn't. I took it for granted
- 7 that the contentious paragraphs was the one that had not
- 8 been X'd out. But guess what, I was wrong. I don't know
- 9 where you guys have been.
- 10 MR. MORRISON: I thought we explained that to Mr. MacNutt
- 11 yesterday afternoon, Mr. Chairman.
- MR. MACNUTT: It is Mr. MacNutt's fault, is that what you
- 13 are saying?
- 14 MR. MORRISON: No. I'm not saying that, Mr. Chairman. What
- 15 I'm saying is that Mr. Hyslop and I and Mr. MacNutt sat
- down yesterday afternoon.
- 17 And I thought it was quite clear that the paragraphs that
- 18 were in contention were the ones that were cross-hatched
- 19 like that. But they were cross-hatched in such a way that
- they could still be read.
- 21 Happy to do it in another format, Mr. Chairman.
- 22 CHAIRMAN: Well, let me tell you. The majority of
- Commissioners read it the same way. I was in the
- 24 minority. But there were a few of us. So all of that

1 - 4122 -

- 2 work I did last night is for naught. So you gentlemen are
- going to have to be very articulate in your arguments when
- 4 we get to that motion.
- 5 Anyhow, any other preliminary matters?
- 6 MR. MORRISON: Yes, Mr. Chairman. There are several. First
- there is a IR response which is PUB IR-263. And that
- 8 deals -- it was a request for daily and cumulative totals
- 9 for hydro generation and total of daily in-province load
- and also a breakdown of hydro generation totals between
- in-province sales and exports in both megawatt-hours and
- 12 earned revenue.
- 13 We have that document available. The answer is here. We
- are going to be requesting the protection of Section 133.
- 15 It is very confidential information, Mr. Chairman.
- 16 It is in the same nature as the information that was -- I
- think there was a letter from Mr. Bishop and Mr. Thomas
- that was put before this Board explaining why that
- information is confidential.
- 20 Basically it is for competitive reasons. And if it is the
- Board's wish, we would ask that that IR be submitted in
- 22 confidence to the Board.
- 23 CHAIRMAN: All of that information? Or parts of it?
- 24 Frankly, Mr. Morrison -- and you have every right to ask
- 25 for confidentiality.

- 4123 -

- 2 But I find some difficulty in how much electricity was
- 3 produced in this province let's say in the months of
- 4 September of 2005 by hydroelectric generation as being a
- 5 matter that should be dealt with in confidence.
- 6 MR. MORRISON: I can set out to you what Mr. Thomas
- 7 indicated. Basically generation, daily generation
- 8 information, if you have that, you know the fuel costs,
- 9 you know production costs.
- 10 He feels at least that it would give competitors knowledge
- of specific production cost information. And therefore we
- are going to be requesting that the information be held in
- 13 confidence.
- 14 CHAIRMAN: Okay. You are entitled to do that. Even I know
- what the cost of the fuel for hydro generation is. It is
- 16 nothing. It is one of the assets we derive from being in
- this great province. So anyway, we will give it a
- 18 confidential exhibit number. And it may well be the
- 19 subject matter of a confidentiality hearing in a later
- 20 date. So if you want to -- is that on pink paper, Mr.
- 21 Morrison?
- 22 MR. MORRISON: Yes, sir.
- 23 CHAIRMAN: Good. Okay. And I will mark this as I have the
- 24 confidential exhibits previously which is -- it will be
- 25 $\underline{A-97(c)}$ for confidential.

1 - 4124 -

- 2 MR. MORRISON: Mr. Chairman, I believe the Board Secretary
- 3 has indicated we should also have the public version of
- 4 that document marked as an exhibit.
- 5 CHAIRMAN: Okay. Well that would be -- I forget how I did
- that before, but let's call that A-97.
- 7 MR. MORRISON: Fine, sir.
- 8 CHAIRMAN: A-97(c) and A-97. Mr. Morrison?
- 9 MR. MORRISON: Thank you, Mr. Chairman. We have 12
- 10 undertaking responses that should be marked. The first
- one is undertaking number 4 from February 9th, bad debt
- 12 expense of Newfoundland Power.
- 13 CHAIRMAN: Undertaking number 4 from February 9th is A-98.
- 14 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- number 5 from February 9th, dealing with certain survey
- 16 information.
- 17 MR. MACNUTT: What is it again?
- 18 MR. MORRISON: Undertaking number 5, February 9th.
- 19 CHAIRMAN: That is A-99.
- MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 21 number 8 from February 9th, dealing with certain
- 22 electricity statistics, Stats Canada information.
- 23 CHAIRMAN: This will be $\underline{A-100}$.
- DR. SOLLOWS: Mr. Morrison, I see the response to this is
- 25 that Section 3 relates to gross receipts of electricity

- 4125 -

- 2 from the United States and that you don't import electricity.
- 3 I do note that when I reviewed the Statistics Canada
- filings that there are some numbers there for imports.
- 5 Now they are small numbers but they are numbers
- 6 nonetheless.
- 7 So I guess the question in my mind is how Statistics
- 8 Canada gets their information if NB Power does not report
- 9 it? And then I know there is also another section in the
- same statistics that lists the exports from New Brunswick
- 11 to the United States and they didn't seem to be in the
- filing as well. So is it possible just to get the
- 13 complete set of information that's filed with Statistics
- 14 Canada?
- 15 MR. MORRISON: I will make the inquiry, Mr. Sollows.
- 16 DR. SOLLOWS: Thank you.
- 17 MR. DUMONT: Excuse me, Mr. Marois. On the A-99
- 18 undertaking, could you explain to me the results on page
- 19 number 2 there? What is 5.9? Is that a percentage or --
- 20 MR. MAROIS: I believe that -- it's a scale of 1 to 10. So
- 21 it's 5.9 on 10.
- 22 MR. DUMONT: Okay. Thank you.
- MR. MORRISON: The next undertaking, Mr. Chairman, is
- undertaking number 10 on February 9th, software costs.
- 25 CHAIRMAN: A-101.

1 - 4126 -

- 2 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- number 5 from February 13th, dealing with the cost benefit
- 4 analysis of system upgrade.
- 5 CHAIRMAN: That will be A-102.
- 6 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 7 number 7 from February 13th, dealing with the second tie.
- 8 CHAIRMAN: That will be A-103.
- 9 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 10 number 9 from February 13th, dealing with the percentage
- of power costs in the last quarter.
- 12 CHAIRMAN: And that will be A-104.
- 13 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 14 number 11 from February 13th, dealing with what assets are
- dealt with taking into account reasonable costs of
- 16 capital.
- 17 CHAIRMAN: And that's $\underline{A-105}$.
- 18 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 19 number 12 from the 13th of February, reports on fossil
- 20 fuel prices.
- 21 CHAIRMAN: And that will be $\underline{A-106}$.
- MR. MORRISON: Next, Mr. Chairman, is undertaking number 13
- from February 13, dealing with studies with respect to the
- 400 megawatts on the second tie.
- 25 CHAIRMAN: That's A-107.

1 - 4127 -

- 2 MR. MORRISON: Next, Mr. Chairman, is undertaking number 14
- on February 13. It deals with the billing determinants
- 4 referenced in table 1(e) of Ms. Clark's evidence.
- 5 CHAIRMAN: That's A-108.
- 6 MR. MORRISON: And finally, Mr. Chairman, it's undertaking
- 7 number 1 from February 14th, duration of large industrial
- 8 and wholesale customer contracts.
- 9 CHAIRMAN: And that's A-109. We certainly broke the hundred
- 10 barrier, didn't we?
- 11 MR. MORRISON: Mr. Chairman, there is one other matter. It
- doesn't show up on the transcript as an undertaking. I
- 13 think it was a clarification that Mr. MacNutt sought on
- 14 certain information. And I believe Ms. MacFarlane can
- 15 address that.
- 16 MS. MACFARLANE: Yes. It was Question 207 on page 4038 of
- 17 the February 15th transcript. And Mr. MacNutt noted in PI
- 18 IR-58 that the opening retained earnings for April 1st
- 19 2006 was stated as negative 13,000,000. And he asked for
- 20 a reconciliation in light of PUB IR-261 which was the most
- 21 recent 05/06 forecast, the Q3 forecast.
- 22 With the most recent forecast, which is now projecting a
- 23 net income for 05/06 of 22.6 million, we believe the
- opening retained earnings will be a positive 12,000,000
- going into the 06/07 year.

1 - 4128 -

- 2 MR. MORRISON: And one other clarification, Mr. Chairman.
- 3 You will recall yesterday that Mr. Peaco -- well, we filed
- 4 an exhibit A-95 which was the Power Point presentation.
- 5 I'm advised that there is a typographical error on page
- 6 20, on slide 20.
- 7 On the far left-hand column, the imported coal, foremost
- 8 and other figure in the block says 114.6. It should be
- 9 144.6. I believe the text is correct. The number in the
- 10 graph is incorrect.
- 11 CHAIRMAN: Thanks, Mr. Morrison. Any other matters? Any
- 12 other Intervenors?
- 13 MR. LAWSON: Mr. Chairman, I just didn't catch that page
- 14 reference and line reference in that. I'm sorry.
- MR. MORRISON: Page 20. And it is the FY 05/06 graph on the
- 16 far left of -- it is the first bar I quess in that graph.
- 17 MR. MACNUTT: And the exhibit number?
- 18 MR. MORRISON: A-95.
- 19 MR. MACNUTT: Thank you.
- 20 CHAIRMAN: All right. Mr. Morrison, is this an appropriate
- 21 time to discuss the four sheets of paper from I believe it
- is Messrs. Meehan and Strunk's report and whether or not
- 23 the Public Intervenor will be allowed to question this
- 24 panel in reference to the matters in those paragraphs? Is
- 25 this a good time to talk about it?

- 4129 -

- 2 MR. MORRISON: Yes, sir.
- 3 CHAIRMAN: Okay. I have in front of me -- and if that is
- 4 okay with you, just so that we can organize this a little
- 5 bit. There is -- the first one I have, and I will call it
- 6 page number 1, is from the introduction. And it is page
- 7 number 4. The next one is page number 5.
- 8 And across the top it says "The record contains evidence
- 9 that the vesting agreement provides for payments that
- 10 differ from Genco's cost." That is page 2.
- Page 3, the heading across the top is "Record Lacks
- 12 Evidence Regarding Genco's Cost." That is page 8.
- 13 And last but not least is page 9, again stated across the
- 14 top "Record Lacks Evidence Regarding Genco's Cost." That
- is page number 4.
- 16 So in addition to the Applicant and the Public Intervenor,
- any of the other Intervenors wish to have an input into
- 18 this discussion?
- 19 MR. GORMAN: No, Mr. Chairman.
- 20 CHAIRMAN: Okay. All right. Mr. Morrison?
- 21 MR. MORRISON: Well, first, Mr. Chair, and I think it is
- outlined in my letter of February 2nd to Mr. Hyslop, which
- had been copied to the Board and all other parties, that
- you don't have a copy of that letter. I do have copies
- 25 available for the Board.

- 4130 -

- 2 CHAIRMAN: Some don't. Some do. Maybe you can pass them
- 3 around. I have got one here. I will find it in a minute.
- We all have a copy of that now, Mr. Morrison.
- 5 MR. MORRISON: Thank you, Mr. Chairman. If you read -- and
- 6 I'm assuming that you haven't read, but -- the entire
- 7 thrust of Mr. Strunk's report -- and I'm referring to it
- 8 as the Strunk report, although Mr. Meehan is the co-author
- 9 I believe Mr. Strunk is the witness who will be speaking
- 10 to it. The entire thrust of his report in essence is that
- the provisions of the Genco PPA are more suited to a pre
- structuring environment, they are not arm's length, and
- therefore the underlying costs of Genco should be reviewed
- 14 by this Board.
- I will bring you back to the Board's ruling on January
- 16 11th, and I'm not going to quote from it at length. But
- 17 the Board ruled at that time that the reasonableness of
- 18 the underlying generating costs were not to be questioned
- or dealt with in the course of this hearing. Specifically
- the Board ruled that reasonableness relating to the return
- on equity in either Genco or Nuclearco was not a matter
- 22 which was of any interest or was helpful -- I shouldn't
- 23 say not of any interest -- but would not be helpful in
- this case.
- The passages that I have noted as being objectionable

1 - 4131 -

- 2 relate directly to those two issues.
- 3 If you look at the first page in your document, which is
- 4 page 4, paragraph number 1 -- what this passage questions
- 5 is the vesting agreement between Genco and Disco, and it
- 6 says it is not reflective of Genco's costs. Well we never
- 7 said that the vesting agreement was a cost of service
- 8 agreement. What Disco's evidence is, and I think it has
- 9 been repeated numerous times over the last week or so, is
- 10 that over time the Genco PPA is designed to recover the
- 11 costs of that generator over the entire term of the
- 12 contract.
- 13 This particular paragraph would involve an examination of
- 14 the reasonableness of individual costs that are included
- in the amounts that Disco must pay pursuant to -- and
- 16 using the Board's words -- those agreements referred to in
- 17 Section 156 of the Electricity Act. And this Board has
- 18 ruled that that information will not be accepted as
- 19 evidence in this proceeding.
- 20 Similarly, if you look at paragraph 2 on page 4, this
- 21 passage deals with an analysis or an examination of
- 22 Genco's detailed costs to support the -- again to support
- 23 the charges being passed through under the vesting
- 24 agreement. And for the same reasons I just mentioned, it
- is our submission that that paragraph as well should not

- 4132 -

- 2 be accepted into evidence.
- 3 The third paragraph basically is an assertion. As I said
- 4 at the outset, Mr. Strunk's view is that because these
- 5 PPAs were not arm's length -- or in his view they were not
- 6 arms length -- that the contract should be opened up to
- 7 review. Clearly that is not in accord with Section 156 of
- 8 the Board's ruling in connection with 156.
- 9 If you turn to the next page, which is page 5 of Mr.
- 10 Strunk's report, and it's paragraph (a), and that
- 11 paragraph is titled "Capital Structure and Financing
- 12 Costs". This passage goes directly to the reasonableness
- of the capital structure and return on equity assumed for
- 14 Genco under the vesting agreement.
- Now the Board was quite clear that that was not something
- 16 that this Board would examine in this hearing, quite clear
- in your January 11th ruling. Now to be fair, the Board
- said it would be of interest to know what those
- 19 assumptions were, and of course you know what those are,
- you have been told what they were, but the reasonableness
- of them is something that this Board has ruled would not
- 22 be the subject of examination in this hearing.
- 23 If you turn to the next page, which is page 8 of Mr.
- 24 Strunk's report, Economy Energy Purchases. Now what he is
- 25 getting at here is the third party purchases benefit

1 - 4133 -

- 2 adjustment, and that's set out in Article 6.5 of the Vesting
- 3 Agreement, and that's fixed at 50 percent of the
- 4 difference between the import price and the vesting energy
- 5 price. The 50 percent threshold, as I said, is fixed.
- 6 It's not variable. To question whether that 50 percent
- 7 should be 51 percent or 49 percent I would suggest goes
- 8 beyond what this Board rule on January 11th.
- 9 Similarly if you look at paragraph (d) on page 8, this
- 10 deals with the adjustments for environmental costs. And
- if you look at Article 7.2 of the Vesting Agreement, it
- 12 sets out -- basically what it says is Genco is responsible
- for 50 percent of any cost overruns and environmental
- 14 costs and Disco is entitled to 50 percent of any cost
- 15 savings.
- 16 Again this is fixed in the PPA. So whether it should be
- 48 percent or 52 percent or 40 percent and 60 percent,
- 18 again that goes to the reasonableness. It's something
- that's fixed into the PPA and it's my submission that this
- 20 Board has ruled that that is not an inquiry that it is
- 21 going to pursue.
- The bottom of page 8 and top of page 9 of Mr. Strunk's
- 23 report starts with Capital Balances. And what this does -
- at least paragraph (a) -- it questions the capacity
- 25 price in the vesting agreement between Genco and Disco.

1 - 4134 -

2 And what Mr. Strunk is doing is seeking verification that the

- 3 capacity price reflects Genco's net plant value and
- 4 amortization and return with respect thereto.
- 5 Again the capacity price is a fixed component of the PPAs.
- And again what he is attempting to do or what he is
- 7 commenting on, in my view and in my submission flies
- 8 completely in the face of Section 156 and what the Board
- 9 ruled in connection with Section 156 on January 11th.
- 10 Finally, Mr. Chairman, if you turn to page 9, subparagraph
- 11 (b), Capital Structure and Financing Costs. There is no
- 12 question that what this passage is getting to is the
- 13 capital structure and rate of return assumed for Genco in
- 14 the vesting agreement. I don't think the Board could have
- been any clearer in its January 11th decision with respect
- 16 to that issue. The Board ruled that an examination of the
- 17 ROEs of the generators is not something that this Board is
- 18 going to inquire into.
- 19 So those are my submissions with respect to Mr. Strunk's
- 20 report.
- 21 As I said at the outset some time ago, about a week or
- week-and-a-half perhaps, when this issue first came up, to
- 23 allow these passages to go into evidence creates
- 24 difficulty for Disco in the sense that if you are going to
- conduct an examination of the ROE of Genco, for example,

1 - 4135 -

- 2 we are not in a position to provide evidence that can meet
- 3 that case. So there are some practical considerations as
- 4 well as what I consider legal issues.
- 5 Those are my submissions, Mr. Chairman. Thank you.
- 6 CHAIRMAN: Thank you, Mr. Morrison.
- 7 MR. HYSLOP: May I come up front, Mr. Chair?
- 8 CHAIRMAN: By all means.
- 9 MR. HYSLOP: Thank you. Mr. Chair, when I review the
- 10 transcript relating to the ruling which was given on
- January 9th, and in particular at pages 2941 through to
- 12 2943 -- my colleague of course has pointed out the portion
- of the decision where it -- where you stated: The Board
- 14 does not intend to review this cost information for the
- purpose of adjusting the amount that Disco must pay for
- 16 purchase power 2006/2007. We consider that the
- 17 Electricity Act requires the Board to accept the properly
- 18 verified amounts that Disco must pay pursuant to various
- 19 agreements described in Section 156 as being prudent for
- 20 establishing Disco's revenue requirement in this
- proceeding. That amount I understand is \$1,028,000,000.
- 22 And we accept, as long as those are properly verified,
- which is certainly an issue in the La Capra report, that
- those amounts must be paid and there is nothing more or
- less that I can do from them. And that's fine. We accept

- 4136 -

- 2 that ruling.
- But Mr. Morrison, with the greatest respect, did not read
- 4 the comments of the Board at page 2943 where the Board
- 5 stated -- and I think this is important and probably for
- the rest of my argument you will hear me refer to them
- 7 many times -- the Board is of the view that information on
- 8 the structure of the Electricity Act -- and this is a
- 9 really important fact --
- 10 CHAIRMAN: That's market, is it not, Mr. Hyslop?
- 11 MR. HYSLOP: Pardon me?
- 12 CHAIRMAN: That's electricity market --
- 13 MR. HYSLOP: Market. Yes.
- 14 CHAIRMAN: -- not Act?
- 15 MR. HYSLOP: Yes. Electricity market in New Brunswick and
- on the manner in which the PPAs are designed and
- 17 administered would be of assistance to it and to the
- 18 public.
- 19 So dealing with this issue on a broad based approach, we
- 20 asked Mr. Meehan and Mr. Strunk to take a look at these
- 21 contracts and tell us, you know, where do these contracts
- 22 fit in within a general scheme of an electricity
- 23 environment? What are the weaknesses in them? What
- 24 should Disco's responsibility be in the future in terms of
- 25 administration of them? What should a regulator know with

1 - 4137 -

2	respect to the administration of these contracts, if not at
3	this hearing at least, but at future hearings? That's
4	what we took from the direction that the Board gave in the
5	latter part of the judgment or the ruling.
6	And in that regard, you know, we asked some pretty basic
7	questions. At page 20 of Ms. MacFarlane's evidence she
8	answers the question, how were the PPA prices established?
9	And here answer was is that "Financial models were
10	developed to determine prices that reflect capital
11	structures and returns, investments in the assets at book
12	value, forecasted fuel and purchase power, forecast
13	operating and maintenance expenses, decommissioning used
14	management costs and ongoing capital expenditures."
15	In other words, the prices that are charged to Disco in
16	the PPAs according to this evidence are at least supposed
17	to reflect Genco's costs. And that's the evidence. And
18	we asked a basic question. Is that really how these
19	purchase power agreements work? I asked these people to
20	comment on that. Are these cost based contracts?
21	Now there has been a lot of water under the bridge which
22	made me think they were more than that, but these people
23	said no, they are not cost based contracts. So

- 4138 -
- 2 that's the first thing, is how are they going to work.
- 3 You know, what type of risks were flowing through to Disco
- 4 in the general administration of the PPAs and what did
- 5 this mean for the proper regulation of the contract?
- 6 Now they did say -- they made an interesting comment my
- 7 friend says that I can't say that prestructuring contracts
- 8 that existed between affiliate corporations that were
- 9 normally subject to extensive regulation. In his argument
- 10 he equates that to being a challenge of the
- \$1,028,000,000.
- 12 I equate that to a statement saying that this is the type
- 13 of contract that used to exist in the United States
- 14 between affiliated parties who would always have to have
- it subject to the regulation of the Board. And at this
- 16 hearing here I agree, we can't go and challenge the
- 17 \$1,028,000,000, but I think this Board should be in a
- 18 position at the end of this hearing to make comment as to
- 19 whether or not it's the type of contract that will bear
- 20 regulation at the end of the day.
- 21 And further, if it's going to bear regulation at the end
- of the day, what type of responsibility does Disco have
- when it comes before this Board next time and says, I want
- a rate increase of 11.6 percent to prove that it got a
- 25 good deal under this contract? You know, the real issue

- 4139 -

- 2 in this whole case, if you want to cut through 30 -- and I
- know we are at day 40 -- is whether we are still one big
- 4 happy family at NB Power or whether Disco is going to
- 5 function as an independent company, an independent
- 6 organization.
- 7 And the second part of that quite, frankly, is if it's
- 8 going to function as an independent company and
- 9 independent organization, then how does it approach these
- 10 purchase power agreements?
- 11 Now a couple of things on the purchase power agreements.
- 12 First of all, just because the Minister approved them,
- which I'm sure he did, there is nothing in the Act that
- 14 said he approved them pursuant to legislation. So as far
- as I'm concerned, one of the fair questions I want to ask
- 16 throughout this hearing is whether or not Disco's got any
- 17 problems with the contracts, and is Disco going to be in a
- 18 position to negotiate some of these terms so that they are
- 19 more favourable to it and to the ratepayers it should be
- 20 protecting in these negotiations with Genco?
- 21 CHAIRMAN: Mr. Hyslop, sorry to interrupt. I really didn't
- 22 follow you on your comments in reference to the Minister.
- Would you mind backing up and developing that a little
- 24 bit?

1 - 4140 -

2 MR. HYSLOP: Yes. Well I tried to develop it last week in 3 cross examination. Apparently maybe it's going to require 4 more argument. But yes, I go back. The cross examination last week you 5 might recall we went through the purchase power agreements 6 -- or we went through that section on the transfer orders 7 and I tried to point out that the transfer orders were 8 9 legislated under Section 12 of the Act. And then and it said that there are transfer orders that are set out and 10 approved by the Lieutenant Governor in Council. 11 12 And then I tried to search through the Electricity Act for 13 where we might have similar language with respect to the 14 purchase power agreements. And as we recall and as Ms. MacFarlane indicated, we only found the words purchase 15 16 power agreements once in the Act and the words purchase power twice in the Act. Section 80 was purchase power 17 18 agreements with Genco and Nuclearco and then we talked 19 about purchase power contracts in Section 156. 20 So my point is is that these aren't legislated contracts 21 at all. Very simply what they amount to are contracts between independent parties which I assume would have the 22 23 right to renegotiate some of the terms of them, which are

approved ultimately by the shareholder. And it

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1 - 4141 -

2 wouldn't matter one way or the other whether that shareholder 3 is the Minister of Energy or Mr. Irving or Mr. Hyslop. There are lots of shareholder's agreements that go on in 4 the business world. There is no magic to the fact that 5 6 the shareholder happens to be the Minister except that the 7 Minister can introduce legislation which can be approved, and I assume if he wants -- feels that strong about these 8 9 contracts, you know, he can introduce legislation to do 10 But whether he does or doesn't that's not my concern. But what I'm getting at here is because these contracts 11 are made in this arm's length -- or supposedly arms length 12 13 environment, which isn't an arm's length environment -where do we stand? And I went to these people and I asked 14 15 them very nicely, I said, what -- tell me -- I have never seen a purchase power agreement before this hearing. I 16 17 doubt with the exception of Mr. Peaco many of the people 18 on this Board have examined -- in this room have examined 19 purchase power agreements. 20 And I said, do you have somebody that has looked at these 21 and knows something about how they are administered and 22 how they are dealt with in the United States, and what 23 happens when the Discos of the world come in looking for rate increases, what type of steps do the Boards have to 24

1 - 4142 -

- 2 take down there to make sure -- and I don't think it was in
- 3 the revised report, but that Disco drove a hard-nosed
- 4 business deal.
- 5 And there is two parts to that. One is the terms
- themselves which I have spoken to, and the other is, and
- 7 to use the Board's words again, the ongoing administration
- 8 and structure of these contracts. And some of the
- 9 questioning that's going to come out from my cross
- 10 examination without showing more than I want to, is I want
- 11 to know what happens -- you know -- there is three or 400
- inputs that go into the PROMOD, maybe more, Mr. Peaco
- probably can enlighten me a little on that. You know,
- 14 what does Disco do to review these, you know.
- We are talking about a range of reasonableness and, look,
- 16 I will accept Mr. Peaco that all the inputs that he looked
- at, and I don't think he looked at them all, are
- 18 reasonable, but there is a range of reasonableness. How
- 19 hard is Disco going to negotiate so that the range of
- 20 reasonableness is the best opportunity for them?
- I asked these people to provide me a report that indicates
- 22 some of the issues that arise with regard to the
- responsibility that comes to an independent or an
- 24 affiliate company to ensure that it has taken these type
- of steps. So that's what this report is about.

1 - 4143 -

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2 Mr. Morrison, just to make a couple of quick comments on 3 some of the things he said. You know, he challenges on page 1 of his report, paragraph 2 -- and in that regard, 4 you know, what I'm saying in paragraph 2 and the comments 5 that I have in there, well, you know, I recall the 32 page 6 slide presentation that Mr. Peaco gave us yesterday. You 7 know, what he -- that's exactly what he did is went 8 9 through some of the nature of how these costs are being 10 passed on. And I'm saying it's not all these costs that are being passed on. And we will get into that in cross 11 12 examination. 13 You know, it's not actual costs that are being passed on What are the actual costs that are being passed on, 14 15 which ones aren't actual costs and how significant is that difference? And if the difference is significant, Mr. 16 17 Chair, then how are we going to deal with it in the 18 future? I mean, I think those are fair questions for the 19 Board in that regard. 20 You know, yes, I can't challenge the 11 percent and the 50 21 percent for purposes of Genco's thing on this hearing, and in fact quite accurately I didn't challenge the 42 1/2 and 22 10 percent that Ms. McShane set out. I didn't quibble it 23 should have been 9 1/2 and 45 or 40 or 35. You know, 24

there wasn't sufficient evidence I didn't

- 1 4144 -
- 2 think in her report and that's what she wasn't engaged to do.
- 3 Again that was a number that was given. I'm not
- 4 challenging those percentages.
- 5 But what I am getting at is a very basic point is whether
- 6 you base it on cost -- on the actual costs or you base it
- 7 on something deemed at all. You will be doing that with
- 8 regard to Disco.
- 9 And that raises an interesting question, and you can write
- it down how you want to handle it because I'm going to ask
- it. And that question is pretty simple. If this Board
- was to rule at the end of the day that Disco's rate of
- 13 return should be based on the cost of its embedded debt
- and not on this hypothetical structure that has been in
- discussion the last couple of days, you know, what is
- 16 Disco going to do the next round of negotiations?
- 17 You know, if I was Disco I would be saying to Mr. Bishop,
- 18 Mr. Bishop, you are overbilling me. You can only bill me
- 19 for the cost of your embedded debt. That's what the Board
- told me and you got to do the same to me. And I'm going
- 21 to want to know from Mr. Kennedy some time in this hearing
- 22 if that's the position he is prepared to take at a
- 23 renegotiation.
- 24 These reports -- it's a fine line that was drawn in your
- decision, with respect, Mr. Chair. And I think how I

- 4145 -

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2 use this information is important. If I go in and say you shouldn't be able to bill me on the basis of a 50/50 3 capital structure, then I'm out of line. But if I go in 4 and say, how are you going to handle it in the future and 5 how are you going to present your case to this Board in 6 the future, I think I'm totally and completely in accord 7 with the ruling that you made on January 9th. 8 9 And Mr. Morrison referred to his letter which was 10 elaborate and listed the issues. Mine was a pretty simple I said one of us is clearly mistaken as to what 11 12 this Board intended on January 9th. I will apologize if 13 it's me. But I do think the second part of that report laid it out pretty good. 14 15 I had the real impression this Board wanted to know what these reports were about, how they should be administered, 16 17 how they should be regulated if they are to be regulated. 18 And I went and asked somebody that has looked at 250 of 19 these in his career, he has negotiated them in California, 20 he has negotiated them in an arm's length environment, he 21 has negotiated them in an environment where he has had to 22 go in and present cases on behalf of utilities to 23 regulators and support them. I have asked a knowledgeable person to help us out here. And I can't think for a 24

minute it would not be useful

1 - 4146 -

- 2 information to this Board.
- Those are my submissions, Mr. Chairman. Thank you.
- 4 CHAIRMAN: Thank you, Mr. Hyslop. Anything, Mr. Morrison?
- 5 MR. MORRISON: Indeed, Mr. Chairman.
- 6 MS. MACFARLANE: Before we go on, Mr. Chair, could I just
- 7 note a correction? I did have in my evidence part 1 on
- 8 page 15, line 24, the power purchase agreements were
- 9 approved by the Minister of Energy.
- 10 But last week I was asked to and did correct that on the
- 11 record that in fact the power purchase agreements were
- 12 approved by Cabinet. So I just wanted to make sure that
- that correction was understood. Thank you.
- 14 MR. HYSLOP: And in that regard I think I pointed out there
- was nothing for Lieutenant Governor in Council to approve
- 16 PPAs under the Act either, Mr. Chair, that I could find.
- 17 MR. MORRISON: Thank you, Mr. Chairman. I do have some
- 18 comments. First I should have mentioned at the outset
- 19 that Mr. MacDougall, who was here yesterday and thought
- this argument was going to be made yesterday had wanted to
- 21 make representations. And he left yesterday afternoon.
- 22 He did want me to indicate to him, and I'm sure you have
- read in his letter, that he supports Disco in our
- 24 argument. And in fact Mr. MacDougall was of the view the
- 25 entire Strunk report should not be included in evidence.

1 - 4147 -

- 2 And I didn't go quite that far. And that's the point I
- want to make here, Mr. Chairman. I was very, very careful
- 4 when I went through the Strunk report. The vast majority
- of the Strunk report offered in evidence, while I
- 6 questioned whether it fell within the Board's ruling, I
- 7 certainly gave it the benefit of the doubt.
- 8 And if it went to -- and I know the Board said in its
- 9 January 11th ruling that there is an educational function
- 10 here. You want to know how the PPAs are administered.
- 11 You want to know how the Operating Committee works. You
- want to know how the PPAs work. I agree wholeheartedly
- 13 with that. And all of the balance of Mr. Strunk's report
- that deals with that I have no challenge with.
- 15 What I do have a challenge with is those specific
- 16 references in his report that fly directly in the face of
- 17 your January 11th ruling and directly in the face of
- 18 Section 156.
- 19 I will say a couple of things. Mr. Hyslop has said that
- 20 you have to know -- how are these going to be administered
- in the future, in the future, in the future? Well, we are
- dealing with an 06/07 revenue requirement case.
- Others want to turn this case into something it is not.
- 24 They want to turn it into an examination of a lot of

1 - 4148 -

- 2 different things that have no bearing on determining this
- 3 company's revenue requirement for the 06/07 year.
- 4 CHAIRMAN: Mr. Morrison, let me suggest to you -- and I
- 5 think the Board, as we have said it before in this
- 6 proceeding, is that this is our only opportunity to
- 7 comment on the legislation and the setup of the market.
- And if I were sitting in government, then I would want to
- 9 hear, after the Board has reviewed it, what suggestions we
- 10 might have in order that the marketplace function in --
- 11 what in our opinion could be changed or should be changed,
- 12 either with the legislation or in the actual marketplace,
- that will make it function in a fashion that the
- 14 government policy indicates to us it should be.
- 15 So in that regard we I think have always said that if we
- 16 see a flaw, then we want to bring it up and say we believe
- this to be a flaw. And the government can do with it as
- 18 it sees fit.
- 19 MR. MORRISON: And I understand that, Mr. Chairman. But it
- 20 does create obviously a great deal of complication. When
- a utility, any utility comes before a regulator to
- 22 basically establish its revenue requirement and do all the
- things that you normally do on one of these hearings,
- 24 which is OM&A, depreciation, all of the things that go to
- 25 establishing a revenue requirement, and then have to meet

1 - 4149 -

- 2 or address a case that really has nothing to do with this
- 3 corporation in running its business, there may be lots of
- issues -- I'm sure there are many issues that ought to be
- debated somewhere, but not here.
- In any event, Mr. Chairman, I would like to urge you to
- 7 look at the passages that I have objection to. Because
- 8 they do relate to specific issues that this Board has
- 9 ruled were not appropriate in this hearing.
- 10 The balance of the Strunk report, as I said, where it goes
- 11 to reasonableness, administration of the PPAs -- we are
- going to get into that extensively in the next few days
- 13 I'm sure -- I have no objection with.
- 14 Those are all my submissions, Mr. Chairman. Thank you.
- 15 CHAIRMAN: Thank you, Mr. Morrison. We will take our break.
- 16 And also when we come back rule on this particular
- 17 motion. So it will be longer than 15 minutes, I assure
- 18 you.
- 19 (Recess 10:30 a.m. 11:00 a.m.)
- 20 CHAIRMAN: I don't know which one of counsel said just
- 21 before we went to consider this motion, but they said it
- is a fine line. It certainly is a fine line that you are
- asking us to draw.
- Just a point that the panel wants to make. There is
- absolutely nothing in 156 that says the PPAs are

1 - 4150 -

- 2 confidential.
- 3 And we all agree and have said before that we must take
- 4 the revenue requirement that is produced as a result of
- 5 the PPAs as being reasonably and prudently incurred for
- the purposes of this hearing. And we will do so.
- 7 And both counsel have made very good and substantive
- 8 argument. And frankly we are now down again, as I say it,
- 9 to splitting hairs.
- 10 We will allow Mr. Hyslop to use all of these quotes on the
- 11 basis of questioning. But it will be on the basis of our
- 12 previous ruling that both of you gentlemen have quoted
- 13 from.
- 14 So Mr. Hyslop, if you want to know the stance a certain
- 15 witness will take in negotiations in the future to protect
- 16 the customers of Disco, that is going too far. And I will
- stop you in that line of questioning. So we are going to
- have to go from topic to topic. It is as simple as that.
- 19 I can't be more definitive.
- 20 So now Mr. Morrison, does that put you in a quandary on
- 21 timing or anything, sir?
- MR. MORRISON: No, Mr. Chairman. We will just have to roll
- with the punches, as they say.
- 24 CHAIRMAN: Yes. Okay. Good. Thank you. Where are we?
- 25 MR. MORRISON: I think we are ready to continue with this

- 4151 Direct by Mr. Morrison -
- 2 panel, Mr. Chairman. At least I hope so.
- 3 CHAIRMAN: Yes. And that is right. The witness had just
- 4 simply gone through a slide presentation, is that --
- 5 MR. MORRISON: That is correct, Mr. Chairman.
- 6 CHAIRMAN: Okay.
- 7 MR. MORRISON: And you will recall at the close of yesterday
- 8 I had a document marked. And it is marked A-93. And I
- 9 would like Mr. Kennedy to basically explain what that
- 10 document is.
- 11 Q.16 Mr. Kennedy, you have caused to be prepared a document
- 12 called A-96. I'm sorry. You have caused a document to be
- prepared that is called Power Purchase Cost Variance 06/07
- over 05/06. And that was marked yesterday afternoon as A-
- 15 96.
- 16 Generally can you tell me what this document is intended
- 17 to demonstrate? And would you sort of please take us
- 18 through it?
- 19 MR. KENNEDY: Yes. This document outlines the power
- 20 purchase cost variance as stated with respect to the
- 21 2006/07 versus the 05/06 budget.
- What it is attempting to do is to identify the costs and
- link my evidence with the report, with the La Capra Report
- 24 with respect to the assessment that they did with respect
- to the PROMOD.

- 4152 Direct by Mr. Morrison -
- 2 And in it I have included references to the Genco PPA or
- 3 the vesting PPA and the Coleson Cove tolling agreement and
- 4 the Nuclearco, Point Lepreau PPA with respect to where
- 5 certain articles support the calculations that are
- 6 outlined on a line by line basis.
- 7 And again I have also identified the areas in my evidence
- 8 where lines line up with the tables that are presented in
- 9 exhibit A-50, section 3 at tab 1.
- 10 So if I may, lines 1 to 4 --
- 11 MR. LAWSON: Mr. Chairman, sorry. I wonder if we could have
- 12 the witness speak up. I'm having a hard time hearing him.
- 13 Or move closer to the mic.
- 14 MR. KENNEDY: Is that better?
- 15 MR. LAWSON: Yes.
- 16 CHAIRMAN: Or as someone said yesterday, I will just speak
- 17 louder.
- 18 MR. KENNEDY: First of all, items 1 to 4 connect the -- take
- 19 us from table 1 of the La Capra Report to get us to a
- subtotal in line 5 of the energy charge that basically is
- 21 a charge from Genco to Disco for the supply of energy for
- the various years. And it basically shows up in my
- evidence in table 1(b), row 2, columns 3 and 6.
- 24 And further to that, taking in the total to the other
- items with respect to some of the other charges, it gives

- 4153 Direct by Mr. Morrison -
- 2 you the total power purchase. When you takes line 5 and go to
- line 12, you come with a total power purchase cost that
- 4 would be incurred by Disco in payments to Genco for the
- 5 various years. And that is the Genco total.
- 6 The other part is from the part that is associated with
- 7 the Nuclearco or the Point Lepreau power purchase
- 8 agreement. And that is where you go from line 14 to line
- 9 16 with a total on line 17.
- 10 And line 18 deals with Disco's purchases with respect to
- other purchases that Disco makes directly on its own
- 12 accord.

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- With respect to line 1, that appears in the La Capra
- 14 Report. And Mr. Peaco made reference to that yesterday.
- 15 And it shows up in his evidence.
- 16 When he was -- when La Capra was employed, first they were
- 17 looking at the fuel costs, the fuel components only. So
- 18 there has to be some reconciliation with respect to
- 19 getting the numbers that appear in line 1 to the numbers
- that appear in my evidence with respect to the energy
- charge in line 5.
- When Mr. La Capra -- or Mr. Peaco -- when La Capra was
- doing the analysis the PROMOD included other power
- 24 purchases mainly with respect to renewable and self-
- 25 generation. And that is shown in line 2. And therefore

- 4154 Direct by Mr. Morrison -
- 2 that is being removed. Because that is an agreement that is
- directly between Disco and those parties. So the 8.4 and
- 4 the 1.9 are being removed from the fuel costs that go with
- 5 La Capra.
- And to that we have to add the fixed cost component with
- 7 respect to the vesting energy price. And that is depicted
- 8 in line 3. And at the time that La Capra were doing the
- 9 reports for the Phase I, Phase II and Phase III, the
- initial piece as I mentioned did not include fixed costs.
- 11 So line 4 is a reconciliation to the fact that we have to
- add back in the fixed cost components of the Heritage
- 13 PPA's with respect to the natural gas units as well as
- 14 netted with respect to diesel fuel for the Point Lepreau
- standby generator as well as net off the CTs and emergency
- purchases which are the responsibility for Disco as per
- 17 the contract.
- 18 When you take this all into consideration line 4 is a
- 19 bundled account to protect certain information. But those
- 20 items are fixed costs and net of those other costs that I
- 21 mentioned to bring the total energy charge that is
- depicted in line 5 and also is shown in my evidence.
- 23 So basically what we are doing here is reconciling the La
- 24 Capra information that appears in all their

- 1 4155 Direct by Mr. Morrison -
- 2 documentation to bring it to the charge that Disco pays with
- 3 respect to energy. And then we add back in certain things
- 4 that are required.
- 5 Disco is responsible for interruptible and surplus energy.
- And that has to be added back in with respect to meet our
- 7 requirements and to serve this group of customers. That
- 8 is the energy that basically is purchased from Genco by
- 9 Disco and then passed through with a certain markup and
- 10 adders to the industrial customers that have the rights to
- this interruptible and surplus energy as per their
- 12 contracts.
- 13 Line 7 basically is the capacity charge that is in the
- 14 agreements. It's the capacity charge that is described in
- 15 the contracts. And as you know, there also is an export
- 16 benefit credit that still applies to Disco and therefore
- 17 the customers in the province of New Brunswick. This is
- 18 the export credit that is identified in the contracts and
- 19 the PPAs that has to be taken back in, taken off the sum
- to come to a total in line 13.
- Line 9 is the cost, the annual cost, estimated annual cost
- 22 to upgrade the precipitators at our Point Lepreau -- at
- 23 the Coleson Cove generating station. That is shown in our
- 24 evidence. And there has been a number of IRs on that with
- 25 respect to that precipitator upgrade.

- 1 4156 Direct by Mr. Morrison -
- 2 And this year, what the next item is as identified in the
- 3 contract is a Point Lepreau PPA shortfall in that Point
- 4 Lepreau in 06/07 will not be operating at an 80 percent
- 5 capacity factor. Therefore there will be -- a shortfall
- 6 will occur.
- 7 And the difference is the difference between the Point
- 8 Lepreau tier 1 price that we would pay Genco for as per
- 9 the articles in the power purchase agreement and the
- 10 difference between that tier 1 price and the Genco vesting
- 11 energy price. That is an additional cost for that
- 12 particular year.
- With respect to line 11, line 11 is an ancillary service
- 14 credit that Disco basically recoups from Coleson Cove
- operation and also the Genco other assets. The ancillary
- 16 service credit is to compensate Disco, because it is
- obligated under the Open Access Transmission Tariff to pay
- 18 schedule 1 and schedule 2 with respect to that tariff.
- 19 All other ancillary services are self-supplied by Disco
- 20 utilizing the assets that it has under contract. It is an
- obligation for all market participants though to pay
- schedule 1 and schedule 2.
- 23 Schedule 2 is for voltage control or voltage regulation.
- 24 And since our assets that we have under

- 1 4157 Direct by Mr. Morrison -
- 2 contract are providing those services, we under the contracts
- get a credit back from the appropriate parties to
- 4 compensate that cost for schedule 2 only.
- 5 And with respect to the contracts, CTs and emergency
- 6 purchases are the responsibility of Distribution and
- 7 Customer Service. So that was taken out. But it has to
- 8 be added back in here with respect to our requirements in
- 9 the going years, the test year for 06/07. And we have
- indicated what it was for 05/06. This comes to a grand
- 11 total for the Genco PPA of the line 13 where you will see
- our requirement with respect to power purchase from the
- 13 Genco PPA.
- 14 So that is a piece of it. The next piece is our
- 15 requirement to pay for the Point Lepreau output. And it
- 16 indicates there the pieces that are required under that
- 17 contract, which basically all those costs are identified
- in the various articles in the PPA. And they show in my
- 19 evidence in the far column where they show up.
- 20 So that basically -- from line 14 to line -- from 14 to 16
- 21 equates to the total requirement that Disco has with
- respect to an obligation to pay Nuclearco.
- 23 And again as I mentioned, line 18 is the commitment, the
- 24 estimate that Disco has with respect to paying for other
- power purchases that it makes on its own through its

- 2 own contracts.
- And that piece, if I refer you to line 2 and line 18, you
- 4 will see that there is one item, as I mentioned, it was in
- 5 the La Capra assessment, was taken out. And basically it
- 6 was put back in down here including an additional million
- 7 dollars on the 9.4.
- 8 That additional million dollars was an estimate with
- 9 respect to Disco going out and acquiring environmental
- 10 attributes to credits only from a point of view in the
- 11 fiscal year 06/07. So that is the difference between the
- 12 8.4 and the 9.4.
- 13 And this basically, when you add it all up, comes to a
- 14 total of the total power purchase cost requirements of one
- 15 billion and 28.1 versus the 907.9 million for a
- 16 difference.
- 17 And that basically is the amount of power purchase cost
- 18 that Disco is putting before this Board, shows up in table
- 19 1(a), row 4, column 1 as our requirement with respect to
- 20 power purchase cost for -- and analysis and cost
- comparison between year over year.
- 22 MR. MORRISON: Thank you, Mr. Kennedy. Mr. Chairman, we do
- 23 have some rebuttal with respect to the Strunk report.
- 24 CHAIRMAN: All right. If I might though just before -- Mr.
- 25 Kennedy, I presume that all of the figures on that exhibit

- 4159 Direct by Mr. Morrison -
- 2 come from PROMOD runs and not based on actuals and estimates?
- 3 MR. KENNEDY: Yes. May I clarify something? Yes. What I
- 4 have done here is -- if you look -- I should have
- 5 mentioned this. Under Notes, you will see that under
- Notes I have down A, prices, costs and benefits are
- 7 computed by PROMOD based on PPA requirements, and, B --
- 8 any time you see a B in the notation it's prices, costs
- 9 and benefits are set by the PPAs and they are what I would
- 10 call hard wired in the PPAs with respect to looking at.
- 11 And the -- so what I am trying to do is make the
- connections between the PROMOD analysis with respect to
- the fuel, and that has been identified by A, and any other
- items that are required to be computated and come out of
- the PROMOD run when you look at the notation A. C are
- 16 other purchases with respect to Disco's purchases that we
- 17 are making with respect to -- for example, to meet our
- 18 requirement with respect to the renewable portfolio
- 19 standard, and a certain amount of self-generation that is
- dumped back onto the system that we have from cogeneration
- customers that are in the system. So these numbers come
- 22 out of the PROMOD and also are calculated with respect to
- the contracts.
- 24 CHAIRMAN: Thank you. Go ahead, Mr. Morrison.

- 4160 Direct by Mr. Morrison -
- 2 MR. MORRISON: Thank you, Mr. Chairman.
- 3 MR. DUMONT: Excuse me. When you look at row 2, which is
- 4 05/06, are those numbers based on actual costs or are
- 5 they --
- 6 MR. KENNEDY: No. Those are the budgeted costs for 05/06.
- 7 MR. DUMONT: Thank you.
- 8 Q.17 Thank you, Mr. Chairman. Ms. MacFarlane, I'm going to
- 9 ask -- well I will be asking various members of the panel
- 10 to comment on portions of the report filed by the Public
- 11 Intervenor which we have been calling the Strunk but it's
- really the Meehan-Strunk report.
- 13 Ms. MacFarlane, at page 2 of his report Mr. Strunk was
- asked to answer the following question. And it was quoted
- as, "Is the vesting agreement demonstrably consistent with
- 16 Ms. MacFarlane's claim in evidence that it is cost based.
- 17 What if anything do you have to say with respect to the
- 18 assertion that the vesting agreement is cost based?"
- 19 MS. MACFARLANE: I would like to answer that in two parts.
- 20 First, I made no claim in my evidence that the Genco PPA
- is a cost based contract. Part 1 of my evidence clearly
- 22 outlines how each element of the Genco PPA is structured
- and how risk is apportioned over time between Disco and
- 24 Genco. My evidence indicates that the PPA was designed to
- 25 collect Genco's forecasted cost over the long-term with

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- 2 risk sharing incorporated in the design.
- 3 Second, Mr. Strunk is using the term cost based throughout
- 4 his report as equivalent to cost of service, a regulatory
- 5 term, or cost pass-through. The Genco PPA is not a cost
- of service contract, nor was it designed to be. Again,
- 7 the evidence clearly lays out, number 1, areas where the
- 8 costs are prescribed in the Genco PPA. An example is the
- 9 capacity payments. And number 2, areas where the method
- of determining the costs are laid out in the PPA, like the
- 11 fuel component of the energy price which is based on
- 12 forward prices and hedges that are market based and are
- derived from externally verifiable and published indices.
- 14 Q.18 Ms. MacFarlane, in light of what you just said, also I
- think it's at page 3 of Mr. Strunk's report he was asked
- 16 to address another question, and the question was, is
- 17 there evidence other than assertions by Ms. MacFarlane
- 18 that the rates in the vesting agreement are cost based?
- 19 In light of your other answer, what do you have to say
- 20 about that?
- 21 MS. MACFARLANE: Disco does not need to provide evidence
- that the prices in the Genco PPA are cost based because I
- 23 made no such assertion. The evidence filed supports the
- 24 costs that are included in the revenue requirement as

- 4162 Direct by Mr. Morrison -
- 2 dictated by the Genco PPA.
- 3 Q.19 Now at the bottom of page 10, and it starts at the
- 4 bottom of page 10 and goes over to the top of page 11 of
- 5 his report, Mr. Strunk says that the Operating Committee
- is given "considerable discretion over key Genco PPA
- 7 features." What do you say with respect to that
- 8 statement?
- 9 MS. MACFARLANE: I disagree with his statement. The Genco
- 10 PPA which has been filed with the Board is clear and
- 11 prescriptive. 60 percent of the costs in -- included in
- the revenue requirement are set in the Genco PPA. Other
- 13 costs, areas that vary year by year, are set based on
- 14 clear determinants that are prescribed in the PPA.
- 15 Let me give you an example supporting my disagreement with
- 16 his statement that the Operating Committee is given
- 17 considerable discretion over key variables.
- 18 On page 11 Mr. Strunk states that the committee has
- 19 "considerable discretion" in ensuring that the third party
- 20 gross margin credit in Section 6.3 has been properly
- 21 determined. While the third party gross margin credit is
- prescribed in the PPA for 2006/2007, there is no
- discretion. It is set in the PPA.
- 24 Q.20 Thank you, Ms. MacFarlane. Now have you identified any
- factual errors contained in Mr. Strunk's report that are

- 2 important to his assertions?
- 3 MS. MACFARLANE: Yes, I have. There are at least three
- 4 areas where Mr. Strunk has clearly misunderstood the terms
- of the Genco PPA and has consequently incorrectly
- 6 reflected them in his report.
- 7 The first area is the setting of the energy price and
- 8 applications of hedges. On pages 6 and 7 Mr. Strunk
- 9 implies that forward prices can be picked by the Operating
- 10 Committee at different times, so as to manipulate the
- 11 energy price to Genco's advantage. Further he states that
- hedges are not counted as offsets to the vesting energy
- 13 price. This is incorrect.
- 14 Disco requires Genco to hedge on Disco's behalf monthly
- over a rolling 18 month forward period so as to enhance
- 16 predictability and to avoid the risk of a temporal price
- spike at any one point throughout the year. The hedges --
- 18 the hedge contracts effectively set the vesting energy
- 19 price. And the La Capra report, Phase II, on page 11,
- 20 confirms that the hedges are included in the vesting
- 21 energy price.
- 22 So Mr. Strunk's report is in error.
- Number 2, his comments with respect to the escalation of
- the capacity payment. He states on page 9 that the Genco
- 25 PPA capacity payments escalate with the CPI Index.

- 4164 Direct by Mr. Morrison -
- 2 This is incorrect. The capacity payments do not escalate with
- 3 the CPI Index. Capacity payments are laid out in Schedule
- 4 1.1.17 and they increase by a set amount until 2007, they
- 5 stay flat until 2016 and they decrease thereafter. They
- do not escalate with the CPI Index.
- 7 And finally he is incorrect with respect to his comments
- 8 about delivered fuel costs. On page 9 Mr. Strunk states
- 9 that the Genco PPA and the La Capra Phase III report do
- 10 not incorporate delivered fuel costs. He specifically
- 11 references Table 1 of the La Capra report. Well fuel
- 12 costs on Table 1 are delivered fuel costs. Again he has
- incorrectly reflected this in his report.
- 14 Q.21 Now turning to you, Mr. Peaco, on page 13 of Mr.
- 15 Strunk's report, he does have some criticism of the La
- 16 Capra review, and he asserts that your review lacked
- 17 detailed analysis. Do you have any comments with respect
- 18 to that statement?
- 19 MR. PEACO: Yes. I could comment a little bit. On page 14
- 20 Mr. Meehan -- I guess the comment is attributed to Mr.
- 21 Meehan -- in the text compares this to the New York
- 22 example, indicating that a more detailed review of model
- 23 results including having commission staff review the
- inputs and outputs of the models would be representative
- and cites the New York example as an example of where that

- 2 has gone.
- 3 I acknowledge that in New York and in some other instances
- 4 that is a commission practice to do that. It's my
- 5 experience that that's not the typical practice and it's
- 6 not done in every case. And I think it's a very intensive
- 7 exercise to do and is not typically -- it's not typical of
- 8 every review of a utilities cost, based on my experience.
- 9 So it's a condition on case by case and the choice of the
- 10 commission is to engage in that.
- 11 Q.22 Thank you, Mr. Peacock -- sorry -- Peaco. At least I
- 12 didn't call you Mr. La Capra. Finally, Mr. Marois, at
- page 4 of the Meehan-Strunk report, and it's under
- 14 paragraph bullet number 4, they contend that Disco has no
- 15 financial stake in the payments made to Genco, nor any
- 16 incentive to minimize those payments. Do you have any
- 17 comments with respect to that statement?
- 18 MR. MAROIS: Yes, I do. I quess I totally disagree with
- 19 that statement. In order to achieve its objectives such
- as having competitive rates and paying down its debt,
- 21 Disco has a strong financial incentive to minimize the
- 22 payments it makes under the PPAs. Disco's operating
- committee members ensure compliance of the PPAs.
- 24 MR. MORRISON: Thank you, Panel. That's all I have with
- respect to rebuttal, Mr. Chairman, and the panel is now

- 2 available for cross examination.
- 3 CHAIRMAN: Good. Thank you. I am sure Mr. Lawson will take
- 4 us through to lunch and beyond. Whenever you are ready,
- 5 sir?
- 6 CROSS EXAMINATION BY MR. LAWSON:
- 7 MR. LAWSON: Thank you, Mr. Chairman. Before I proceed with
- 8 the panel, perhaps I could just point out to the Board
- 9 pursuant to yesterday or the day before's comment with
- 10 respect to the exit fee issue, I have looked at that
- 11 question again. I wasn't exactly sure how we were
- supposed to proceed with this, but I just wanted to
- indicate to the Board that I have looked at the question
- 14 and have a I quess what I describe as a view that's
- different from that which has been advanced as a possible
- interpretation.
- 17 I don't know if it's intended for the Board to hear my
- opinion on the matter at 2:00 o'clock or if you were just
- 19 looking for people to identify if they had some issue with
- respect to it by 2:00?
- 21 CHAIRMAN: How did we leave that, Mr. Gorman?
- MR. GORMAN: My recollection was that anybody who wished to
- 23 put forward a theory that was different than the one I put
- to the panel was to I quess speak to the Board and I quess
- 25 explain their interpretation of the section. I think you

- 1 4167 Cross by Mr. Lawson -
- 2 had asked that perhaps that might be done today.
- 3 CHAIRMAN: Did I not put the caveat on it if we were
- 4 complete with this panel?
- 5 MR. MORRISON: I somehow -- and I can go and check, Mr.
- 6 Chairman, but I thought it was next Thursday, but that's
- fine -- or sometime next week. But we can do it whenever
- 8 it pleases the Board.
- 9 MR. GORMAN: Mr. Chairman, if you didn't put that caveat on
- 10 it, it's not too late.
- 11 CHAIRMAN: Thank you, Mr. Gorman. You are being very clear
- 12 today. And I think I will put that caveat on it, rather
- 13 than interrupting this. We will find time and, Mr.
- 14 Lawson, you will get the opportunity to address it.
- 15 MR. LAWSON: Thank you, Mr. Chairman. I just wanted to make
- 16 sure that that --
- 17 CHAIRMAN: Well, thank you for bringing it up.
- 18 Q.23 Perhaps I could start with the A-96 chart or sheet that
- 19 was prepared by Mr. Kennedy. And just a few questions
- 20 with respect to it.
- 21 Firstly, Mr. Kennedy, the column 1, 2006/2007 figure, I
- 22 presume that that reflects, those pricing for the fuel
- costs in line 1, reflect the actual fuel costs for -- that
- 24 were established in October 1st for the Genco supplied
- 25 power, is that right?

- 4168 Cross by Mr. Lawson -
- 2 MR. KENNEDY: Yes. Actually they were developed in --
- actually on August 18th prior to October 1st.
- 4 Q.24 The pricing was developed on August 18th for the April
- 5 2006/2007 period?
- 6 MR. KENNEDY: Yes.
- 7 Q.25 And then with respect to the second column, the
- 8 2005/2006 figure, we have had revised -- and I haven't had
- 9 a chance to compare the numbers -- have had revised
- figures given for the 2005/2006 period. You have
- indicated these are the budgeted amounts. Would any of
- these change in the second column as a result of the
- restated, I will call it, budgeted amounts?
- MR. KENNEDY: Yes.
- 15 Q.26 And could you identify for us what changes there would
- 16 be? Would there be a significant number of changes?
- 17 MR. KENNEDY: Yes. The following would be subject to
- 18 change and always with respect to actual costs. The line
- 1, when you were talking about budget versus an actual,
- 20 actual could be different than that. And again --
- 21 Q.27 Do you have the numbers -- have there been numbers
- 22 developed for the purposes of the more updated forecast
- that has been supplied to the Board?
- 24 MR. MAROIS: I guess we have put on the record, being IR-
- 25 261, table 2 we show the aggregate change in purchase

- 4169 Cross by Mr. Lawson -
- 2 power. But we don't show the details. But the 907 million
- 3 900 that we see in column 2, last line of A-96 based on
- 4 our Q3 forecast is now estimated to be \$824 million.
- 5 Q.28 And I take it then the breakdown with respect to the
- 6 various components for that new total is not available, is
- 7 that correct?
- 8 MR. MAROIS: Well, we haven't provided it. But in IR-261
- 9 that I just referred to, we explain the key elements of
- 10 that change. But we have not provided the level of detail
- 11 you have got in A-96.
- 12 Q.29 From what you do have available to you can you tell us
- 13 what the line 1 item variation would be as a result of the
- 14 revised budget, since it is a pretty significant piece of
- 15 this?
- And I presume, given the explanation for the variation,
- 17 that that line has changed significantly. Would that be a
- 18 fair assessment?
- 19 MR. KENNEDY: We don't have that information here at this
- 20 time.
- 21 Q.30 Is it something that you could undertake to supply at
- least with respect to item 1?
- 23 MR. KENNEDY: Yes.
- 24 CHAIRMAN: I think, Mr. Lawson, some members of the panel

- 1 4170 Cross by Mr. Lawson -
- 2 would like you -- as I understand it, you now have all of that
- information. If you are able to come up with the ultimate
- figure of 824' you know its component parts.
- 5 Why not just refile this on an undertaking basis
- 6 reflecting the actuals and projected to the end of the
- 7 year.
- 8 MR. KENNEDY: Yes. I will do that, Mr. Chairman.
- 9 MR. LAWSON: Thank you, Mr. Chairman.
- 10 Q.31 Staying with the A-96 chart for a moment, looking
- 11 specifically at the export benefits component which we do
- 12 know has changed, at least in the second column rather
- 13 significantly, but I notice that in the original budget
- 14 for 2005/2006 there were -- you had anticipated a credit
- of \$77 million.
- 16 And then in the end it grew by another I think \$42 1/2
- 17 million, if my memory serves me correctly. I noticed in
- 18 forecast for 2006/2007 that the \$77 million figure of last
- 19 year is anticipated to drop by \$7.6 million.
- 20 Can you identify why that was forecast to take place,
- 21 particularly given that I understood that the \$77 million
- 22 figure had been done based on historical information and
- what kinds of things have happened in the past to make the
- decision what 77,000,000 should be?
- 25 MR. KENNEDY: First of all, in 06/07 the export benefit is

- 2 prescribed in the schedule 6.3 of the PPA. It's a number that
- is wired into the contract. And in 05/06 the contract had
- 4 prescribed an amount that was -- I believe it was, subject
- 5 to check, \$7.2 million -- \$72.9 million.
- 6 And there was an estimate with respect to the conditions
- 7 that were occurring at the time that budget was set that
- 8 there would be additional export benefits that would be
- 9 shared with Disco. And they show up as a third party
- 10 purchase benefit to make up the difference to bring you to
- 11 the 77,000,000.
- 12 This is not the case with respect to the 06/07 budget.
- 13 The export benefits are not going to be in excess of the
- amount that is prescribed in the contract.
- 15 Q.32 I apologize then. Under the PPA then, the concept of
- the 50/50 sharing after a 20 percent variance which
- applied in 05/06 does not apply subsequent to the 05/06
- 18 period? Is that what you are saying?
- 19 MR. KENNEDY: No. It does apply. But the forecast, the
- revenue forecast from exports in 06/07 is not going to be
- 21 such. It's going to be -- in fact at the time of
- 22 budgeting at the level somewhat below what the prescribed
- amount was in the power purchase agreement.
- 24 Q.33 Okay. So the \$69.4 million could very well -- in fact
- 25 I would suggest to you, may very well change?

- 1 4172 Cross by Mr. Lawson -
- 2 MR. KENNEDY: That depends on the conditions of the market.
- But generally this is what was done with respect to
- 4 looking at the forwards at the time as well as the
- 5 opportunity it was in the export market at the time that
- 6 the budget was set.
- 7 Q.34 And did I understand you correctly that the figure
- 8 under the PPAs or the base amount if you will for the
- 9 export benefits in 05/06 was \$72 million roughly?
- 10 MR. KENNEDY: 72.9.
- 11 Q.35 Right. But yet it moved down to 69.4 in the subsequent
- 12 year. Do you know why that was the case?
- 13 MR. KENNEDY: That is basically prescribed in the contract.
- 14 When we set the contract back in October the 1st, 2004 --
- 15 Q.36 Right.
- 16 MR. KENNEDY: -- there were five years that were set with
- 17 respect to export credit guarantees by Genco.
- 18 Q.37 I was just wondering if you know why the contract
- 19 contemplated a decrease in the amount under that PPA for
- what I will call the base amount for the export benefits?
- 21 MR. KENNEDY: No. I'm not familiar with it at that time.
- These are prescribed items that are in the contract.
- 23 MS. MACFARLANE: I can add to that. The forecast that was
- done to support the numbers that, to quote Mr. Kennedy,
- 25 were hard-wired into the contract, was done in -- prior to

- 1
- 2 October 1st obviously.
- 3 And at that time, based on market conditions and based on
- 4 what was predicted to happen with our system over the five
- 5 years that the numbers were derived, dictated a lower
- 6 export amount.
- 7 And I believe it was because the capacity factor -- even
- 8 back in '04 we anticipated the capacity factor for Lepreau
- 9 would be lower than in 05/06 and consequently there would
- 10 be less energy available for export.
- 11 Q.38 But I would presume then the panel would agree that
- this 69.4 figure could indeed rise -- as a credit rise and
- could in fact, at least based on the 05/06 period, could
- 14 rise significantly. Is that a fair statement?
- MR. KENNEDY: Yes. But it also could go down. There is
- risk-sharing with respect to going on the opposite
- 17 direction.
- 18 Q.39 After 20 percent, is that correct?
- 19 MR. KENNEDY: Yes.
- 20 Q.40 So it would have to go down by \$14 million before there
- 21 would be any consequence on Disco for that base amount?
- 22 MR. KENNEDY: Yes. If that's --
- 23 Q.41 Roughly?
- MR. KENNEDY: I would have to check the numbers.
- 25 Q.42 20 percent of 70,000,000?

- 4174 Cross by Mr. Lawson -
- 2 MR. KENNEDY: Yes.
- 3 Q.43 You have to check all of my numbers. I think that is
- 4 right.
- 5 This number in the PPA, the \$69.4 million figure, I take
- it that that was a number -- was that a number that was
- 7 subject to negotiation between the parties, with Disco and
- 8 Genco?
- 9 MR. MAROIS: The PPAs were not negotiated. I think the
- 10 evidence shows that the PPAs were set by a working group
- and were as a result of restructuring.
- 12 Q.44 Okay. So Disco wasn't at the table saying, that is not
- 13 a number we want, we think it should be a different
- 14 number. That wasn't the way the process worked?
- MS. MACFARLANE: If I may, that wasn't the way the process
- 16 worked. And I think we provided both in our evidence and
- in response to an IR that NB Power's role was to provide
- 18 data and modeling support to the working committee. The
- 19 bankers did the models. But NB Power provided the
- 20 underlying numbers and also would have done due diligence
- 21 to ensure that the numbers that they were using were
- 22 consistent with our own modeling coming out of PROMOD.
- 23 Q.45 Now knowing I guess what you know now, or given the
- fact that we are closer in time at least to the 06/07
- period, at this point would Disco expect that the \$69.4

- 2 million will in fact likely be a higher amount?
- 3 MR. KENNEDY: We have performed another assessment of that
- 4 based on the forward prices of January 29th, is it -- just
- 5 recently, and run the PROMOD run again, predicted with
- 6 respect to the forwards at that time as well as the
- 7 condition in the New England market. And again the
- 8 benefits -- the export benefits have not -- are not going
- 9 to exceed the 20 percent upper threshold with respect to
- 10 the conditions that are occurring at that time.
- 11 One of the items that you have to look at too is with
- respect to the -- what has changed. One thing that has
- changed between '05 and '06 and '07 is the availability of
- 14 certain units. And as Ms. MacFarlane mentioned with
- 15 respect to the Point Lepreau, the capacity factor is
- 16 falling off, and therefore that makes -- creates an
- opportunity where the generating units -- there is less
- 18 generation available for the export market. More of it
- 19 has to be used within province. So that affects the
- 20 PROMOD run in the analysis. So that is what the latest
- is, we have done another check on that with respect to the
- third party purchase benefit.
- 23 Q.46 I guess given the extraordinary spike, as I believe it
- 24 was described, something of that nature, in this past
- 25 fall, that things can change particularly when you are

- 2 trying to predict the future.
- 3 MS. MACFARLANE: I think we indicated the other day that you
- 4 certainly could not call the events of last fall anything
- 5 except extraordinary on two fronts. It is not typical
- 6 that we would have the level of rainfall in such an
- 7 intense -- in such intense amounts and such a short period
- 8 of time as we did in the fall. But more importantly the
- 9 events in the markets triggered by Katrina are anything
- 10 but ordinary and not something that we can base our future
- 11 forecasts on.
- 12 Q.47 I guess that was my point, is that that was an
- extraordinary event that happened that presumably you
- 14 weren't able to predict last summer was going to occur,
- and you don't know what might occur as well on a go
- 16 forward basis.
- I would like to move to the La Capra report, specifically
- 18 the presentation made yesterday, just a few questions with
- 19 respect to it. It's A-95.
- 20 Just -- in a number of places there is reference to the
- word "reasonable" through the report and the presentation
- of yesterday. Am I correct in my understanding that this
- 23 report was not designed to, nor does it in fact reflect on
- 24 whether or not the price of power that Genco is supplying
- 25 to Disco is in fact

- 1 4177 Cross by Mr. Lawson -
- 2 reasonable relative to a market place, is that right, Mr.
- 3 Peaco?
- 4 MR. PEACO: Reasonable relative -- I'm sorry?
- 5 Q.48 To a market based price. The third party supplier kind
- 6 of pricing.
- 7 MR. PEACO: No. The reasonableness criteria that we were
- 8 applying was were the calculations and assumptions used in
- 9 a reasonable range relative to the interpretation of the
- 10 PPA.
- 11 Q.49 Right. So the PPA dictates to a certain extent what
- the inputs are to be, correct?
- 13 MR. PEACO: That's correct.
- 14 Q.50 And then you have reviewed the inputs to insure their
- 15 correctness, if you will, or --
- 16 MR. PEACO: Their reasonableness.
- 17 Q.51 They are reasonably -- because there is some -- some of
- 18 those are not in fact merely easily quantified numbers
- 19 plugging into a formula under the PPA, correct?
- 20 MR. PEACO: Yes. We -- numbers like that we verified that
- 21 they were in a reasonable range, but there is obviously
- some of those primers could be some slightly different
- 23 number but still be a reasonable estimate.
- 24 Q.52 So it would be fair to say that -- and this is as I
- 25 understand it what you were engaged to do, but it would be

- 4178 Cross by Mr. Lawson -
- 2 fair to say that you could have reached the conclusion of
- 3 reasonableness that you have here and yet the price of
- 4 power itself relative to the market place, open market
- 5 purchase of power, could be completely unreasonable, is
- 6 that a fair statement?
- 7 MR. PEACO: Sure. The analysis here simply is what is a
- 8 reasonable price outcome of this contract given the
- 9 formula as specified. How that marks to the market is an
- 10 entirely different question.
- 11 Q.53 Right. And not an analysis you have done here
- 12 obviously?
- 13 MR. PEACO: That's correct.
- 14 Q.54 I will just move a little bit. I want to move
- specifically to sort of the fuel price component, and one
- of the things that I had heard the President of NB Power
- as I'm calling it indicate is that initially the statement
- 18 was that all of the increase being sought here today was
- 19 being driven by fuel prices. Then I think there was some
- 20 qualifier that may have been put on that.
- 21 Looking at the numbers presented in this report, or this
- overhead or the summary if you will, La Capra report, I
- gather that that indeed is not the case and if I just look
- at the -- again A-96, the quick summary, it appears as
- though \$89.6 million would be fuel related out of the I

- 1 4179 Cross by Mr. Lawson -
- 2 think \$126,000,000 request, is that a correct assessment?
- 3 MR. PEACO: Is that a question to me or to Mr. Kennedy?
- 4 Q.55 Anybody who would like to answer I guess.
- 5 MR. PEACO: The short answer is you are correct. As is
- 6 shown in A-96 and as more -- in the more aggregate fashion
- 7 as depicted on my charts from yesterday, there are a
- 8 number of components. You know, the lion's share of the
- 9 variance is fuel but there are many other moving parts.
- 10 MR. MAROIS: Maybe just to add to that, on line 6
- interruptible, that line item is being driven primarily by
- 12 fuel costs.
- 13 Q.56 Okay. So that would total about \$103,000,000 or
- 14 something just on the variance component, assuming that
- all the variance at 13.4, which I believe was explained as
- 16 being principally fuel given, that would be about
- 17 \$103,000,000?
- 18 MR. MAROIS: Yes.
- 19 Q.57 And that's out of \$126,000,000 of the request for
- increase, is that correct?
- MR. MAROIS: Yes.
- 22 Q.58 Now -- I'm sorry. Mr. Kennedy?
- MR. KENNEDY: Yes. You were just referring to line 13 with
- respect to the difference being 125.9?
- 25 Q.59 Yes.

- 4180 Cross by Mr. Lawson -
- 2 MR. KENNEDY: Yes. You weren't including the nuclear
- 3 portion of it.
- 4 Q.60 Sorry. The 126 number you are referring to?
- 5 MR. KENNEDY: Yes.
- 6 Q.61 The 126 number is merely what I got off the application
- 7 in the additional revenue being sought.
- 8 MR. KENNEDY: Okay.
- 9 Q.62 I'm sorry. As opposed to the 120,000,000 total, so --
- 10 MR. KENNEDY: Yes.
- 11 Q.63 I understand -- am I correct in understanding that what
- is being sought here is \$126,000,000 in additional
- 13 revenue, Ms. MacFarlane?
- 14 MR. MAROIS: Yes.
- 15 Q.64 Again looking at the La Capra report, I'm going to call
- it, there is in here somewhere -- where I should have had
- 17 my fingers able to quickly put on it -- an indication of
- 18 the percentage of the increase in the fuel as a percentage
- 19 of the cost.
- 20 CHAIRMAN: Mr. Lawson, you are not referring to the La Capra
- 21 report.
- MR. LAWSON: No.
- 23 CHAIRMAN: It's the slide presentation.
- 24 MR. LAWSON: Yes. As I call it. Sorry.
- 25 CHAIRMAN: So that's A-95. Maybe you should --

- 1 4181 Cross by Mr. Lawson -
- 2 MR. LAWSON: Yes. I'm sorry. I won't be referring to the
- 3 report in any of the detailed reports. It will all be
- 4 with respect to this one.
- 5 CHAIRMAN: All right. Well just refer to it as A-95.
- 6 MR. LAWSON: Okay. Sorry.
- 7 Q.65 In A-95 somewhere, Mr. Peaco, I believe there is some
- 8 indication that there was an increase in fuel prices of --
- 9 there it is -- on page 28, the fuel price increase in
- 10 heavy oil of 56 percent and natural gas of 34 percent,
- 11 where do those numbers come from?
- MR. PEACO: Those percentages are a comparison of the market
- 13 quotations for those prices that we used in computing the
- 14 prices in the two respective power budget years the day
- that the prices were settled. And as you may recall, I
- 16 described yesterday that there is two components to the
- 17 fuel. There is the hedge adjustments and then there is
- 18 the market quotation at the day they set the vesting
- 19 price. This is a comparison of the market price
- quotations at the day they set the vesting prices between
- 21 the two budget years.
- 22 Q.66 Okay. Well my public display of ignorance shall
- commence now if I haven't already. It partly goes to this
- issue of the hedging component. Maybe I will -- well why
- 25 don't we deal with this hedging issue at the moment and

- 1 4182 Cross by Mr. Lawson -
- 2 then it will help me understand perhaps a little better about
- 3 the other component that is left for the determination of
- 4 pricing. So --
- 5 CHAIRMAN: Mr. Lawson, I'm going to hedge my bets and say
- 6 that this is probably a good time to break for lunch.
- 7 MR. LAWSON: And I'm going to -- more than five minutes.
- 8 CHAIRMAN: When you get into that you will need some time.
- 9 Okay. We will come back quarter-after-one.
- 10 MR. LAWSON: I knew I would make you hungry for more.
- 11 (Recess 12:00 p.m. 1:15 p.m.)
- 12 CHAIRMAN: Any preliminary matters?
- 13 MR. MORRISON: Yes, Mr. Chairman. Three undertakings to
- have entered. First one is undertaking number 4 from
- 15 February 14th, for an explanation of the increase in the
- 16 capacity payments.
- 17 CHAIRMAN: My records indicate that is $\underline{A-110}$.
- 18 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 19 number 5 from February 14.
- 20 CHAIRMAN: That is A-111.
- 21 MR. MORRISON: And finally, Mr. Chairman, it is undertaking
- 22 number 8 from February 13 regarding the Transmission costs
- in the fourth quarter.
- 24 CHAIRMAN: That is A-112.
- 25 MR. MORRISON: And that is all, Mr. Chairman. Thank you.

- 1 4183 Cross by Mr. Lawson -
- 2 CHAIRMAN: Thanks, Mr. Morrison. Any other preliminary
- 3 matters? If not continue with your examination, Mr.
- 4 Lawson.
- 5 MR. LAWSON: Thank you, Mr. Chairman.
- 6 Q.67 Out of concern that the -- dealing with an exciting
- 7 subject like hedging right after lunch might cause a heart
- 8 attack or something, I'm going to start a little more
- 9 slowly. Perhaps -- and I again apologize for my basic
- 10 questions. But I'm just trying to get a better
- 11 understanding of how things work.
- 12 In terms of the arrangement with Genco for the supply of
- power to Disco, how is there a determination as to the
- source of power that is going to be supplied to Genco? Or
- 15 does it matter to Genco -- or to Disco whether it comes
- 16 from high fossil fuel cost or hydro power, its source of
- power that goes to Genco -- or sorry, to Disco?
- 18 MR. KENNEDY: Generally the -- yes, it does matter. And
- it's determined through the PROMOD. And the contract also
- outlines how the process is to evolve.
- 21 Basically it's done through an economic dispatch of the
- units, taking into consideration the cost to run the
- units, the generation cost and taking in -- to factor in
- any contractual arrangements or constraints there may be
- 25 with respect to other generation facilities, for example

- 2 the Heritage PPAs.
- 3 But generally it's done on an economic dispatch basis to
- 4 come up with the cheapest cost source of generation to
- 5 serve in-province load first. And then what is left over
- 6 after the in-province load requirements are met is used to
- 7 create opportunities in the export market.
- 8 So the PROMOD is a model that does the dispatch with
- 9 respect to determining the generation to serve in-province
- 10 load as well as export load, and is done on an economical
- 11 dispatch basis with the exception of any items that are
- identified in the contract, the PPA, Genco PPA.
- 13 Q.68 For a layman like me does that mean that as a rule the
- cheapest power that can be generated by Genco is the power
- that is supplied to Disco?
- 16 MR. KENNEDY: Yes, it is with the exceptions of must run
- 17 units. For example hydro of course is a must run unit.
- 18 And it's a zero cost energy source. And the nuclear unit
- is a must run, if it's available to run.
- 20 And any arrangements that we have made with respect to
- other -- or that Genco has made even with respect to other
- 22 contracts must run. And then from there on it's a
- 23 hierarchy of economical dispatch with the cheapest units
- being used first to serve in-province load.
- 25 Q.69 Okay. Then how does it work -- an explanation was

- 1 4185 Cross by Mr. Lawson -
- 2 given that in 05/06 there is anticipated to be a much larger
- 3 export credit than expected. And part of the explanation
- 4 is hydro.
- 5 Now again, pardon my ignorance, but how is it that hydro
- ends up being the power that gets exported? Or I'm
- 7 presuming it is hydro power that was getting exported, to
- 8 have caused that extra profit if you will or extra credit.
- 9 Is that correct? Or is that incorrect?
- 10 MR. KENNEDY: It is not as simple as that, you know. It
- depends on what units are available or what units are
- operating at the time that the actual sale occurs or that
- the loads are being served. What we are talking about now
- is the actual situation but what is occurring on a day by
- day basis.
- 16 So what we are referring to here now is not what was used
- to set the test year with respect to the 06/07 budget but
- 18 what is actually happening with the hydro situation in the
- 19 province at this time.
- 20 Q.70 So at the end of the year or at some point in the year
- I presume a calculation is done for the export credits.
- 22 And in doing that what is the determinant of the power --
- in order to get a credit you have to figure out what your
- cost was to know what the surplus was if you will.
- Those terms may be the wrong ones. But I just don't

- 4186 Cross by Mr. Lawson -
- 2 know what goes in in terms of the cost of power for exporting
- 3 to determine whether or not we got more than we expected
- 4 by way of export credits.
- 5 MR. KENNEDY: We basically go back through and do an
- 6 assessment. There is a PROMOD run done -- not a PROMOD
- 7 run. We assess it through our scheduling system with
- 8 respect to the actual gross margin that determines the
- 9 cost of the generation to serve the export load versus the
- 10 actual opportunity costs that are the actual costs that
- 11 you basically are able to obtain through your sales on a
- day by day basis or on a week by week basis.
- 13 So it's after a fact assessment of what units were
- operating to service the export load with respect to the
- 15 cost of those units, the operation, compared to what the
- 16 revenue was obtained with respect to these sales or
- 17 contracts.
- 18 Q.71 So is it possible that some of the hydro -- sorry, some
- of the power that is being supplied in the export market
- is in fact hydro power, and shall I say perhaps some of
- the cheapest power? Is that a fair assessment?
- MR. KENNEDY: Basically from a -- it basically is a
- 23 calculation that way. But that's the way it's settled or
- determined, that you would have the in-province load
- 25 that's required in that day or that hour. And then the

- 4187 Cross by Mr. Lawson -
- 2 units that are serving that are priced or where the generation
- 3 comes to serve the in-province load.
- 4 And when the loads are down the hydro is up. Very
- 5 significant generation is available. And Lepreau is
- 6 running. And the loads have been lower than normal for
- 7 this time of year.

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- 8 The dispatch -- following the dispatch would show that
- 9 some hydro and some hours goes out on the export market,
- 10 therefore having in those hours having a lower cost of
- generation, and therefore creating a greater opportunity
- or spread with respect to the gross margin. So those
- export benefits come back to the in-province customer from
- 14 a sharing point of view.
- 15 Q.72 Okay. Again my ignorance has been well publicly
- 16 displayed. You have got \$42 million more in export
- 17 credits this year than expected. How did that number get
- 18 figured out?
- 19 I mean, I just don't understand -- I just don't
- 20 understand. You know, the PROMOD is a concept that is I
- 21 gather extremely complicated in how it works. I don't
- 22 understand how it works. And I just need to have a sense.
- 23 Are you saying that if right now in New Brunswick we are
- 24 running certain facilities and then we decide to export,
- that those facilities that are supplying power

- 1 4188 Cross by Mr. Lawson -
- 2 into the New Brunswick marketplace, it's the incremental costs
- 3 of whatever it is are source for the power that is being
- 4 exported that is factored in as the cost?
- 5 MR. KENNEDY: Yes.
- 6 Q.73 Okay. And is it the total cost of operating? Or is it
- 7 just the marginal cost of the operation?
- 8 MR. KENNEDY: It would be the marginal cost of the
- 9 operation.
- 10 Q.74 Okay. And is that marginal cost going to be cheaper
- than the rest of the power, normally cheaper than the rest
- of the power that is being supplied into the New Brunswick
- 13 marketplace?
- MR. KENNEDY: In some hours, yes.
- 15 Q.75 Generally speaking?
- 16 MR. KENNEDY: Not generally speaking, no. Just in a few
- hours.
- 18 Q.76 So most of the time this is the most expensive power
- 19 that NB Power is generating that is being exported?
- 20 MR. KENNEDY: Yes.
- 21 Q.77 And that cost is then what is charged against the
- revenue to see what profit there is in the export market,
- is that right?
- 24 MR. KENNEDY: Yes.
- 25 Q.78 Just back to the -- sort of the determination of the

- 1 4189 Cross by Mr. Lawson -
- 2 first part of the equation which is the assets that are being
- 3 used for the purposes of supplying power into New
- 4 Brunswick. Again the principle is that the cheapest
- 5 source of power is the first source of power with the
- 6 exception of the must run units, is that right?
- 7 MR. KENNEDY: Yes.
- 8 Q.79 And is there any variation from that in terms of the
- 9 minimum requirement purchase volume, if you will, or
- 10 minimum power purchased during the course of the year from
- any particular source?
- MR. KENNEDY: Basically -- maybe I wasn't clear, but there
- is -- we basically operate Point Lepreau on the basis of
- 14 must run. If there is any of our -- Disco's NUGs that
- have to operate with respect to renewable, then we would
- 16 run those, and then there are some Genco heritage PPAs
- 17 that are -- the situation is where there is outlined in
- 18 the Genco PPA that they will be treated as must run units,
- 19 and they are used first. And then the cheapest sources
- that are available from Genco come into the dispatch to
- serve the remainder of the load up to the load for the in-
- 22 province.
- 23 And generally after that those units that are -- the more
- 24 expensive ones go out -- if it's oil for example or some
- 25 hours there is other units that are on the export

- 4190 Cross by Mr. Lawson -
- 2 market, depending on what the load is.
- 3 Q.80 Okay. Well if that's the case -- I'm moving back to
- 4 the export market then -- if hydro capacity is sort of the
- 5 place where the actual par because you are having to run
- 6 certain of the facilities because of these other
- 7 commitments, variety of other commitments, the NUGs or
- 8 whatever, if hydro power is the place from which the
- 9 export power is coming, do you say that we will take that
- 10 hydro power cost, which is relatively cheap, and put it
- into the in-province costs and move some of that more
- 12 expensive power that we have to run on a must run basis,
- or equivalent to a must run basis, and charge it as the
- 14 export part?
- 15 MR. KENNEDY: No. No.
- 16 Q.81 So you could in fact be exporting hydro -- cheap hydro
- power and supplying more expensive power here in New
- 18 Brunswick to the market place in New Brunswick to Disco,
- is that right -- or Genco could?
- 20 MR. KENNEDY: Yes.
- 21 Q.82 And the consequence of that is though that if there is
- any savings to be had, if you will, more money to be made
- in the export market, that you get at best 50 percent of
- it, isn't that right?
- 25 MR. KENNEDY: Yes. That's the next point I wanted to make,

- 4191 Cross by Mr. Lawson -
- 2 that the -- that energy that is out on the export market is
- 3 used to determine the export benefit credit and the -- if
- 4 there was additional benefit above the threshold, the 20
- 5 percent, then 50 percent of it comes back to distribution
- and customer service, or Disco.
- 7 Q.83 With the exception of the 20 percent margin?
- 8 MR. KENNEDY: With the exception of the 20 percent margin.
- 9 Q.84 So what you could have is the expensive power being
- supplied into New Brunswick and Genco basically keeping 50
- 11 percent of the profit on that other power, the hydro power
- that might be supplied in the export market?
- 13 MR. MAROIS: I guess one thing we must never lose track of
- is Disco is benefitting 100 percent from the projected
- export margins that are built into the PPAs. So what you
- 16 are talking about is the variance.
- 17 Q.85 That's right.
- 18 MR. MAROIS: I just don't want to lose track of that.
- 19 Q.86 There is the variance and then the 50 percent on top of
- 20 that. So that -- if as a result of selling this cheap
- 21 hydro into the U.S. or export market, in doing that Genco
- makes \$55,000,000 in profits, I think it was last year, it
- 23 may have nothing to do with this source, but they can make
- 24 -- they get to keep 20 percent, possibly all or
- 25 conceivable at least half of all of that extra profit?

- 4192 Cross by Mr. Lawson -
- 2 MR. MAROIS: That's what is built into the PPA.
- 3 Q.87 That's right.

- 4 MR. MAROIS: I just want to make sure that the record is
- 5 clear. Definitely Disco has benefitted from better export
- 6 margins, or will benefit from better export margins, in
- 7 05/06 in part because of more -- of better hydro, but it
- 8 does not mean that it's hydro that is being exported.
- 9 Because I mean in layman's terms, everything else being
- 10 equal, if you have got more hydro in any given year you
- got more generation, and by having more generation you get
- 12 potentially more excess generation to export.
- 13 It doesn't mean necessarily it's the hydro that gets
- 14 exported but that's part of the equation. You get more
- generation to export. And the fact you have got more
- 16 hydro may change the hierarchy of the different
- generators, but again it doesn't necessarily mean that
- 18 hydro is the one that gets exported. And so that's part
- of the equation. The other part is naturally the price
- you get for and the demand for it.
- 21 Q.88 Sure.
- MR. MAROIS: Because you have got excess generation there is
- 23 demand. I just want to clarify that. Yes, hydro is a
- 24 contributing factor but it does not equal the fact that
- it's hydro that's being exported.

- 4193 Cross by Mr. Lawson -
- 2 Q.89 I guess my only point is, and I think -- correct me if
- 3 I understand it wrongly, but my only point is is that
- 4 because of a commitment to buy power -- Disco's commitment
- 5 to buy certain power from certain generation facilities,
- 6 that regardless of cost they -- that cost is what is being
- 7 supplied into the New Brunswick market. And it's the
- 8 power beyond that that then is available for the export
- 9 market, regardless of what its actual cost is to produce,
- 10 high or low. Am I correct in that general statement?
- MR. KENNEDY: Yes, that's as per the PPA, the existing
- 12 structure that's outlined in the Genco PPA.
- 13 Q.90 And then just to follow it to its conclusion, that if
- 14 cheap energy is being -- cheaper produced energy is being
- exported, that the benefit of that export market is shared
- 16 with Genco and Disco, not all credited to Disco, correct?
- 17 MR. KENNEDY: Yes.
- 18 Q.91 Okay. Thank you.
- 19 MS. MACFARLANE: Could I just add, Mr. Lawson, that getting
- 20 hydro into the exports is very unusual. As Mr. Marois
- 21 pointed out, what happens is that if there is additional
- 22 hydro, it just bumps up the economic dispatch so that
- 23 Belledune and Dalhousie are more available for export as
- opposed to coal which increases the margin.
- 25 Because we had such extraordinary high hydro between

- 2 October and December there were -- and we had very low load
- 3 because of the warm weather, there were actually instances
- 4 where the load was such that after those must run units,
- 5 the NUGs and Lepreau, hydro actually did serve all of in-
- 6 province needs and there was some to export, and the other
- 7 units were back down. But that's a very unusual
- 8 situation.
- 9 Q.92 I guess the principle that I was looking at is that the
- 10 -- there is an obligation to run certain facilities and
- 11 supply it into the New Brunswick market place. Whether
- it's hydro that becomes the surplus power or because of
- 13 water or whatever, there are other sources of power that
- 14 are exported, and that the cost of that power is what is
- used for the factoring of any profit, if you will,
- 16 regardless of -- you don't say the cheapest power goes to
- 17 the customers of Disco. You say the cost of these
- 18 particular sources of power are costed into New Brunswick
- 19 to Disco customers regardless of whether they are the
- 20 cheapest power or not.
- 21 MS. MACFARLANE: That is true as it goes to the Genco NUGs,
- 22 the renewable energy and Lepreau. That is not enough to
- 23 serve the in-province load, but that -- those ones are a
- 24 must run and in-province ratepayers do pay for those.
- 25 Q.93 Now we will move to the fascinating subject of hedging,

- 4195 Cross by Mr. Lawson -
- 2 again something on which I know very little. But am I correct
- in my understanding that the purpose of hedging generally,
- 4 would you agree, is to try to take out some of the
- 5 volatility in pricing that might -- of whatever it might
- 6 be in this case, fuel, the volatility that can occur in a
- 7 market place?
- 8 MS. MACFARLANE: Yes.
- 9 Q.94 Now does Disco actually purchase any fossil fuels?
- 10 MS. MACFARLANE: No, it does not.
- 11 Q.95 Okay. So while the price of its power is very much
- dependent upon fossil fuels, it actually doesn't do any of
- the purchasing. That's done at Genco, I presume.
- 14 MS. MACFARLANE: Actually Disco is responsible for the fuel
- 15 costs of the Coleson unit, but under the PPA it appoints
- 16 Genco as its agent for purchasing that fuel. The rest of
- 17 the fuel of the thermal units in fact is not Disco's
- 18 responsibility. It's just purchased energy and so Genco
- is responsible for that.
- 20 Q.96 Okay. And I guess -- I presume it goes without saying
- 21 that fuel -- fossil fuel is a significant component of the
- 22 operating costs of Disco? I don't know if operating cost
- is the right thing. The costs of Disco at least.
- 24 MS. MACFARLANE: Through purchase power, it's a significant
- portion of the purchase power expense, yes.

- 4196 Cross by Mr. Lawson -
- 2 Q.97 In fact am I correct in my understanding that -- would
- it be more than 50 percent of the fuel -- sorry -- of the
- 4 purchase power costs are in fact fuel costs? Is that a
- 5 correct number?
- 6 MR. MAROIS: I believe it's 44 percent.
- 7 Q.98 44 percent?
- 8 MR. MAROIS: For 06/07.
- 9 Q.99 It's certainly I presume the single largest component -
- 10 single component in the cost factoring?
- 11 MR. MAROIS: Yes.
- 12 Q.100 By some margin, would that -- by a significant margin,
- is that -- would that be correct?
- 14 MR. MAROIS: Well if you look for example at A-96. I mean
- in column 1, 06/07, line 1 the fuel cost is 449 million.
- And how I came up with the 44 percent was that number
- 17 divided by the last number on that column, the billion
- 18 28'.
- 19 And then when you look at that column, the next single
- largest number I believe is 268 million on line 7 which is
- 21 the capacity charge paid to Disco. So you are correct in
- 22 your assertion.
- 23 Q.101 So it is certainly a very significant cost to Disco,
- fuel. And I think it would be a safe statement to say
- 25 that the price of fuel is volatile, has been over the last

- 4197 Cross by Mr. Lawson -
- 2 -- at least the last number of years, the last couple of years
- 3 anyway?
- 4 MR. MAROIS: That's probably an understatement.
- 5 Q.102 Yes. That is why I figured it was a safe statement.
- 6 Just out of curiosity, there was reference earlier in I
- 7 believe Ms. MacFarlane's evidence that hedging fuel was
- 8 not always the practice of the company. When did NB Power
- 9 per se start hedging roughly?
- 10 MS. MACFARLANE: I believe it was 1999 or 2000.
- 11 Q.103 Okay. So Disco has -- for the only fuel that Disco is
- 12 responsible for is the Coleson Cove fuel. They have
- designated that or appointed Genco to be its supplier
- 14 basically or purchaser of it, is that it?
- 15 MS. MACFARLANE: Yes. That's under the PPA.
- 16 Q.104 Okay. And then the rest of the fuel cost, I will call
- it vulnerability, rests with -- in terms of the price
- 18 vulnerability, rests with Genco itself which is a pass-
- 19 through to you?
- MR. MAROIS: Based on the PPA, the vesting -- the energy
- 21 price is set on October 1st and is fixed for the following
- 22 year. So the price is fixed.
- 23 Q.105 The price is fixed. But the fuel price component, you
- are responsible for it. As to when it is determined is
- 25 another issue. But you are responsible basically for

- 1 4198 Cross by Mr. Lawson -
- 2 absorbing the cost of the fuel price, is that correct?
- 3 MR. MAROIS: It's built into the power purchase cost, yes.
- 4 Q.106 Right. Yes.
- 5 MS. MACFARLANE: But just to be clear it is not a pass-
- 6 through. Because once that vesting energy price is set,
- 7 whether fuel prices go up or down during the year, Disco
- 8 is protected from that. They have a fixed price per
- 9 megawatt-hour.
- 10 Q.107 And consistent with that is -- Mr. Marois indicated on
- 11 February 9th that there are procedures in place to control
- 12 the fuel cost for Disco. I don't know if those are the
- precise words. But is that correct? Would that be
- 14 generally a correct statement of what you had indicated,
- Mr. Marois? Do you remember?
- 16 MR. MAROIS: I do not remember that.
- 17 Q.108 Would you say today that there are what you would
- 18 describe as controls in place to sort of deal with the
- issue of Disco's vulnerability on fuel costs? Is that a
- 20 fair statement?
- 21 MR. MAROIS: Are you referring to the issue of volatility?
- 22 Q.109 Yes.
- MR. MAROIS: Yes. Because there are two key ones. One like
- 24 --
- 25 Q.110 Yes. That was my next question.

- 1 4199 Cross by Mr. Lawson -
- 2 MR. MAROIS: -- Ms. MacFarlane mentioned is the price is set
- as part of the PPA on October 1st. But in addition to
- 4 that we have mandated Genco to hedge on a monthly basis so
- 5 that really you -- smoothing is not a word.
- 6 But rather than rely on fixing the price at one day of the
- 7 year where you don't know what that price may be, by
- 8 locking in each month you really eliminate even more the
- 9 exposure to fluctuations at any given date.
- 10 Q.111 You say you have mandated Genco to do this. What is
- 11 the basis upon which you have the ability to mandate that
- 12 to Genco?
- 13 MS. MACFARLANE: There is a group of company policy calling
- for us to eliminate whatever financial risk we can. Given
- that by the very nature of the business that the operating
- 16 companies are in, there is a significant amount of
- 17 operating risk.
- 18 The policy calls for the entities to use whatever
- 19 mechanisms are available on the market to reduce financial
- 20 risk, specifically in commodities, interest expense and in
- 21 foreign exchange. That corporate-wide policy applies to
- 22 each one of the units. Both Genco and Distribution have
- 23 exposure in those areas. And they both use the policy.
- 24 Disco has asked Genco to do that on its behalf and manages
- 25 that two ways, one through -- they are both

- 1 4200 Cross by Mr. Lawson -
- 2 sitting on an enterprise-wide hedging committee. And the
- other way is through the Operating Committee.
- 4 Q.112 Okay. So when you say that it has been mandated,
- 5 Disco hasn't mandated this except with respect to the
- 6 Colesonco component, is that correct?
- 7 MS. MACFARLANE: No. I don't think that's quite the right
- 8 characterization. The corporate-wide policy calls for
- 9 each of the two companies to manage their financial risk
- in the commodities, foreign exchange and interest expense.
- Disco has chosen this -- instead of executing hedges on
- its own it has chosen to ask Genco to hedge on its behalf.
- But the method of hedging is done to Disco's advantage.
- 14 Genco is exposed on and after October 1st only, okay. So
- theoretically Genco could, when it sets the vesting price
- on October 1st, it's based on forwards. That day it could
- go out and hedge all those forwards. And it would be
- 18 protected.
- 19 Disco on the other hand does not want to take the risk of
- what might be happening in the market on any particular
- 21 day. So Disco asks Genco or contracts with Genco to hedge
- on its behalf on a monthly basis so it averages into a
- 23 price that takes out some of the volatility and risk of
- 24 picking a particular day.
- 25 So both companies are under a corporate policy that

- 4201 Cross by Mr. Lawson -
- 2 requires them to hedge. Genco's needs are different than
- 3 Disco's. So Disco asks Genco to do it in a particular
- 4 manner so as to protect the setting of the vesting price
- 5 to Disco's advantage.
- 6 Q.113 But can Disco dictate to Genco to do that with respect
- 7 to other than Colesonco's fuel? In other words can Disco
- 8 say to Genco, you must -- under the contract we have the
- 9 right to say you must hedge it in a certain way?
- 10 MS. MACFARLANE: I don't believe that it's covered in the
- 11 contract. But they have a separate agreement, Disco does
- 12 with Genco. And Genco has agreed to follow their
- instructions.
- 14 Disco has a requirement under the corporate policy to
- manage its financial exposures to natural gas, heavy fuel
- 16 oil, foreign exchange. And it contracts with -- in the
- 17 case of the commodities, Genco, and in the case of the
- 18 foreign exchange, Holdco, to perform those hedges in a
- 19 particular manner that meets Disco's needs.
- 20 As I say, if Genco is hedging on its own, its particular
- 21 risks are different. And it would hedge in a different
- 22 manner. But Genco has agreed to approach it from Disco's
- perspective. Because it is -- it doesn't matter to Genco
- one way or another, as long as post October 1st the price
- 25 risk to them is eliminated.

- 4202 Cross by Mr. Lawson -
- 2 Q.114 But isn't it correct that Genco follows the corporate
- 3 policy for hedging? And that is why they follow it, not
- 4 because Disco has said, you are to do it this way?
- 5 MS. MACFARLANE: It is correct that Genco is required by
- 6 corporate policy to hedge. But as I said before, their
- 7 exposure only kicks in once the vesting price is set. As
- 8 you are --
- 9 Q.115 I recognize that.
- 10 MS. MACFARLANE: -- leading up to a particular year, they
- 11 know that when the vesting price kicks in that that -- any
- movement in the forward markets up until that point in
- 13 time, they are protected from.
- 14 Disco has that risk. But once they set that vesting price
- they have exposure. So if Genco is hedging on its own
- behalf it would hedge on the day they pick the vesting
- 17 price.
- 18 Q.116 Perhaps we can get into a little more detail of how
- 19 the hedging program is in fact working. Just structurally
- then, there has been mention about a hedging committee
- which I understand you are the chairperson?
- MS. MACFARLANE: That's correct.
- 23 Q.117 Okay. Who is on that hedging committee?
- 24 MS. MACFARLANE: It's a two-tier committee. There is
- 25 representation from any of the -- there is representation

- 4203 Cross by Mr. Lawson -
- 2 from Corporate, I chair it, and our Treasury group which
- 3 serves all the companies out of Holdco is on the committee
- 4 as well.
- 5 There is representation from each of the companies that do
- 6 have exposures under the policy, as I say, interest rate,
- 7 foreign exchange rate risk or commodity risk.
- 8 At the current time the representation includes
- 9 representatives from Genco and from Disco. When I say
- it's a two-tier committee, the policy group is at the
- 11 Vice-president level. So the Vice-president of Genco and
- the Vice-president of Disco are on the committee.
- And from an operational perspective the people who
- 14 actually do the forecasting of the predicted requirements
- and who actually execute the hedges and do the
- 16 documentation and so on are I believe at the director or
- manager level out of Disco and out of Genco.
- 18 Q.118 Now as I presume the big decisions are made by tier 1?
- 19 MS. MACFARLANE: The policy decisions are made by tier 1.
- The decisions as to how much to hedge each month is made
- 21 based on the analysis that the operating group makes.
- 22 Q.119 Okay. And is that -- is the decision by each of those
- two-leveled committees done by consensus or by vote? Or
- 24 how does it work?

- 4204 Cross by Mr. Lawson -
- 2 MS. MACFARLANE: It's done by consensus.
- 3 Q.120 So if Disco said, we don't think that is the right
- 4 thing to do, and given that we have the greatest
- 5 vulnerability here, would the others -- have you had
- 6 experience where the others would agree that they will
- 7 follow Disco's decision on that?
- 8 MS. MACFARLANE: In the situation that you mentioned,
- 9 remember that this is a corporate-wide policy. So it
- 10 would be the corporate representatives who would determine
- 11 whether through that decision Genco is in compliance with
- 12 the policy.
- 13 If they were in compliance with the policy and chose to
- 14 make that decision, it wouldn't matter whether Genco
- agreed or not, Disco would be able to make its own
- decision.
- 17 The example you mentioned though, they would not be in
- 18 compliance with the policy. And this is a Board-level
- 19 policy.
- 20 Q.121 My understanding is from previous evidence that the
- 21 way that this is being done is the hedging is being done
- 22 once a month?
- MS. MACFARLANE: That's correct. It's on a rolling 18-month
- 24 period.
- 25 Q.122 Okay. So I don't believe the policy actually

- 4205 Cross by Mr. Lawson -
- 2 addresses the timing of the hedging, is that right?
- 3 MS. MACFARLANE: The policy addresses the time frame of the
- 4 hedging. I don't believe it addresses the timing of the
- 5 hedging. It does indicate that we are to ensure that we
- 6 have managed our risk over the coming 18 months.
- 7 It does not suggest the methodology other than it limits
- 8 us to certain types of instruments and it limits us to
- 9 certain exposure levels. But it does not talk about the
- 10 frequency.
- 11 Q.123 Now would you perhaps explain to me -- and again I
- don't know anything about the hedging markets as well. So
- when you are saying it's being pushed out once a month for
- 14 18 months, is a determination being made -- let's say it's
- 15 the first of the month and I don't know when it is but
- 16 let's say it's the first of any given month -- how much is
- it determined will be hedged in terms of volume, if you
- 18 will, volumetrics I think the policy speaks of?
- 19 MS. MACFARLANE: This is where to some degree the operating
- 20 committee is involved, because each month the PROMOD, the
- 21 production modelling is done to look out 18 months at what
- the load is likely to be and therefore what the fuel
- requirements are likely to be given the dispatch of the
- units for that eighteenth month.
- 25 Q.124 Okay.

- 4206 Cross by Mr. Lawson -
- 2 MS. MACFARLANE: And that then -- and there would be an
- 3 opportunity for input from members of both Genco and Disco
- 4 in that regard. Once that is determined that is brought
- 5 to the hedging committee and the decision is affirmed that
- in fact that amount would be hedged. And too to the
- 7 extent that that revised load forecast and economic
- 8 dispatch forecast has led to any changes in amounts
- 9 throughout that 18 month period that have already been
- 10 hedged, there is a top-up or a draw-down shall we say of
- 11 the existing hedges.
- 12 Q.125 So the starting point is that whatever is estimated
- through PROMOD to be needed by way of volume in the
- 14 eighteenth month from now will be 100 percent hedged, is
- 15 that right?
- 16 MS. MACFARLANE: The policy actually calls for hedging of 80
- percent of predicted exposures and 100 percent of what we
- 18 call known exposures. So outside of the approved budget
- 19 year the hedging is done at 80 percent. Once we are into
- an approved budget year or once we are into the risk being
- 21 more certain, as in the case of the date that the vesting
- price is set, we are hedged at 100 percent. So throughout
- 23 the year -- for example right now we have just hedged
- 24 August of '07 which is not included in the budget year.
- That would have been hedged at 80 percent of predicted

- 1
- 2 requirements.
- And once we got closer to this fall where we are actually
- 4 setting the budgets and setting the vesting price, then we
- 5 would top up the remaining exposures by the other 20
- 6 percent to bring our hedging going into the budget year to
- 7 100 percent of predicted requirements.
- 8 Q.126 So are you actually using the 80 percent figure or are
- 9 you using between 80 and 100 and in some cases saying,
- 10 let's take it to 100 of the -- 100 percent of it for 18
- 11 months from now rather than waiting for another closer to
- 12 the vesting period?
- 13 MS. MACFARLANE: No. We are using the 80 percent period --
- 14 80 percent number, I'm sorry, until we get to the time
- when the budget is set and then we do the top-up of the
- 16 additional 20 percent.
- 17 Q.127 And is there any trading of these hedging contracts of
- 18 fuel?
- 19 MS. MACFARLANE: Our policy specifically does not allow
- 20 that. It forbids any speculative activity.
- 21 Q.128 Okay. Now again as a layman I look at that and I --
- 22 chatting with Mr. Grayson for example, his terminology for
- 23 it was -- and I thought it particularly appropriate -- was
- 24 pushing the wave. Essentially what you are doing today is
- 25 saying, look, let's have established today what the price

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- 4208 - Cross by Mr. Lawson -
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- 2 of substantially all of our fuel will be in 18 months from
- 3 now.
- 4 So instead of buying the fuel today for today you are
- 5 saying today I'm going to buy the fuel for 18 months. How
- does that hedge the way? Doesn't that just push the price
- 7 increases that are taking place down further down the
- 8 road?
- 9 MS. MACFARLANE: The primary objective of the policy -- the
- 10 group-wide policy is to ensure predictability and to allow
- 11 for appropriate budgeting and particularly in the case of
- Disco to determine the degree to which a revenue
- 13 requirement hearing is in fact having to be held.
- 14 It's to -- remember when we were here in the fall, I
- 15 remember a demonstrative statement by the Jolly Farmer
- 16 saying that he knows his fuel prices far enough in advance
- to set his sales prices, why doesn't NB Power. Well we
- 18 do, and that's why we do hedging is to ensure that
- 19 predictability, particulary given that it is such a big
- 20 portion of the costs of the total entity and has such an
- 21 impact both on the bottom line of the entity and on rates
- 22 for customers.
- 23 Q.129 Wouldn't you agree that that -- while you achieve that
- 24 predictability that it in fact doesn't really do much of
- anything in terms of giving you the prospects of lower

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- 4209 - Cross by Mr. Lawson -
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2 fuel prices, it only pushes out the prospects of a delay on

3 higher fuel prices?

- 4 MS. MACFARLANE: That's correct. The objective of the
- 5 program is not to save money, though I will say that the
- forward markets tend to shave off the peaks and valleys
- from the spot market. It tends to never get as high as a
- 8 spot market, it never gets as low as a spot market either.
- 9 So there is some reduction in volatility that takes place
- 10 by hedging. But the objective is not to save money. The
- objective is not to beat the market. The objective is
- 12 predicability and to some degree to reduce volatility.
- 13 Q.130 I'm just curious, when you have such a substantial
- 14 portion of your costs dependent upon fuel, why has there
- not been a determination that you should at least review
- 16 some or part of your hedging policy to try to save costs
- 17 rather than depend upon reliability?
- 18 MS. MACFARLANE: We have had significant reviews done of our
- 19 hedging policy. In fact the formation of the policy was
- done in consultation with external experts in the field.
- 21 And done in light of the utility a) being a regulated
- 22 entity and b) not being in the business of predicting fuel
- 23 prices. In fact if any of us at the utility were experts
- in predicting market prices for fuel we probably wouldn't
- 25 be working at the utility.

- 4210 Cross by Mr. Lawson -
- 2 Q.131 You would either be unemployed or rich, depending.
- 3 MS. MACFARLANE: That's exactly right. That's exactly
- 4 right. That said though, most recently we had an audit
- 5 done of our hedging program to ensure that it did meet the
- 6 needs of the utility, that we were following it from a
- 7 compliance perspective and that it would meet regulatory
- 8 purposes, particularly in light of the no speculation and
- 9 the fact that we are not equipped to take a price view.
- In fact even when the markets take a price view they often
- lose.

- 12 Q.132 So just -- and I don't know sort of what the pattern
- has been, but I recall that the sort of most recent fierce
- spike in fossil fuels took place starting primarily I
- believe last summer, and then really took a nice spike
- 16 shortly after that, and natural gas followed a similar
- kind of pattern, September being sort of the beginning of
- 18 the real peak.
- 19 Is it safe to say then that you would expect that in about
- 20 18 months after that time frame we are going to start
- 21 seeing -- you are going to start seeing or Genco is going
- 22 to start seeing significant cost increases in their fuel
- for those particular months?
- 24 MS. MACFARLANE: We were hedging 18 months out during those
- 25 months. So yes, there would be an impact down the road

- 1
- 2 for those.
- 3 Q.133 So if and when prices drop in the market place, for
- 4 example as we have seen in natural gas, you won't see the
- 5 benefit of that -- I haven't asked you if you hedge
- 6 natural gas yet -- but if you hedged natural gas in the
- 7 same way you wouldn't see the benefit of that for another
- 8 18 months?
- 9 MS. MACFARLANE: As I mentioned a little bit earlier, the
- forwards tend not to spike to the degree that the spots
- do, neither up nor down. So there would be some buffeting
- of that effect. But yes, you are right, there is a price
- wave that will catch up in the 18 month cycle, yes.
- 14 Q.134 Is there any actual hedging of natural gas?
- 15 MS MACFARLANE: There is -- through the Genco NUGs there was
- 16 exposure to Disco of natural gas. They do not purchase
- 17 natural gas but the price coming out of those NUGs is
- 18 based on natural gas indices. So there is exposure for
- 19 Disco there and Disco does have Genco hedge those
- 20 exposures.
- 21 Q.135 Okay. And using the same push the wave approach?
- 22 MS. MACFARLANE: That's correct.
- 23 Q.136 18 month out kind of approach as well?
- 24 MS. MACFARLANE: That's correct.
- 25 Q.137 Now I noticed in the A-95 document that the profit

- 1 4212 Cross by Mr. Lawson -
- 2 on -- I will refer you to the page specifically. Page 29.
- No, it's not 29. Page 30. It identifies the hedging
- 4 variance estimates. Was that for example heavy fuel oil
- of 17.8 million dollars? Did I understand correctly that
- 6 that was a profit on the hedging or something of -- I
- 7 don't know -- is profit the right term?
- 8 MS. MACFARLANE: I will let Mr. La Capra --
- 9 Q.138 Yes. He sort of looked like he was looking to you.
- 10 MS. MACFARLANE: I will let him answer the second part of
- 11 the question, but -- or the first part of the question.
- 12 But the second part of the question is profit is not the
- 13 right term. We do not make or lose money on hedges. It
- is simply a measure of setting -- building predictability
- into our costs.
- 16 Q.139 I just wanted to know what is this number then, or
- 17 what are these numbers?
- 18 MR. PEACO: The numbers in here are actually -- they are
- variances in the hedge settlement positions year over
- year. So this is the differential between the 05/06
- 21 budget and the 06/07 budget. These are --
- 22 Q.140 Budget for hedging itself? I don't understand yet.
- 23 Sorry.
- 24 MR. PEACO: Okay. At the day that the vesting price is set
- 25 --

- 4213 Cross by Mr. Lawson -
- 2 Q.141 October 1st.
- 3 MR. PEACO: October 1st. All of the hedges are laid in. So
- 4 the fuels are fully hedged. And there is a settlement of
- 5 the fuel and the hedges at that point. So there is a
- 6 value put on the hedges at that point and that value is
- 7 built into their budget. And it's a separate line item in
- 8 the numbers we reviewed --
- 9 Q.142 Right.
- 10 MR. PEACO: -- from the then current market price forward
- 11 for that fuel. And so in each of the budget amounts that
- we looked at, there was a separate amount for the value of
- the hedge positions at that day, and that's included as a
- 14 credit or a debit in the vesting price. But it's a
- 15 separate line item from the then current market value of
- 16 the fuel that was purchased. So those are separated. And
- this is just a variance year-over-year from that amount
- 18 settled on the two days.
- 19 Q.143 Well the Board looks like they understand but I don't.
- 20 But I am going to go back to that in a second because
- 21 this sort of movement to hedging arose as a result of your
- reference this morning to the question of whether or not
- 23 the -- sort of these two components to the pricing on
- 24 October 1st.
- Now there is this issue that there has been 80 percent

- 4214 Cross by Mr. Lawson -
- 2 hedged and as -- on the fossil fuels, and as you move closer
- 3 to the time 100 percent is hedged by October 1st, correct?
- 4 MS. MACFARLANE: That's correct.
- 5 Q.144 So when -- shouldn't it be a simple mathematical
- formula to figure out what the fuel cost component will be
- for Genco's supplied power for April 1st to March 31st of
- 8 the following year where you now have hedged 100 percent
- 9 of your fuel capacity -- of Genco's fuel requirements?
- 10 MS. MACFARLANE: It is -- I hesitate to use this term but
- it's probably simple to determine what those components of
- the fuel cost are, because in fact the price is set by
- virtue of the hedging contract.
- 14 Q.145 Right.
- 15 MS. MACFARLANE: I don't know if you could call the whole
- 16 exercise including the production modelling and the
- economic dispatch simple, but again I will let Mr. Peaco
- 18 speak to that.
- 19 Q.146 Let me deal with the first part then because it's what
- 20 I am more interested in. There is the -- because a
- 21 significant portion of the calculation is fuel costs, that
- part then on October 1st, that price has been determined,
- 23 correct, for what the fuel component would be for -- on a
- 24 go forward basis for that next fiscal period?

- 1 4215 Cross by Mr. Lawson -
- 2 MS. MACFARLANE: For the fuels that are hedged.
- 3 Q.147 Right.
- 4 MS. MACFARLANE: I will -- I just want to be careful with
- our use of terms here. The prices for the heavy fuel oil
- and the amount of heavy fuel oil to which we have hedge
- 7 commitments is known. That is the same for the exposure
- 8 to natural gas. The coal costs are known because it is
- 9 tendered through -- under the Public Purchasing Act prior
- 10 to the setting of the vesting price. So it too the price
- is known.
- 12 Q.148 Right.
- 13 MS. MACFARLANE: The production modelling that is done as we
- 14 get to the point of setting the vesting price is going to
- bring in some of the other variables in economic dispatch
- and some of those quantities might change slightly. But
- 17 certainly the price part of the formula as it goes to the
- in-province load is going to be known.
- 19 Q.149 Okay. So then back to Mr. Peaco's comment about the
- 20 market price component on the October 1st day, how does
- 21 that factor into the equation, or why does it factor into
- the equation?
- 23 MR. PEACO: Well let me try it again.
- 24 Q.150 Okay. And I apologize but --
- MR. PEACO: No, that's fine.

- 1 4216 Cross by Mr. Lawson -
- 2 Q.151 If I don't get it the second time we will leave it.
- 3 MR. PEACO: Let me back up.
- 4 CHAIRMAN: I will interrupt because looks can be deceiving,
- 5 it's probably a good idea -- I think what was happening is
- I was thinking about when we should take a break and it
- 7 looks right about now.
- 8 (Recess 2:15 p.m. to 2:30 p.m.)
- 9 CHAIRMAN: Go ahead, Mr. Lawson. You better start that
- 10 series again.
- 11 MR. LAWSON: Sorry. Start which? Being serious?
- 12 CHAIRMAN: Not the whole thing.
- 13 Q.152 Okay. Where was I. Well, I am sure that everybody in
- 14 the room probably remembers what the question was that was
- about to be answered. So I probably won't bother
- 16 repeating it. But just in case somebody does forget, it
- was really around the question, Mr. Peaco, of the -- what
- 18 relevance market price has considering the fuel price has
- been pre-determined basically by October 1st?
- 20 MR. PEACO: Yes. Let me try that again. See if I can -- in
- 21 general concept, my understanding of you -- the premise of
- your question if we get to October 1, we have taken a
- 23 position we are fully hedged. We know what the price is,
- 24 why don't we just go from there. What is the market price
- 25 have to do with it?

- 1 4217 Cross by Mr. Lawson -
- 2 That analysis is correct, but for one thing. Is the
- 3 setting of the vesting price in -- and the analysis in
- 4 PROMOD includes the forecast of the gross export margin,
- 5 which we discussed earlier with you. And to do that
- 6 calculation requires some then current market information.
- 7 So what happens in putting -- setting up the PROMOD run
- 8 is that at the day that they settle the prices, instead of
- 9 stopping at the logical point that you are wanting to stop
- 10 at, they go a step further and say we have taken a set of
- 11 fuel positions and we know exactly what our fuel expenses
- for the coming budget year. What's the market value of
- that position? And the market value of that position will
- 14 be something different than whatever you have paid over
- the 18 months to get to that point.
- 16 Q.153 Depending on what happened in reality to the market in
- 17 that meantime?
- 18 MR. PEACO: That's right. That's right. So, you know, if
- 19 you go and say, if I went out and I bought the same -- all
- of that commodity on that day --
- 21 Q.154 Right.
- 22 MR. PEACO: -- it would be some different price --
- 23 Q.155 Sure.
- 24 MR. PEACO: -- than the collected price of the hedged
- position you had taken to that point. So the differential

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- 4218 - Cross by Mr. Lawson -
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- 2 is effectively is the value of the hedges that you took,
- 3 either plus or minus. But in setting up the PROMOD runs
- 4 that Genco does to set the vesting price, they use the
- 5 market price forward for those fuels at that day in the
- 6 model, because one of the things the model is doing is
- 7 computing the exports. And it's using at the same time a
- 8 forward electric market price from New England on the same
- 9 day.

- 10 So in order to put PROMOD on a basis where it is looking
- 11 for export opportunities with the true opportunity costs -
- for example, once you have hedged that position on that
- day, you wouldn't turn around and sell. Let's say that
- the cumulative effect of buying hedges for oil meant that
- 15 your embedded costs or your costs of that fuel was \$50 a
- 16 barrel. If the market price for oil that day was \$75 a
- barrel, you would sell it for 75, not 50. And so -- and
- 18 that's the concept where PROMOD takes the 75, puts it in
- 19 and says if we are going to sell power for export, we are
- going to sell it at the then current market not at what we
- 21 paid for it. And so that opportunity cost modelling goes
- into PROMOD.
- 23 And so what happens is for PROMOD modelling purposes, the
- 24 actual cost of the fuel, you can know for certain on
- October 1 is broken apart into what is the market value

- 4219 Cross by Mr. Lawson -
- 2 for the fuel on that day. And the residual between the cost
- and the market is the -- is either the credit or debit
- 4 due to the hedging that had been done. That credit or
- 5 debit is carried through as a separate line item in the
- 6 budget accounting. So you don't lose it. But the PROMOD
- 7 model is set up to do the opportunity cost-based export
- 8 analysis that is necessary to make that estimate. And so
- 9 it's just breaking that apart into its two components and
- 10 tracking them separately through the modelling.
- 11 Q.156 And is this only with respect to that volume that is
- 12 with respect or anticipated needing for the export market?
- 13 MR. PEACO: I am sorry?
- 14 Q.157 Is it only with respect to the volume of fuel that
- will be required for -- or expected to be required for the
- 16 export market that we are dealing with? Or is it for all
- the fuel that they have hedged we are talking about?
- 18 MR. PEACO: In terms -- the question again, please?
- 19 Q.158 You have talked about looking at the export -- you
- 20 have to factor in the export market, because of this issue
- of the export market and how much you would in fact sell
- 22 that fuel -- how much that fuel is worth for the export
- 23 market if you hadn't hedged, correct?
- 24 MR. PEACO: Yes.
- 25 Q.159 And is that differential which you speak a factor with

- 4220 Cross by Mr. Lawson -
- 2 respect to all of the fuel that is considered for the purposes
- of calculating the price for the subsequent fiscal period
- 4 or is it only with respect to the calculation of how much
- 5 credit there should be -- anticipated credit there should
- 6 be for the coming year for export?
- 7 MR. PEACO: The hedged amount, it was hedged based upon the
- 8 volume expected for in-province load.
- 9 Q.160 Only?
- 10 MR. PEACO: That's my understanding.
- 11 MR. KENNEDY: Yes. Only for in-province hedged.
- 12 Q.161 Okay. I recall that now.
- 13 MR. PEACO: But PROMOD is obviously dispatch -- actually
- 14 dispatching the median province load, interruptible sales
- and the export opportunity. So it is set up to have that
- 16 opportunity cost structure. And so in looking at the --
- this is a complication that is important for that export
- 18 analysis, but obviously confusing this discussion. The
- 19 variance -- the variance that we talked about here is the
- 20 difference in the hedged settlement positions that we were
- 21 -- that were tracked separately through PROMOD from the
- 22 mark to market fuel price that was used when they set the
- 23 fuel price.
- 24 Q.162 Leaving aside the export credit component is it fair

- 4221 Cross by Mr. Lawson -
- 2 to say then that the fuel price in October 1st, based on the
- 3 hedged volumes that have been put in place for 100 percent
- for in-province requirements, that there are no -- you
- 5 don't need to consider the market price with respect to
- 6 that part of it, aside from the export market -- export
- 7 credit?

- 8 MR. PEACO: That's correct. I mean for the in-province
- 9 load, it's basically fixed price at that point.
- 10 Q.163 Right. Now again is the -- Ms. MacFarlane, you had
- indicated the PPAs actually have a predetermined price, or
- I believe it was you, and in A-96 it refers to the \$69.4
- million for 06/07. Is that a number that is actually in
- the PPA or calculated based upon the PPA?
- 15 MS. MACFARLANE: That number is in the PPA. It's in
- 16 Schedule 6.3. When PROMOD is run in setting the vesting
- price, the export that is expected to be achieved -- the
- 18 export margin expected to be achieved falls out and it is
- 19 compared to the amount that's in the PPA. If it is
- 20 greater by more than 20 percent, then there is a sharing
- of the amount by which it is greater. And that's how --
- you will remember Mr. Kennedy said in column 2, that there
- 23 had been a \$5 million extra amount in setting the budget
- for 05/06, that's because the amount in the 05/06 PPA
- 25 schedule was 72.9 million. PROMOD was run. Exports were

- 4222 Cross by Mr. Lawson -
- 2 going to be greater than 72.9 million. So the formula was
- 3 applied to determine the sharing.
- In the case of 06/07 when PROMOD was run, exports were
- 5 actually expected to be less than 69.4, the amount in the
- 6 vesting contract. But the sharing of the down side was
- 7 not. The formula didn't bring any risk to Disco, because
- 8 the down side was within that 20 percent band. So Genco
- 9 took all of that down side.
- 10 Q.164 But I presume that there is sort of an end of year
- 11 reconciliation done on that account, is that correct?
- MS. MACFARLANE: There is actually a monthly reconciliation
- done of the account, yes.
- 14 Q.165 So when this is -- when this calculation is done on
- October 1st with respect to this market price for the
- 16 actual oil -- or mostly oil -- for export market, it's
- only for the purposes of determining whether or not on a
- then look forward basis your projected amount of 69.4 or
- 19 whatever it might be on exports is reasonable?
- 20 MS. MACFARLANE: It's to determine what amount goes into
- 21 setting that Genco total and therefore the total purchase
- power cost for Disco. So it sets the number to go in line
- 8, whether it's directly out of the contract or whether it
- includes some adjustment for that sharing. And line 8 is
- 25 part of the total purchase power cost that forms part of

- 1 4223 Cross by Mr. Lawson -
- 2 the budget and part of the revenue requirement. The top up or
- 3 draw down during the year based on actual results is a
- 4 variance against budget.
- 5 Q.166 So it's the best guess on October 1st with respect to
- 6 the export credits?
- 7 MS. MACFARLANE: That's correct.
- 8 Q.167 And when doing this market price on October 1st for
- 9 that purpose, is it the spot market price that is being
- 10 used? Or what price is actually being used for the export
- 11 market component?
- MS. MACFARLANE: There are forward market prices off the New
- 13 England market.
- 14 Q.168 For the test year if you will?
- MS. MACFARLANE: For the test year on each month. And I
- 16 believe month by month. It might even be more specific
- 17 than that.
- 18 MR. KENNEDY: Yes. Month by month.
- 19 Q.169 Month by month. Just back to the hedging if I could
- for a moment. When you are doing the hedging are you
- 21 actually buying the fuel or buying hedging contracts?
- MS. MACFARLANE: We are buying the financial contract.
- 23 Q.170 Okay. And there is a quote, unquote "premium
- 24 attached" with respect to that? I don't know whether it
- is direct or hidden. But you would agree --

- 1 4224 Cross by Mr. Lawson -
- 2 MS. MACFARLANE: It's hidden.
- 3 Q.171 It is hidden? Okay. Any sense of how much you pay
- annually by way of premium for this hedging component?
- 5 MS. MACFARLANE: It depends on which expert you ask. The
- 6 consultant that we used, who is independent of the markets
- 7 -- this is Risk Advisory Services out of Calgary who
- 8 helped us set up the program -- believes that there is no
- 9 cost embedded in hedges. Because if you were to look at
- the implied or imputed transaction cost in the forward
- price and then also compare it to the shading off of the
- 12 peaks and the valleys, at the end of the day there is no
- 13 cost. There are other experts who believe it's a size, a
- 14 quarter or half a percent.
- 15 Q.172 Does he have any other free stuff we could get from
- 16 him?
- 17 So I'm assuming that there is not a large amount of
- 18 capital then tied up as a result of the hedging program?
- 19 MS. MACFARLANE: There is no capital tied up.
- 20 Q.173 Just before I leave it, would it be fair to say that
- if this was a competitive marketplace for electricity in
- 22 New Brunswick, and there are other suppliers, that as a
- 23 rule would you expect that most of those, I'm going to
- 24 call it free market suppliers, would hedge in a manner
- 25 different than you folks are hedging and would in fact,

- 1 4225 Cross by Mr. Lawson -
- 2 quote, unquote "play the market" if you will on pricing as
- 3 opposed to just pushing the wave?
- 4 MS. MACFARLANE: I think it depends upon the risk profile of
- 5 the organization, their internal opportunities and risk
- 6 hurdles. And two, the environment that they are in.
- 7 As say the consultant that we used in setting up the
- 8 program advised us that regulated utilities have very
- 9 prescriptive and very risk averse hedging programs. And
- that's the approach that we have taken.
- 11 Q.174 This would be described as somewhere between very and
- 12 extremely conservative approach?
- 13 MS. MACFARLANE: It would be at least very.
- 14 Q.175 Yes.
- 15 MS. MACFARLANE: I might mention -- I would just go back to
- 16 my comment about the degree of operating risk of NB Power
- 17 companies face.
- 18 Being in the nuclear business and particularly with an
- 19 aging unit, being exposed to New England markets where we
- are a price-taker and there is a great deal of volatility,
- and having a significant hydro operation, there is large
- 22 operating risk over which we have no control. And that's
- why the financial risk policy is very conservative.
- 24 Q.176 The good news is I'm taking time scanning, because I
- 25 have covered most of these bases. Not that I'm dreaming

- 1
- 2 up more.
- I would like to look just quickly at the fuel cost
- 4 increase from 2004/2005 and the projected 2005/2006. Now
- 5 my understanding from again the A-95 Power Point
- 6 Presentation, and I'm looking at page 19, that there was a
- 7 \$65.1 million increase in -- is it fuel costs? Am I
- 8 correct in using fuel costs when describing the coal,
- 9 Orimulsion, natural gas and fuel oil? Is that right?
- 10 MR. PEACO: That's correct.
- 11 Q.177 The \$65 million is the increase from 04/05 to 05/06
- 12 for fuel costs?
- 13 MR. PEACO: That's correct.
- 14 Q.178 Okay. And that is as compared to the 89 -- \$90
- million expected from 05/06 to 06/07?
- 16 MR. PEACO: Yes.
- 17 Q.179 So the additional increment is forecast at the moment
- to be \$25 million, in that neighborhood, 04/05 to 05/06 --
- 19 05/06 to 06/07?
- 20 MR. PEACO: These are year over year variances?
- 21 Q.180 Right.
- 22 MR. PEACO: Just a second. When you say additional
- increment I'm not sure if I know what you mean.
- 24 Q.181 Okay. 04/05 to 05/06 is \$65 million?
- MR. PEACO: Yes.

- 4227 Cross by Mr. Lawson -
- 2 Q.182 And 05/06 to 06/07 is going to be \$90 million?
- 3 MR. PEACO: Yes, on top of that.
- 4 Q.183 That is right. So there would be \$25 million in
- 5 additional -- in the variance -- not in the variance over
- the years but incremental?
- 7 MR. PEACO: Yes.
- 8 Q.184 Okay. Now in -- I haven't received an answer to my
- 9 undertaking, the undertaking with respect to the revenue,
- 10 additional revenue generated as a result of the 3 percent
- increase of March 31st of '05 and July 7th, I believe it
- was, '05. Is that being worked on or forgotten about?
- 13 MR. MAROIS: It hasn't been forgotten.
- 14 MR. MORRISON: I believe that was filed this afternoon,
- 15 Mr. Chairman.
- 16 MR. LAWSON: Oh, this afternoon?
- 17 MR. MORRISON: Yes. It is one of the three that we put in I
- 18 believe.
- 19 MR. LAWSON: I guess I got -- it is hard to believe I got
- 20 forgotten. But I'm up here.
- 21 MR. MACNUTT: It is A-112.
- 22 MR. MORRISON: It is A-111.
- 23 MR. MACNUTT: A-111. I'm sorry, Mr. Chairman.
- 24 Q.185 So I am assuming in the answer to A-111 identifies
- that the July 7th 3 percent increase was to generate \$23.7

- 4228 Cross by Mr. Lawson -
- 2 million, I am assuming that's because that it would be higher
- 3 if it was on an annualized basis?
- 4 MS. MACFARLANE: That's correct.
- 5 Q.186 Closer to presumably \$30 million or thereabouts?
- 6 MS. MACFARLANE: That's correct.
- 7 Q.187 So the rate increases that were implemented I am going
- 8 to call it two 3 percents, which equal 6 percent, which
- 9 isn't right but let's say a 6 percent increase for guys
- 10 like me who like to keep it simple. That that generated
- on an annualized basis would have been in the
- neighbourhood of \$30 million -- \$60 million?
- 13 MS. MACFARLANE: I think those two numbers would indicate
- 14 53, would they not, 30 and 23?
- 15 Q.188 It's 23 but that was -- I am looking at in on a fully
- 16 annualized basis.
- MS. MACFARLANE: Oh, on a fully annualized basis, yes.
- 18 Q.189 So in the \$60 million neighbourhood. And you had a
- 19 fuel price increase at that same timeframe of \$65 million.
- 20 Correct? Just looking at page 19.
- 21 MS. MACFARLANE: That's correct.
- 22 Q.190 Okay. And of course that incremental revenue of 60
- 23 million on an annualized basis would still be there this
- year as well, correct, with or without an increase?
- 25 MS. MACFARLANE: That's correct.

- 4229 Cross by Mr. Lawson -
- 2 Q.191 So really for fuel price increases, don't you only
- 3 need another -- only -- I don't want to be disrespectful
- 4 to such large numbers -- but \$25 million more in
- 5 additional revenue which would be something less than one
- of these 3 percent increases?
- 7 MS. MACFARLANE: The 60 million, shall we say, that arose
- from those two rate increases was there to cover the \$65.1
- 9 million increase in fuel that year, but that base has
- 10 stayed. The revenue has stayed but that cost has stayed
- 11 as well and there is an additional 89 million in costs
- 12 beyond that. The 25 million you are referring to is
- 13 really a variance of the variance.
- 14 Q.192 Okay. Good point.
- 15 MS. MACFARLANE: The variance year over year though is 89
- million.
- 17 MR. MAROIS: So it is really -- to use your example, it is
- 18 89 million plus 5 million so it would be 93, 94 million,
- 19 using your example.
- 20 Q.193 I don't know where the 5 million came from but -- I
- 21 was okay up to that.
- 22 MR. MAROIS: You calculated that the additional revenues in
- 23 05/06 was 60 million --
- 24 Q.194 Right.
- 25 MR. MAROIS: -- and the fuel had gone up by 65, so it's a 5

- 1 4230 Cross by Mr. Lawson -
- 2 million shortfall. Using your example that you would have to
- add to the 90 million of the subsequent year.
- 4 Q.195 So two 3 percents, a 6 percent increase, although it's
- 5 not quite right, but a 6 percent increase roughly
- 6 generates about \$60 million in extra revenue. So would I
- 7 be correct in doing some quick math and saying a 9 percent
- 8 increase would generate about the \$90 million that would
- 9 be needed then?
- 10 MS. MACFARLANE: To cover the fuel increase, yes.
- 11 Q.196 Yes. Okay. Now I would just like to ask what Disco
- 12 plans on doing with respect to trying to Disco and Genco -
- in cooperation with Genco and other companies, I guess,
- 14 plans on doing in trying to control its fuel costs in the
- 15 future. And I would like to specifically refer to
- 16 something that was alluded to in the press about at least
- one initiative being the attempt to come up with a fuel
- 18 option for Coleson Cove. Are there other sort of
- initiatives, if you will, that are underway by Disco or
- Disco and others to try to defray those costs or reduce
- those costs?
- MR. MAROIS: Yes, there is one great success story is -- and
- it is coal blending at Belledune.
- 24 Q.197 Coal blending?
- 25 MR. MAROIS: Coal blending. So really what Genco has done

- 1 4231 Cross by Mr. Lawson -
- 2 in Belledune is they were successful in blending different
- 3 type of coals and actually try to inject as much cheaper
- 4 coal, sulphur coal as they could, to bring down the price.
- 5 And their experiments have been successful. It is
- 6 estimated that over the current year the savings is about
- 7 \$18 million. So just from blending different type of
- 8 coals.
- 9 And really what was alluded to in the papers is trying to
- 10 do similar thing at Coleson but with oil.
- 11 Q.198 Just on the initiative then in Belledune, is that \$18
- million savings built into the costing for 06/07 test
- 13 year?
- 14 MR. MAROIS: Yes, it is.
- 15 Q.199 Okay. For the full year?
- 16 MR. MAROIS: Yes, it is.
- 17 Q.200 And is there any expectation that in the 06/07 period
- 18 that you might reap any benefit from the Coleson Cove
- 19 potential source of savings?
- 20 MR. MAROIS: No, not during that year.
- 21 Q.201 Is it expected thereafter -- some time thereafter?
- 22 MR. MAROIS: It's still to preliminary to say.
- 23 Q.202 Okay. Any sense of the order of magnitude of savings
- that could be achieved -- projected to be achieved?
- 25 MR. MAROIS: Too preliminary.

- 1 4232 Cross by Mr. Lawson -
- 2 Q.203 Okay. Now I just again would like to go back a little
- 3 bit to this concept of the fuel prices having been sort of
- 4 known on October 1st and through the fiscal year.
- 5 Ms. MacFarlane, you referred to sort of the risk resting
- 6 with Genco with respect to the volatility of fuel prices
- during the fiscal year of relevance, whatever it might be.
- 8 And I'm at a bit of a loss as to figure out where that
- 9 risk lies, given that 100 percent of the volume has in
- 10 fact been hedged for that full period.
- 11 MS. MACFARLANE: Let me start by saying that without a hedge
- they would be completely exposed and obviously --
- 13 Q.204 Sure.
- 14 MS. MACFARLANE: -- they would not be able to tolerate that
- 15 situation.
- 16 Q.205 That part I have already figured out on my own.
- MS. MACFARLANE: Okay. But once they are hedged then the
- 18 exposure that they have to fuel comes from shall we say
- 19 operational issues with the units because they may have --
- 20 the PROMOD may have predicted certain units would be on at
- 21 certain times and because of difficulties or forced
- outages or problems with heat rates or what have you,
- 23 Genco ends up being exposed to fuel beyond what they would
- have predicted in order to supply the load, and they are
- 25 exposed to that. There are also --

- 1 4233 Cross by Mr. Lawson -
- 2 Q.206 Sorry. If you don't mind, just before we leave that.
- 3 So they just may have -- something -- the variables that
- 4 went into the PROMOD may not have been perfect in spite of
- 5 all the efforts of all the experts?
- 6 MS. MACFARLANE: That's correct.
- 7 Q.207 Okay. And similarly I presume it could be the
- 8 opposite, that there could be less fuel required than
- 9 anticipated, is that another potential --
- 10 MS. MACFARLANE: That's correct. Yes.
- 11 Q.208 Okay. Sorry.
- MS. MACFARLANE: As an example the heat rates are pre-set as
- one of the determinants that goes into PROMOD.
- 14 Q.209 Right.
- 15 MS. MACFARLANE: If through productivity improvements Genco
- is able to beat that heat rate they get the savings. If
- they can't maintain that historical heat rate they have to
- 18 pay the cost.
- 19 Q.210 Okay.
- 20 MS. MACFARLANE: So it's that exposure that they are facing.
- 21 And they also have exposure to load variations. As an
- 22 example if Genco ends up calling for more power than what
- was in the original load or less, Genco is still providing
- 24 it at that price and they have the underlying exposure
- 25 both the hedges they have put on and hedges that they

- 1 4234 Cross by Mr. Lawson -
- 2 haven't put on. So they have some fuel risk there as well.
- 3 Q.211 Okay. So just again the risk and the benefit both
- 4 rest with Genco?
- 5 MS. MACFARLANE: That's correct.
- 6 Q.212 They don't -- if there is some productivity
- 7 improvement during the course of the year over the PROMOD
- 8 anticipated amounts, then Genco doesn't share that with
- 9 Disco?
- 10 MS. MACFARLANE: That's correct.
- 11 Q.213 Neither in that year nor does it get reflected in the
- subsequent year, or does the PROMOD then say, you guys are
- doing better now, so we are going to put in these new heat
- 14 rates that are better, the new and improved version?
- 15 MS. MACFARLANE: No. The heat rates were set on historical
- 16 performance and they are fixed forever. And as I say if
- 17 Genco slips in its productivity, Genco will pay, and if
- 18 Genco is able to improve its productivity Genco will
- 19 benefit from it. The same is true forced outage rates.
- 20 They are fixed in the -- as one of the inputs into PROMOD
- in the contract. So if Genco is able to improve on its
- forced outage rate, Genco gets the benefit. If it can't
- 23 meet that forced outage rate, it isn't making the
- 24 appropriate capital investments, it isn't doing the

- 4235 Cross by Mr. Lawson -
- 2 appropriate maintenance and its forced outage rate is higher,
- 3 Genco pays for that.
- 4 Q.214 So any productivity improvements then, is that
- 5 correct, is not -- isn't passed on to Disco at all?
- 6 MS. MACFARLANE: On those two factors, being the heat rate
- 7 and the forced outage schedule, they are not passed on.
- 8 Q.215 I'm sorry. What is that last one?
- 9 MS. MACFARLANE: The forced outage rate.
- 10 Q.216 Forced outage rate?
- 11 MS. MACFARLANE: Yes.
- 12 Q.217 Okay. Now I know what the words are, I just don't
- 13 know what it is. That's okay.
- 14 MS. MACFARLANE: There is an allowance made for units to go
- off line unexpectedly for unanticipated maintenance
- 16 problems or lightening strikes that bring the plant down,
- 17 et cetera. And that is a factor called the forced outage
- 18 factor. And that is preset in the contract as one of the
- inputs into PROMOD.
- 20 Q.218 Now is the -- the heat rate, and again I have heard of
- it at least anyway -- is it -- you mentioned the savings
- on the blended fuel, coal and Belledune, is that a heat
- rate factor that reaps benefit for them or is it in fact a
- 24 savings in fuel that goes directly down to you folks?
- 25 MS. MACFARLANE: That's a savings in fuel that goes through

- 1
- 2 to Disco.
- 3 Q.219 But if they fine-tune the burners and get a better
- 4 product, or get more BTUs, then that doesn't reap -- you
- 5 don't see the benefit of that, right?
- 6 MR. KENNEDY: The -- if they as a result of this produce
- 7 more energy then of course there is more opportunity for
- 8 export, and that has a chance to come back to us.
- 9 I would also like to emphasize that if there is any
- improvements with respect to finding fuels for Coleson
- 11 Cove or any other fuels, that will be reflected in the
- fuel price and when the PROMOD is run again that
- 13 definitely will be passed through to Disco, and the
- 14 contract provides for that.
- 15 Q.220 No. I'm speaking about heat rates specifically.
- 16 MR. KENNEDY: Okay.
- 17 Q.221 And the heat rate itself, other than the potential
- 18 indirect benefit in export, and it's only potential, that
- 19 forever is cast in stone and any improvement doesn't get
- 20 passed on to Disco at all?
- 21 MR. KENNEDY: That's correct.
- 22 Q.222 Is -- and perhaps it's been explained and lost on me,
- 23 not surprising if so, what the rationale was for having it
- fixed and any productivity improvements would be only for
- 25 Genco's benefit and not for the benefit of Disco?

- 4237 Cross by Mr. Lawson -
- 2 MS. MACFARLANE: I think it was one of the underlying
- 3 concepts that -- again I wasn't completely involved in
- 4 this, but the -- that the financial advisers and the
- 5 industry experts brought to the table that in order to
- 6 incent these companies to operate like real businesses
- 7 they needed to have an incentive to take productivity
- 8 improvements and to benefit from them.
- 9 As Blair has pointed out there is some flow through of
- 10 that benefit to Disco, but I think it was the emulate a
- 11 commercial environment for Genco and provide it with an
- incentive to improve its performance, and likewise to
- penalize it if it becomes sloppy in its performance.
- 14 Q.223 Would you agree in -- as a general principle that in
- most open markets -- and we are not talking specifically
- of the power market at the moment -- but in most open
- markets if there is an increase in productivity commonly
- 18 that is as a result of the competitiveness of business in
- 19 the world, commonly some element of that is passed down to
- the benefit of the consumer, not necessarily out of
- 21 benevolence I might add but perhaps because of the need to
- compete with others who are doing the same, but would you
- agree that as a rule in the open marketplace there will be
- some benefit passed to the consumer?
- 25 MS. MACFARLANE: It depends how competitive the market is.

- 1
- 2 Q.224 Precisely.
- 3 MS. MACFARLANE: But, yes, I would agree with that, and
- 4 perhaps that is how the bankers believe that having some
- 5 part of this benefit flow through in the additional export
- 6 credits would provide a benefit to the customer, being
- 7 Disco.
- 8 MR. MAROIS: That being said though in a competitive market
- 9 the players do have a strong financial incentive to reap
- 10 the benefits of increased productivity. So competition by
- itself should benefit customers but each player will try
- 12 to maximize its own --
- 13 Q.225 If for no other reason for survival?
- 14 MR. MAROIS: Those are market rules.
- 15 Q.226 Okay. Now just on the Canadian dollar issue, I
- presume most of the oil fuel products that are purchased
- by Disco or -- sorry, by Genco or Genco on behalf of
- 18 Disco, that those are purchased in U.S. dollars?
- 19 MS. MACFARLANE: That's correct.
- 20 Q.227 And there is a hedging policy with respect to U.S.
- 21 dollars?
- MS. MACFARLANE: That's correct.
- 23 Q.228 And is it pushed the way of hedging?
- 24 MS. MACFARLANE: The same methodology and the same policy
- applies.

- 4239 Cross by Mr. Lawson -
- 2 Q.229 Okay. Now again the advantage of not having any money
- is you don't trade anything. So I don't trade U.S.
- 4 dollars either. But I am curious, I do know that the
- 5 Canadian dollar has strengthened significantly over the
- last, I don't know, 24 months or whatever it has been. As
- 7 significantly to the point where quick math tells me it's
- 8 increased about one/third in value over the last three
- 9 years, going from 65 cents to 85 cents. Would that be
- 10 roughly good math?
- 11 MS. MACFARLANE: Yes. I think the period might have been a
- 12 bit longer than that --
- 13 Q.230 Okay.
- 14 MS. MACFARLANE: -- but there has been a significant
- 15 strengthening, yes.
- 16 Q.231 Given that the pushed wave approach to hedging I
- 17 presume that the dollar is hedged that there would have
- 18 been lag time when you would have seen the increase in the
- 19 strength of the Canadian dollar, but that you are now
- 20 presumably pretty well fully there, is that right?
- 21 MS. MACFARLANE: That's correct.
- 22 Q.232 Okay. Now I guess I don't understand, and maybe there
- is a reason for it and maybe it is in there, but given the
- value of the dollar the currency itself has increased
- 25 purchased power by conceivably as much as a third, I would

- 1 4240 Cross by Mr. Lawson -
- 2 have expected there would be -- that would soften the blow of
- much of the U.S. priced -- fuel pricing, is that not a
- 4 reasonable conclusion?
- 5 MS. MACFARLANE: Yes. And it has.
- 6 Q.233 It has without question?
- 7 MS. MACFARLANE: Over the four or five years that the
- 8 Canadian dollar has escalated it certainly has, yes.
- 9 Q.234 Just back again in 95 to the reference to the
- 10 substantial increase in heavy fuel, this is page 28, I am
- 11 sorry, substantial increase in heavy fuel at 56 percent
- and gas price is 34 percent. I am sorry, Mr. Peaco, those
- were of the market prices as I recall? I was still
- 14 confused what you were dealing with at the time, but I
- 15 think that's what it was.
- MR. PEACO: Yes, those were the market price quotes at the
- time of the setting of the vesting price.
- 18 Q.235 And is that in -- just on October 1st of what would be
- 19 2005, is that right? That amount? I don't know what 56
- 20 percent of what over what?
- 21 MR. PEACO: It would be 56 percent of the price on -- was it
- 22 August 18, relative to the -- what was the date the prior
- year budget was set?
- 24 MR. KENNEDY: October. October 1st.
- 25 MR. PEACO: October 1st in 2004.

- 1 4241 Cross by Mr. Lawson -
- 2 MR. KENNEDY: Yes.
- 3 Q.236 So October -- August 18th '05 relative to October 1st
- 4 of '04?
- 5 MR. PEACO: That's correct.
- 6 Q.237 And that I presume is the same with respect to natural
- 7 gas?
- 8 MR. PEACO: Yes.
- 9 CHAIRMAN: Mr. Lawson, can you wrap this line of questioning
- 10 up so that we can --
- 11 MR. LAWSON: Wrap it up. Certainly, Mr. Chairman.
- 12 Q.238 Certainly strengthening of the Canadian dollar than
- during the -- I am going to call it any test year if you
- 14 will, any particular fiscal year, is 100 percent of the
- 15 currency hedged as well?
- 16 MS. MACFARLANE: Yes.
- 17 Q.239 So Genco again would not normally expect to reap any
- 18 windfall, if you will, on currency exchange during that --
- 19 during the test year?
- 20 MS. MACFARLANE: For variances between budget and actual.
- 21 Q.240 Right. And to the extent there is any variation
- again, that is neither -- if it's a negative push down to
- Disco nor if there is a gain is it passed on to Disco?
- 24 MS. MACFARLANE: That's correct.
- 25 Q.241 And unlike export, there is no indirect access to you

- 4242 Cross by Mr. Lawson -
- 2 getting that benefit?

1

- 3 MS. MACFARLANE: Well when the hedges are put on for foreign
- 4 exchange, we are looking at our U.S. dollar exposure and
- 5 that includes exposure to commodities, but there is a
- 6 netting off of the benefit that we get from selling in
- 7 U.S. dollars. So the net amount is hedged and to that
- 8 effect -- to that extent the third party gross margin
- 9 credit is --
- 10 Q.242 May be impacted?
- 11 MS. MACFARLANE: -- is impacted, yes.
- MR. LAWSON: I will end it there for now, Mr. Chairman. I
- won't be long in finishing up.
- 14 CHAIRMAN: If I remember correctly, you told me an hour.
- 15 MR. LAWSON: Well, I said I would be at least an hour. And
- 16 I was right.
- 17 CHAIRMAN: I don't remember that late. You are pushing Mr.
- 18 MacNutt on the exactness of estimation of examination
- 19 time.
- 20 MR. LAWSON: Just -- to redeem myself, the last time I said
- I would be an hour and I was an hour. So I am being more
- 22 consistent now.
- 23 CHAIRMAN: We will break now and reconvene on Monday morning
- 24 at 9:15.
- 25 (Adjourned)
- 26 Certified to be a true transcript
- 27 of the hearing as recorded by
- 28 me, to the best of my ability.