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1 New Brunswick Board of Commissioners of Public Utilities
2
3 In the Matter of an application by the NBP Distribution &
 4 Customer Service Corporation (DISCO) for changes to its
 5 Charges, Rates and Tolls - Revenue Requirement
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7
   Delta Hotel, Saint John, N.B.
   February 22nd 2006
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   CHAIRMAN:
                     David C. Nicholson, Q.C.
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                     Jacques A. Dumont
   COMMISSIONERS:
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                     Patricia LeBlanc-Bird
18
                     H. Brian Tingley
19
                     Diana Ferguson Sonier
20
                     Ken F. Sollows
21
                     Randy Bell
22
                     David S. Nelson
23
24 BOARD COUNSEL:
                    Peter MacNutt, Q.C.
25
26 BOARD STAFF:
                     Doug Goss
27
                     John Lawton
28
29
30
   BOARD SECRETARY: Lorraine Légère
31
32
   33
     CHAIRMAN: Good morning, ladies and gentlemen. Here
34
       beginneth day 46.
       Could I have appearances, please, first of all for the
35
36
       Applicant?
37
     MR. MORRISON: Good morning, Mr. Chairman, Commissioners.
       Terry Morrison and David Hashey for the Applicant. With
38
39
       us at counsel table is Lori Clark.
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1 - 4490 -

- 2 And on my far left it is my pleasure to introduce Ryan
- 3 Burgoyne who is an articling student with our firm,
- 4 Mr. Chairman.
- 5 CHAIRMAN: Welcome, Mr. Burgoyne. I presume that you will
- 6 be handling the examination this morning.
- 7 Thanks, Mr. Morrison. Canadian Manufacturers and
- 8 Exporters?
- 9 MR. LAWSON: Good morning, Mr. Chairman and Commissioners.
- 10 Gary Lawson appearing with David Plante today.
- 11 CHAIRMAN: Thanks, Mr. Lawson. Conservation Council is not
- 12 here. Enbridge Gas New Brunswick?
- 13 MR. MACDOUGALL: David MacDougall, Mr. Chair and
- 14 Commissioners, for Enbridge Gas New Brunswick.
- 15 CHAIRMAN: Thank you, Mr. MacDougall. And for the Irving
- 16 Group of companies? Mr. Booker?
- 17 MR. BOOKER: Good morning. Andrew Booker for JDI.
- 18 CHAIRMAN: Good morning, Mr. Booker. And Mr. Gillis is not
- 19 here. Rogers is not here. Some concern was expressed
- 20 before we came in to make certain that Rogers was aware
- 21 that next Tuesday was set aside for continuation of their
- 22 evidence. There is no problem there?
- MR. HASHEY: The schedule has been sent out to them. That
- was understood. But we will make absolutely sure today.
- 25 But I'm positive there is no problem.

- 1 4491 -
- 2 CHAIRMAN: Okay. Thanks, Mr. Hashey. And no self-
- 3 represented individuals. They have really given up on us,
- 4 haven't they. Municipal Utilities?
- 5 MR. GORMAN: Good morning, Mr. Chairman and Commissioners.
- 6 Raymond Gorman appearing on behalf of the Municipal
- 7 Utilities.
- 8 And this morning at our table from the City of Edmundston
- 9 I have Michael Couturier, and from Saint John Energy Eric
- 10 Marr and Dana Young.
- 11 CHAIRMAN: Thanks, Mr. Gorman. Vibrant Communities is not
- here yet. And the Public Intervenor?
- 13 MR. HYSLOP: Peter Hyslop with Carol Power this morning,
- 14 Mr. Chair.
- 15 CHAIRMAN: Thanks, Mr. Hyslop. And again if are there any
- 16 Informal Intervenors want to go on the record let me know.
- 17 But I don't see any.
- 18 Mr. MacNutt, whom do you have with you this morning?
- 19 MR. MACNUTT: I have with me this morning, Mr. Chairman,
- 20 Doug Goss, Senior Adviser, John Lawton, Adviser, Jim
- Easson, John Murphy and Andrew Logan, Consultant and
- 22 Adviser.
- 23 CHAIRMAN: Thank you, Mr. MacNutt. Preliminary matters?
- 24 MR. MORRISON: Yes, Mr. Chairman. I have three undertaking
- responses to have entered.

1 - 4492 -

- 2 The first is undertaking number 2 from February 20th
- 3 requested by Mr. Coon. It is in reference to an IR
- 4 dealing with the as-built cost estimate for Point Lepreau.
- 5 CHAIRMAN: My records indicate that is A-118.
- 6 MR. MORRISON: The next one, Mr. Chairman, is undertaking
- 7 number 3 from February 20th requested by Mr. Gorman
- 8 regarding whether there have been any changes in the
- 9 minutes of the Operating Committee meetings.
- 10 CHAIRMAN: And that will be $\underline{A-119}$.
- 11 MR. MORRISON: And finally, Mr. Chairman, is undertaking
- 12 number 5 from February 20th from Mr. Hyslop. And again
- 13 that deals with the minutes of the Operating Committee.
- 14 CHAIRMAN: And that is $\underline{A-120}$. Any other preliminaries?
- 15 Mr. Morrison?
- 16 MR. MORRISON: No, Mr. Chairman.
- 17 CHAIRMAN: Mr. MacDougall?
- 18 MR. MACDOUGALL: Yes, Mr. Chair. Mrs. Légère said it would
- 19 be appropriate for Enbridge Gas New Brunswick to enter the
- testimony that was filed on their behalf on February 17th.
- 21 She has copies of that. And I would like to enter those
- 22 two documents as exhibits now.
- The first document, Mr. Chair, would be the written Direct
- 24 Testimony of Andrew J. Harrington and Shelley L. Black
- 25 dated February 17th.

1 - 4493 -

- 2 CHAIRMAN: That is <u>EGNB-4</u>.
- 3 MR. MACDOUGALL: And Mr. Chair, these documents have been
- 4 already provided to all other parties to the proceeding.
- 5 CHAIRMAN: Just a moment. I have marked something wrong
- 6 here.
- 7 MR. MACDOUGALL: The first one, Mr. Chair, would be the
- 8 testimony of Andrew J. Harrington and Shelley L. Black.
- 9 CHAIRMAN: Yes. And that is 4.
- 10 MR. MACDOUGALL: Okay. And the second one is the Direct
- 11 Testimony of Alan Rosenberg.
- 12 CHAIRMAN: <u>EGNB-5</u> is the Direct Testimony of Alan Rosenberg.
- 13 MR. MACDOUGALL: Thank you very much, Mr. Chair. That is
- all the preliminary matters.
- 15 CHAIRMAN: Thank you. Any other preliminary matters? Okay.
- 16 Time for the panel to ask its questions.
- BY THE BOARD:
- 18 MR. BELL: Good morning, panel. Starting with Ms.
- 19 MacFarlane. With regard to the audit of the fuel hedging
- 20 program which I understand you understood to provide, I
- just had a question with regard to that. Were there any
- 22 recommendations that followed from that audit that were
- 23 provided to management?
- MS. MACFARLANE: Yes, there were.
- 25 MR. BELL: Were they included with the report that will be

- 2 provided to us?
- 3 MS. MACFARLANE: Yes.
- 4 MR. BELL: Thank you. My next question is with regard to
- 5 the PROMOD program and I was wondering, is that owned by
- 6 Genco or is that licensed from a third party?
- 7 MR. KENNEDY: It's licensed through a third party with the
- 8 Genco holding the license.
- 9 MR. BELL: And do they do software maintenance on this
- 10 program on an annual basis, or is the source code
- something that you have access to?
- MS. MACFARLANE: We will have to check that, but I doubt it
- is something that we are actually changing the software
- on. I suspect that there are upgrades periodically done
- 15 based on submissions from the supplier.
- 16 MR. BELL: Okay. So that would be the only time it would be
- 17 changed --
- 18 MS. MACFARLANE: Yes.
- 19 MR. BELL: -- is on an upgrade.
- 20 MS. MACFARLANE: That's correct.
- 21 MR. BELL: And you don't have access to the source code.
- 22 MS. MACFARLANE: No.
- 23 MR. BELL: Okay. Finally, in regards to the precipitator
- 24 project at Coleson Cove, were costs for Genco and Disco's
- 25 contract administration, supervision as well as interest

- 2 during that construction capitalized?
- 3 MS. MACFARLANE: Yes.
- 4 MR. BELL: Thank you very much.
- 5 MS. MACFARLANE: Perhaps, Mr. Chair, while we are on that
- 6 topic, I had made an error yesterday. I had been asked
- 7 about the precipitator, where the revenues for the sale of
- 8 gypsum were, and I indicated that they were netted off the
- 9 capacity payment. In fact when I checked last night they
- 10 are netted off the contracted energy price.
- 11 MS. LEBLANC-BIRD: Good morning, Panel. Mr. Peaco, I heard
- 12 several terms used Monday in relation to the La Capra
- reports tendered in this proceeding, including prudency
- 14 review, reasonableness review, technical audit, audit and
- independent audit.
- 16 Firstly, how does a company such as Disco who is intending
- 17 to retain the services of La Capra Associates determine
- 18 what type of report or review they might require in a
- 19 given situation?
- 20 MR. PEACO: You are asking me to make a judgment of what
- 21 Disco would choose to do?
- MS. LEBLANC-BIRD: How would somebody in Disco's position --
- 23 a company such as Disco --
- 24 MR. PEACO: Just hypothetically?
- 25 MS. LEBLANC-BIRD: -- determine what sort of report they

- 2 might require from a company such as La Capra?
- 3 MR. PEACO: Sure. Well it all depends on the objectives
- 4 that they are pursuing. I think in this particular
- 5 instance Disco is clearly looking for somebody from
- 6 outside of their organization to come in and do a -- a
- 7 second set of eyes -- look at their analysis. That was
- 8 the objective they had particularly with respect to
- 9 presenting the results of that information for your
- information here today.
- 11 There are other ways -- other reviews that a company might
- do depending upon the purposes that they have.
- 13 One term we mentioned was prudency review. The prudency
- issue came up yesterday but in a different context. Our
- analysis clearly was not a prudency review. I think that
- was in an exchange I had with Mr. Hyslop perhaps
- 17 yesterday.
- 18 A prudency review would be something different than an
- 19 audit or a technical review of calculations such as we
- 20 did.
- 21 MS. LEBLANC-BIRD: I guess my question -- the second part of
- that is how would someone know what it is that they would
- 23 be looking for, whether they would be looking for a
- 24 prudency review or a reasonableness review or a technical
- 25 audit? Do you help them with the determination of that

- 4497 By The Board -
- 2 decision or is that something that they come to you and they
- 3 already know in advance they wish to have?
- 4 MR. PEACO: In this case they came to me with a specific
- 5 objective in mind and asked -- you know -- looked at the
- 6 proposals from us and some other firms and asked us to do
- 7 the specified scope of work.
- 8 We of course would offer folks advice. We do work for
- 9 utilities, we do work for commissions and consumer
- 10 advocate organizations as well. So we can advise any of
- 11 those organizations on what our experience has been as to
- what is practised in other jurisdictions in terms of
- 13 regulatory oversight or review or so forth. But we
- 14 weren't asked for an opinion on the proper way of
- 15 forwarding this case.
- 16 MS. LEBLANC-BIRD: You were not asked for an opinion as to
- 17 the proper --
- 18 MR. PEACO: As to what the proper scope would be, that is
- 19 correct.
- 20 MS. LEBLANC-BIRD: Okay. Secondly, is there a standard or a
- 21 governing body or a code that dictates the contents, tools
- of measurement or foundations of these different reports
- 23 or audits?
- MR. PEACO: For the -- for accounting purposes, if you were
- doing an accounting audit, there are any number of

- 4498 By The Board -
- 2 standard practices and documents for how to approach an
- 3 accounting audit. I'm not an expert in that area. My
- 4 expertise is in power contracts and modellings.
- 5 So our review -- part of the reason we have, you know, had
- 6 some ambiguity about the term audit is this is not an
- 7 accounting or a financial audit. This is an audit for
- 8 technical review of the analysis done from the perspective
- 9 of an outside power system planning individual as opposed
- 10 to an audit from a financial or accounting perspective.
- 11 MS. LEBLANC-BIRD: Is there a governing body or is there an
- 12 association that somebody doing an audit would join and
- 13 belong to that would have a standard for these different
- 14 types of audits? I'm just asking that question because
- it's not my field of endeavour of course.
- 16 MR. PEACO: Yes. Not for the kind of work that I do which
- is a technical review. As I say, I think it's standard
- 18 within the accounting industry to have such standards, but
- 19 this kind of review is somewhat different from that.
- 20 MS. LEBLANC-BIRD: Could a technical review differ from one
- 21 organization to another? Another organization like La
- 22 Capra doing the same sort of work, could a technical audit
- 23 be something completely different done by another
- 24 organization, or a prudency review or a reasonableness
- 25 review? Is there a standard as to what that is?

- 4499 By The Board -
- 2 MR. PEACO: No. I think the only standard is the specified
- 3 scope of work in terms of what we were asked to look at
- 4 and the timeframe we were asked to look at the material
- 5 and come to -- and the conclusion we are asked to draw
- from the material.

- 7 MS. LEBLANC-BIRD: Okay. Ms. MacFarlane, I have just one
- 8 quick question for you.
- 9 Yesterday morning you spoke of how the inputs to the PPAs
- were subject to challenge by Disco, and that the
- 11 challenges were often resolved by consensus. And I just
- 12 wondered if you could describe a situation where a
- challenge by Disco could occur and explain the procedure
- or outline the process from the raising of the challenge
- 15 to its consensus resolution. And that would be the form
- 16 the challenge would take, either written or oral, the
- 17 parties task to resolve the matter and the reduction to
- 18 writing or what agreement would be reached in relation to
- 19 that, please?
- 20 MS. MACFARLANE: An example I can cite is the planned outage
- 21 at Coleson in 2006/2007 for the second precipitator. The
- tolling agreement for Coleson Cove and the vesting
- agreement for Genco, in fact all three of the PPAs,
- 24 indicate that best efforts will be made to contain the
- outages to the summer months. So that during the winter

- 2 months -- in fact almost shoulder months, during the summer
- months they are available for export, during the winter
- 4 months they are available to handle the heating load in
- 5 New Brunswick, and the outages are scheduled around the
- 6 spring and fall to the extent possible.
- 7 The outage for the precipitator at Coleson Cove I believe
- 8 was an example where it would extend outside of the dates
- 9 specified in the terms of the contract, so that was
- something that Genco had to bring to the Operating
- 11 Committee. And Disco obviously challenged that and looked
- 12 at the entire maintenance schedule, looked at other
- options and opportunities for finding a way to schedule
- that outage in a period when it would be less -- when it
- 15 would fit within the terms of the contract. They would
- 16 have looked at the cost of doing the outage in that off
- 17 schedule season. And in looking at all those factors,
- 18 they would have had to be convinced that there was no
- other option but to do it at that time.
- The committee would have met on that issue more than once,
- 21 brought to the table people who were guests I guess we
- 22 referred to them the other day -- guests to the committee
- who could speak to some of the challenges of the project
- and the challenges of the timing of the project. Who could
- speak more broadly to some of the reliability

- 1 4501 By The Board -
- 2 concerns with the other units and why they had to be scheduled
- 3 as they were. At the end of the day that issue would have
- 4 been reduced to writing in the form of minutes of the
- 5 Operating Committee.
- 6 MS. LEBLANC-BIRD: Thank you very much, and thank you, Mr.
- 7 Peaco.
- 8 MR. BELL: Ms. MacFarlane, in your discussion with Mr.
- 9 MacNutt you talked about change to the method to determine
- 10 the incremental cost for the purpose of calculating the
- 11 hydro adjustment, is that right?
- 12 MS. MACFARLANE: Yes.
- 13 MR. BELL: And this change was approved by the Operating
- 14 Committee?
- 15 MS. MACFARLANE: That's correct.
- MR. BELL: Does this mean the method was not prescribed by
- 17 the PPA?
- 18 MS. MACFARLANE: That's correct.
- 19 MR. BELL: So who created the original method of
- 20 calculation?
- 21 MS. MACFARLANE: The original methodology, which was to look
- 22 at the top of the dispatch curve including exports, was a
- choice of methodology.
- 24 Calculating the hydro adjustments is new. It was a choice
- of methodology that not sufficient rigour was given

- 4502 By The Board -
- 2 to. It was determined without enough analysis and probably
- 3 based on past practice with respect to choosing
- 4 incremental cost levels for other purposes.
- 5 It was only as the credit started accumulating and became
- 6 very material that the logic behind it was challenged.
- 7 And again this would have been a challenge brought to the
- 8 Operating Committee.

- 9 And it was at that time that the analysis was done with
- 10 much more rigour. And again the minutes of the Operating
- 11 Committee would document that this discussion went on over
- 12 a significant period of time.
- 13 And finally the analysis was presented in a method that
- 14 was deemed to be consistent with the original setting of
- the vesting price and fair to both parties.
- 16 MR. BELL: So the methodology was worked out in the first
- 17 place for October 2004? There was a methodology behind
- 18 the calculations?
- 19 MS. MACFARLANE: There was a methodology. It was not --
- subsequent to that being put in place it was determined
- 21 that it was not -- the methodology chosen was not chosen
- 22 with sufficient analysis.
- 23 MR. BELL: And I guess my comment is that -- and who deemed
- that it wasn't sufficient analysis?
- 25 MS. MACFARLANE: I think it would have been the Genco

- 4503 By The Board -
- 2 members of the Operating Committee when they would have seen
- 3 the level of credit, of hydro adjustment credit as it was
- 4 accumulating during the year.
- 5 And it was at that time that they began to question
- 6 whether or not the methodology in determining it was
- 7 appropriate, as they have the right to do.
- 8 And the Operating Committee brought that to the Operating
- 9 Committee and challenged Disco. And it was through that
- 10 Operating Committee process that a resolution was reached.
- 11 MR. BELL: So it was Genco that was opposed -- you know, in
- opposition to the change? Or excuse me, they were the
- ones supporting the change?
- 14 MS. MACFARLANE: They were the ones at the committee
- supporting the change. But with the analysis presented
- 16 and with significant discussion it was determined that
- they were in fact correct and that the methodology that
- 18 had been used from October 1st was leading to a double
- 19 counting of the credit to Disco.
- 20 MR. BELL: So using the methodology from October 1st 2004 --
- 21 and I think you have made an undertaking to do a parallel
- 22 using that methodology for the Board --
- 23 MS. MACFARLANE: Yes.
- 24 MR. BELL: -- that would be -- it would have been a benefit

- 2 to Disco?
- 3 MS. MACFARLANE: That's correct.
- 4 MR. BELL: And a fairly substantial benefit?
- 5 MS. MACFARLANE: That's correct.
- 6 MR. BELL: Mr. Marois, were you involved in this at all?
- 7 MR. MAROIS: Yes, I was informed. And I followed the
- 8 discussion.
- 9 MR. BELL: I beg your pardon?
- 10 MR. MAROIS: Yes. I was involved, not in all the
- 11 discussions. But I was involved in the process.
- 12 MR. BELL: And what side did you take in this?
- 13 MR. MAROIS: The right side.
- 14 MR. BELL: Which is what?
- MR. MAROIS: It's doing it the proper way. It's pretty
- obvious when you look at it, that the previous methodology
- 17 was not appropriate.
- 18 Like Ms. MacFarlane said, really when you set the vesting
- 19 price, the way the vesting price is set at the beginning
- of the year, it's set at normal water levels. And that
- vesting price is set using in-province load.
- 22 So it's only normal that when you adjust the price during
- the year to reflect actual hydro level, that the same
- approach is used, i.e. based on in-province load. So you
- are comparing apples with apples. In other words, the

- 2 only thing you are changing is the actual hydro level.
- 3 With the previous methodology you were using in-province
- 4 load to set the vesting price and total load including
- 5 exports to set the hydro adjustment. So you are comparing
- 6 apples with oranges. It didn't make any sense. So that
- for me was the convincing argument. I mean, it just -- it
- 8 didn't make sense to do it the other way.
- 9 But the other thing too is, like Ms. MacFarlane mentioned,
- is Disco and its customers benefit from hydro adjustments
- in three ways. The main way is through the hydro
- 12 adjustment the way I have just described it. The other
- 13 way is indirectly through exports. And that's where the
- 14 export load comes into effect.
- 15 And the third way is since the price for interruptible
- 16 customers is set on an hourly basis, they will implicitly
- 17 benefit or pay for any changes in hydro.
- 18 So these three things combined capture all variances
- 19 caused by hydro. So for me it was pretty obvious that the
- 20 revised methodology was the right one.
- 21 The philosophy was the same. Like the intent was to
- 22 calculate the impact of hydro adjustment based on marginal
- prices -- or sorry, the changes in supply prices. It's
- the application of the methodology which was wrong.
- 25 MR. BELL: So you would -- would you have considered last

- 2 year's hydro levels windfall for the company, for Disco?
- 3 MR. MAROIS: I'm not certain I understand your point.
- 4 MR. BELL: Well, with the higher levels of hydro production,
- 5 the benefits of a -- we will call it a windfall --
- 6 wouldn't they -- wouldn't they or shouldn't they trickle
- 7 through to the ratepayers?
- 8 MR. MAROIS: Well, it depends. If there was an actual
- 9 mechanism approved by the Board ahead of time -- and
- 10 that's what we are considering right now. I think
- 11 Ms. MacFarlane has alluded to that.
- 12 From Disco's perspective, if Disco ever wants to have
- predictable returns, it's going to have to find a way to
- 14 manage these risks. And these risks can go both ways. So
- that's why I hesitate calling it a windfall.
- 16 Last year, like we said, because of a series of events,
- low in-province load, high hydro, high costs in the U.S.
- because of Katrina, all of that together created a very
- 19 favorable year.
- The opposite could happen. And it has happened. Because
- 21 that's one of the reasons why we have lost so much money
- in certain years. So right now what we have is consistent
- 23 with past practices. Past practices before restructuring,
- these risks resided in Disco.
- Now we are considering on a go-forward basis, and we

- 1 4507 By The Board -
- 2 will have to come back to this Board to get it approved,
- 3 mechanisms to try to make our return more predictable.
- 4 Otherwise we will never be able to go to the financial
- 5 markets.
- 6 MR. BELL: So as Vice-president in charge of Disco you
- 7 didn't put up any opposition? Or you didn't look at your
- 8 customers in the sense of the benefit that it could be to
- 9 your customers? You didn't -- you didn't oppose this at
- 10 all?
- MR. MAROIS: Well, like I said, if I would not have been
- 12 satisfied that the change in methodology was the right
- thing to do, I would definitely have opposed it.
- 14 But I'm not going to oppose something just because it's
- going to result in a higher cost to me. My criteria is
- 16 common sense and is it the right thing to do.
- MR. BELL: But aren't you responsible for your bottom line
- 18 for Disco?
- 19 MR. MAROIS: Yes. And one way of getting there is applying
- 20 the PPAs properly. And the change is the right way to
- 21 apply the PPA.
- MR. BELL: So the original methodology was not proper?
- 23 MR. MAROIS: It was wrong.
- 24 MR. BELL: It was wrong?
- 25 MR. MAROIS: Yes.

- 4508 By The Board -
- 2 MR. BELL: And so the Operating Committee -- I guess what
- 3 I'm getting at is who developed the original? There must
- 4 have been some thought pattern behind the original
- 5 calculations and methodology?
- 6 MR. MAROIS: Yes. And like everything in life, it's not
- 7 perfect. So I'm certain that the people that developed
- 8 the initial methodology had the best intentions.
- 9 But when you look at it with a fresh set of eyes or with
- 10 experience, you realize that it really wasn't doing the
- 11 right thing.
- MR. BELL: So it is going to be an ongoing process where the
- Operating Committees can change the PPAs and the structure
- of the methodology calculations?
- MR. MAROIS: Well, this was not a change to the PPA. I
- 16 mean, what the PPA says is you would calculate an
- 17 adjustment for hydro. It's the way you did the
- 18 calculation.
- 19 And I mean, we are still in transition here. This is the
- 20 first year we have the application. We are going to find
- some of these things that can be improved.
- But I mean, what I'm hopeful is after one or a couple of
- tries that it will have resolved many if not most of these
- things. And that's why we have got experienced people
- 25 working on the Operating Committee. We also have

- 4509 By The Board -
- 2 -- I don't know if you got that yesterday when Mr. Kennedy was
- 3 mentioning it.
- 4 But we have two full-time people assigned just to manage
- 5 the PPAs. So these people -- really as we go, some of
- 6 these details come up, they are addressed, they are
- 7 resolved. So on a go-forward basis I'm confident it's
- 8 going to be more -- managing the PPAs will be more
- 9 mechanical.
- 10 MR. BELL: I would like --
- 11 MS. MACFARLANE: Excuse me. Just before we finish that, if
- 12 I could just add -- you mentioned, you asked the question
- 13 shouldn't the windfall from additional hydro accrue to the
- 14 ratepayer.
- 15 The ratepayer pays -- included in rates is average hydro.
- 16 Every year we budget on and include in our revenue
- 17 requirement average hydro. These pluses and minuses that
- over time will presumably equal out accrue to the
- 19 shareholder.
- 20 If there is a -- and it's the shareholder who takes the
- 21 risk of poor hydro in certain years. It's the shareholder
- who then takes the offset of high hydro in other years.
- The ratepayer always pays on the long-term average.
- 24 MR. BELL: Thank you. ENG -- Enbridge IR number 17 in

- 4510 By The Board -
- 2 A-80. And I guess what I'm looking at under the capacity and
- 3 the capacity payments -- 17, A-80 --
- 4 CHAIRMAN: Go ahead.
- 5 MR. BELL: Under Bayside, Bayside is a must run for five
- 6 months of the year, the other seven months it's on
- 7 standby?

- 8 MR. KENNEDY: The other seven months it's in the market it
- 9 operates as a merchant plant with respect to Bayside
- 10 Power.
- 11 MR. BELL: But we are still paying the capacity payments for
- those seven months that it's in the market?
- 13 MR. KENNEDY: Our capacity payment is based on a nominal
- 14 capacity payment of 2425, and that takes into the account
- 15 the fact that the Bayside Power is in the merchant market
- for those seven months of the year.
- MR. BELL: But we are still paying that capacity payment to
- Bayside even though it's not on the system?
- 19 MR. KENNEDY: The capacity payment to Bayside is factored in
- as a dollar per megawatt hour basis. So they are not
- 21 consuming energy -- they are not providing energy to us,
- 22 so therefore we are not paying the capacity payment. The
- 23 capacity with respect to the fixed costs with respect to
- that contract as well as the energy cost is based on the
- 25 dollars per megawatt hour basis. Therefore, since we are

- 4511 By The Board -
- 2 not taking any power the seven months of the year we are not
- 3 paying those costs.

- 4 MR. BELL: So I guess maybe I'm looking at this chart in a
- 5 little different light then, because from what I look at
- is the fact is that for seven months of the year we are
- 7 still paying the capacity payment.
- 8 MR. MAROIS: What are you looking at, please?
- 9 MR. BELL: Enbridge IR-17, A-80 -- Exhibit A-80.
- 10 MR. KENNEDY: What you are referring to I believe is the
- item that's beside Bayside Power with respect to purchase
- 12 power, is it?
- 13 MR. BELL: Yes.
- 14 MR. KENNEDY: That basically is a nominal capacity based on
- name plate. It doesn't specifically deal with individual
- units. It's a nominated capacity that describes the
- 17 capacity -- the name plate capacity of these units.
- 18 MR. BELL: I guess maybe I will clarify this. In the 2425
- 19 megawatts that is nominated capacity, Bayside is part of
- 20 that, am I correct?
- 21 MR. KENNEDY: Yes.
- 22 MR. BELL: And therefore I guess what I am saying to you,
- 23 Disco is paying to Genco for those 2425 megawatts all
- 24 year?
- 25 MR. MAROIS: But I guess the point here is I'm not too

- 1 4512 By The Board -
- 2 sure -- I'm not that familiar with that spreadsheet. I don't
- know what it's breaking out. I guess it's consistent with
- 4 the PPA. But what is important I think is based on the
- 5 PPA, Disco has contracted 2425 megawatts of capacity and
- 6 we have access to that capacity year round no matter where
- 7 it comes from.
- 8 So here it's broken out between facilities but in reality
- 9 it might not come from Bayside but it might come from
- 10 somebody else, but Disco pays for 2425 megawatts and gets
- 11 access to 2425 megawatts on a 12 month basis. So this is
- 12 kind of illustrative of where it could come from but it
- doesn't necessarily come from those specific sources.
- 14 MR. BELL: So in other words, if in those seven months that
- Bayside went out on the open market, would they then give
- the credit to Genco or Disco?
- 17 MR. KENNEDY: If I could refer you to exhibit A-12 --
- 18 CHAIRMAN: You have got us on that one. That's back in the
- 19 office.
- 20 MR. MORRISON: I believe that's from the CARD portion.
- 21 CHAIRMAN: Yes. That's from the CARD. I'm going to suggest
- 22 that you wait to answer that question until after the
- 23 break, rather than us waiting on you as it were here now.
- 24 MR. KENNEDY: Okay.

- 1 4513 By The Board -
- 2 MS. FERGUSON SONIER: Thank you, Mr. Chairman. Ms.
- 3 MacFarlane or Mr. Marois, in the evidence I could not find
- 4 the organization chart of the utility. Could you provide
- 5 it to us after the split of NB Power.
- 6 MS. MACFARLANE: Yes.
- 7 MS. FERGUSON SONIER: Thank you.
- 8 MS. MACFARLANE: Are you looking specifically for Disco or
- 9 are you looking --
- 10 MS. FERGUSON SONIER: Not necessarily, no. The whole
- 11 utility.
- 12 MS. MACFARLANE: Okay.
- 13 MR. DUMONT: Ms. MacFarlane, yesterday you mentioned the --
- 14 there was a settlement for the precipitator at Coleson
- 15 Cove between you -- Disco and the designer or contractor
- of the precipitator. What was the amount of the
- 17 settlement?
- 18 MR. MORRISON: You are looking for the settlement,
- 20 MR. DUMONT: Settlement amount, yes.
- 21 MR. MORRISON: I believe, and I will have to double-check
- 22 that, we had some discussion about that yesterday -- I
- think that settlement amount was done on a confidential
- 24 without prejudice basis, but can you -- can we wait? I
- 25 will try to get some instruction from in-house counsel on

- 4514 By The Board -
- 2 that and answer that on the break. It's not a question of not
- wanting to provide the information, just a question
- 4 whether there is any ramifications to doing that.
- 5 MR. DUMONT: Yes. And could you provide with that when the
- 6 settlement occurred and when payment was made?
- 7 MR. MORRISON: Yes. I will get that information.
- 8 MR. DUMONT: Thank you.

- 9 CHAIRMAN: I was going to ask that question too because
- after the absolutely amazingly simple answer that Ms.
- 11 MacFarlane gave, that question just flew out of my mind.
- 12 Thank you for asking it.
- Just a couple of questions. Mr. Lawson was questioning
- 14 you in reference to the export credit and to my surprise
- you indicated that you did a run of PROMOD on October 1 of
- 16 each year to see what it would predict you would sell on
- the export market in the following fiscal period. And
- 18 then adjustments were made on the credit at that time and
- 19 then I guess monthly throughout the year after that.
- Now my understanding is that the credit is established
- over five years. In other words, it's a five year
- 22 prediction. My question is rather simple, because most of
- the predictions and runs, et cetera, are done on an annual
- 24 basis with PROMOD, why on earth do you set the predicted

- 1 4515 By The Board -
- 2 export sales for out over a five year period, why wouldn't you
- 3 set it on the 1st of October when you have got that run
- 4 period?
- 5 MS. MACFARLANE: The answer is a little bit of we do both.
- 6 The PPA specifies a five year forecast and I believe again
- 7 that was from the financial advisors thinking that that
- 8 would bring some degree of predictability or certainty to
- 9 the setting of the vesting price.
- 10 So there is a number, four or five years, in the vesting
- 11 contract.
- 12 Every year the number is recalculated based on what the
- 13 current market prices, both for fuel and for export
- 14 prices, will lead to. And then whatever comes out of the
- 15 PROMOD run done annually for the October 1 date is
- 16 compared to what is in the contract and that sharing
- formula is applied. And if there is any sharing to or
- 18 cost to Disco it is added to or subtracted from the amount
- 19 that is specified in the contract.
- 20 CHAIRMAN: Okay. Thank you. Now I think this has been
- answered, but since the opening of the market there have
- been no changes to the PPAs?
- MS. MACFARLANE: That's correct.
- 24 CHAIRMAN: And so therefore the PPAs which the Board has on
- 25 file, those are up to date and current?

- 1 4516 By The Board -
- 2 MS. MACFARLANE: That's correct.
- 3 CHAIRMAN: Good. Thanks. Mr. Peaco, would you consider
- 4 yourself to be familiar with the North American
- 5 electricity markets?
- 6 MR. PEACO: Yes.
- 7 CHAIRMAN: Very simple question. On the basis of that
- 8 knowledge, are you aware of any other jurisdiction that
- 9 its public policy has been to go to a competitive market
- 10 place for generation -- excuse me -- let's phrase it -- a
- 11 competitive market place for wholesale, large retail or
- even retail as well, where when setting up that market
- place PPAs were used as they have been in New Brunswick?
- 14 MR. PEACO: The analogy that -- in the US that is -- most
- 15 closely resembles this would be many of the States that
- set up restructuring in the United States set up
- transitionary periods. Some of them were actually
- 18 literally sale contracts back, some of them were
- implicitly contracts.
- One example I can think of is in Pennsylvania. They
- 21 didn't explicitly have the contract per se with the
- utility but they unbundled but didn't divest generation,
- but the generation company was obligated to back stop the
- standard offer for a period of years. So it had some of
- the same effect.

- 1 4517 By The Board -
- 2 The -- in the case of for example the New England electric
- 3 system in Massachusettes, when they divested their assets,
- 4 the divestiture included a sell back contract to cover the
- 5 seven year standard offer period from the owner of the
- 6 assets. And so that contract effectively back stopped the
- 7 standard offer that was offered up until -- I think it
- 8 ended just recently in '05 in Massachusettes.
- 9 So the concept of a vesting contract, if you will, as a
- transitionary mechanism to go from a vertically integrated
- 11 bundled structure to a competitive market has many
- parallels in some fashion or another in the way the
- 13 transitions were structured. This contract clearly is
- 14 longer term than many of those, but conceptually that
- analogy would exist in many of the States that went to
- 16 restructuring.
- 17 CHAIRMAN: Just following up on what you just said, are you
- 18 aware of any place that the back stop period for the
- 19 standard offer is as long as it is here?
- 20 MR. PEACO: I'm not sure if I'm clear as to what the back
- 21 stop period is here.
- 22 CHAIRMAN: I think it's as long as the heritage assets last,
- is my reading of it.
- 24 MR. PEACO: Yes. The only question I have is that obviously

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- 4518 - By The Board -
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- 2 the contract provides for reduced nominations over time and it
- 3 wasn't clear to me whether there were some other policy as
- 4 to how that would occur. But so long as it's purely at
- the company's election as to when to step down on those,
- 6 that would affect that, but if -- if you are looking at it
- 7 in terms of the life of these contracts, clearly the
- 8 transitionary period usually in the United States were
- 9 somewhere between four and ten years, depending upon the
- 10 jurisdiction.
- 11 CHAIRMAN: Okay. When in the other North American
- jurisdictions were PPAs common -- PPAs like these commonly
- 13 used?

- 14 MR. PEACO: There was any number of ways to resolve sort of
- the unbundling of the vertically integrated utilities. I
- 16 don't know if there is any exact analogies to these
- 17 particular PPAs but clearly -- in the example of
- 18 Pennyslvania, clearly there was explicit -- you know -- in
- 19 effect the PPA between the generating company and the
- 20 retail company to provide the standard offer service, that
- 21 was administered more through regulatory order I believe.
- 22 I'm not familiar with the exact form of that, but that
- would have the same kind of an effect. So I'm not sure
- 24 which -- what distinction you are trying to draw between
- an example like that and these PPAs.

- 1 4519 By The Board -
- 2 CHAIRMAN: Well in the market that you have just described,
- 3 that is, in that period, why those PPAs would be under the
- 4 watchful eye of the regulator, would they not?
- 5 MR. PEACO: No, not necessarily. There was a deal -- in
- 6 that example effectively when the restructuring was done
- 7 there was a deal strike and legislation or commission
- 8 ordered, depending on the jurisdiction. But take the
- 9 Pennyslvania example, there was an understanding that
- 10 there was a fixed price to be delivered for standard offer
- 11 service and that was the terms and conditions.
- 12 The asset -- generating assets were in the unregulated
- generating company and there was no -- from that point
- 14 forward there was no cost of service regulation of the
- 15 generation. It was simply the terms and conditions of the
- 16 standard offer that the generating company must have had
- 17 to meet.
- 18 CHAIRMAN: Okay. Good. Thank you.
- 19 MR. MAROIS: Mr. Chair, without knowing all the details, I
- 20 think the Quebec situation has a lot of similarities to
- 21 what we have done here in terms of restructuring.
- 22 CHAIRMAN: Yes. In some cases it's even more restrictive,
- as I understand it. That is, the regulator is more
- restricted, but then again it's a Crown corp. as well.
- Okay. Thank you very much. We are going to take our

- 1 4520 By The Board -
- 2 break now so that you can have an opportunity to look at those
- 3 things.
- 4 (Recess)
- 5 CHAIRMAN: Do we have an answer to the question that
- 6 Commissioner Nelson put?
- 7 MR. MAROIS: I will do my best.
- 8 CHAIRMAN: Now there is at least 12 to 15 degrees up here.
- 9 Surely you can explain it to us.
- 10 MR. MAROIS: Well, first I would like to say it's a good
- 11 question. And I will try to address it in two steps. The
- 12 first thing is Disco pays Genco a capacity charge related
- 13 to the capacity that Genco makes available to Disco no
- 14 matter the source. So that's the first thing I would like
- 15 to say.
- And the way that capacity charge is determined naturally
- is with a numerator divided by the denominator. The
- numerator is just Genco's fixed cost excluding any cost
- 19 from third party NUGs.
- 20 So really the purpose of the capacity charge paid to Genco
- is to recover Genco's own fixed costs, not any fixed costs
- of the NUGs. So you take those costs and divide them by
- 23 the capacity that Genco makes available to Disco, which is
- the 2425 megawatts. And that gives you a capacity charge.

- 1 4521 By The Board -
- 2 The 2425 -- you could use anything else. You could use
- 3 2000 and have a lower charge per unit. Or you could use
- 4 1000 and have a higher charge per unit. So the
- 5 denominator, the role of the denominator, the 2425, is
- 6 really there to set the charge.
- 7 But what's important in my first point is the capacity
- 8 charge paid by Disco to Genco is only to recover Genco's
- 9 fixed cost.
- 10 So my second point is the charges related to Bayside are
- 11 entirely energy-based, entirely variable. So you only pay
- for Bayside in the months they are generating. So
- 13 conclusion is that we are not paying for capacity related
- to Bayside when Bayside is not available.
- 15 So I don't know if that answers the question, but --
- 16 CHAIRMAN: Sorry. I will just try and get my head around
- 17 this. In other words, what you are saying is the exhibit
- is wrong?
- 19 MR. MAROIS: No. The exhibit is not wrong. And the exhibit
- is consistent with how the PPA was set. And again I'm not
- 21 that familiar with this exhibit, but --
- 22 CHAIRMAN: Well, Mr. Marois, who is?
- 23 MR. MAROIS: No, but --
- 24 CHAIRMAN: Because I'm looking at it. And it says
- 25 "capacity". And it lists them down. And Bayside Power

- 2 shows a capacity payment right across all 12 months. I'm
- 3 sorry, Commissioner Nelson. That is yours, but --
- 4 MR. MAROIS: It's not a capacity payment. Really, if you go
- back to my explanation, what I explain is to determine the
- 6 capacity charge paid to Genco, the two variables were
- 7 Genco's cost divided by capacity.
- 8 What this sheet really does, and it's consistent with the
- 9 PPA, it just says which capacity number should we use?
- And we used 2425. And this explains how the 2425 came up.
- 11 Like I said, it's almost irrelevant. Because at the end
- of the day you could use any number, which would give a
- different capacity charge. And as long as you multiply
- 14 the capacity charge by the capacity, the objective at the
- end of the day is to recover Genco's fixed costs.
- 16 So the way this is presented and the way the PPA is
- 17 presented, I would potentially say it's not as clear as it
- 18 could be. But it doesn't impact the amount that Disco
- 19 pays to Genco.
- 20 MR. NELSON: Mr. Marois, I'm looking at the end number on
- 21 here. And it is 266 million 761. And I look at A-96 that
- 22 you -- one of your exhibits. And it is 266,800,000.
- 23 MR. MAROIS: Let me just --
- 24 MR. BELL: A-96, your exhibit.
- MR. MAROIS: So what does A-96 say, you say?

- 1 4523 By The Board -
- 2 MR. NELSON: It is 266,800,000. And here it is 266' on the
- 3 exhibit -- or on the IR from Enbridge it is 266 million
- 4 761. S that's pretty close.
- 5 MR. MAROIS: Yes. I'm not disputing the 267,000,000. What
- 6 I'm saying is the purpose of the 267,000,000 is to pay
- 7 Genco for its own fixed cost. It's just a pricing
- 8 mechanism.
- 9 MR. BELL: I guess the question I have then is, so what you
- 10 are saying is that during those seven months that Bayside
- is not required, we will call it, it is not in the base
- load, they do not get any money?
- 13 MR. MAROIS: Exactly.
- 14 MR. BELL: So during that period of time they get nothing
- 15 from Genco or Disco or anybody?
- 16 MR. MAROIS: Exactly.
- 17 MR. BELL: So therefore they are only paid for the five
- 18 months that they are required?
- 19 MR. MAROIS: Yes.
- 20 MR. BELL: So there is no money flow through during those
- 21 seven months period?
- MR. MAROIS: Exactly. I don't know if it's yes or no, but
- exactly.
- 24 MR. BELL: So why would this be --
- 25 MR. MAROIS: What would this be?

- 1 4524 By The Board -
- 2 MR. BELL: In this chart here it looks like they are being
- 3 paid for that period of time. Because if you look at it,
- 4 in the five months there is no variance in the five months
- 5 versus the seven months?
- 6 MR. MAROIS: Yes. But like I -- that's where it gets
- 7 confusing. But the \$267 million -- is it 267 --
- 8 MR. BELL: 200' --
- 9 MR. MAROIS: -- or \$266.8 million --
- 10 MR. BELL: Yes.
- 11 MR. MAROIS: -- that's paid to Genco to allow Genco to
- 12 recover its fixed costs for its own facilities. None of
- that money goes to the NUGs. So that's where it gets
- 14 confusing.
- The only purpose of showing all these facilities at the
- top of the response to the IR is just to show how the 2425
- 17 megawatts was derived.
- 18 And the 2425, the relevance of that number is really Genco
- 19 has 266,000,000 to recover. You divide that by the 2425.
- 20 And that gives you a capacity charge payment that's in
- the contract.
- 22 So the 2425 is just kind of a volume set in the contract
- for billing purposes. But it doesn't mean that any of
- that money flows to a third party NUG.
- 25 You could say the same thing for any of these plants.

- 4525 By The Board -
- 2 Many of these plants won't be at the level that's built into
- 3 2425. The 2425 is purely a billing determinant.
- 4 DR. SOLLOWS: I wonder, to help me understand this matter,
- 5 could I ask you take out the -- I think it is A-4 that
- 6 contains the vesting PPA. And I'm referring to schedule
- 7 1.1.67 which is a schedule listing the Genco heritage
- 8 assets.

- 9 Schedule 1.1.67. Schedule page I, it is a schedule to the
- 10 vesting agreement, the last agreement in the binder that I
- 11 have.
- 12 I will wait for them to find it. Do you have that?
- 13 MR. MAROIS: Yes, I do.
- 14 DR. SOLLOWS: Okay. When I look at the table that is
- presented I have -- I see that it lists the facilities
- 16 that are included in the Genco heritage assets. And I see
- 17 the first column identifies the unit.
- 18 The second column identifies the demonstrated net capacity
- 19 I think of the unit in megawatts. And the next two
- 20 columns allocate that demonstrated net capacity between
- 21 base load assets and peaking assets. And the final column
- has the shutdown date.
- Now when I follow those columns down and onto the other
- 24 side of the piece of paper, it carries on again splitting
- 25 each demonstrated net capability into base load

- 1 4526 By The Board -
- 2 and peaking.
- 3 And at the end of the column I see -- at the very end of
- 4 the table I see the Heritage assets as of January 1st 2005
- 5 being 2445.1 which I think has been revised to be 2425.1.
- I see -- I have got a note here saying that.
- 7 But whether it is 2425 or 2445 is really immaterial to the
- 8 point. It seems to me that this denominator that you are
- 9 talking about is this base load asset.
- 10 MR. MAROIS: Yes, it is.
- 11 DR. SOLLOWS: And when I take the base load assets and the
- 12 peaking assets, which are to be -- come along with the
- 13 nominations for whatever base load you have, they add up
- to the total assets.
- So I don't see how you can come up with 245 megawatts or
- 16 250 megawatts out of any other assets. You don't have any
- more assets. Can you explain how you get that?
- 18 MR. MAROIS: Well, I didn't understand your conclusion.
- 19 What do you mean, come up with additional 245?
- DR. SOLLOWS: Well, when I add 2445.1, that is the total
- amount of base load assets designated under the vesting
- 22 agreement?
- 23 MR. MAROIS: Yes.
- 24 DR. SOLLOWS: All of your other assets are peaking assets
- and therefore not base load assets under the vesting

- 4527 By The Board -
- 2 agreement which is what you are telling us the base load --
- 3 MR. MAROIS: I don't understand the relevancy of your point
- 4 here.

- 5 DR. SOLLOWS: Well, the relevancy is back in this capacity
- table you seem to suggest that well, it is broken out by
- 7 various plants arbitrarily.
- 8 And it could be satisfied that Bayside Power capacity of
- 9 263 megawatts could be satisfied by capacity from some
- other plants. But obviously it can't be because there is
- no other capacity on the system to satisfy it.
- MR. MAROIS: Okay. Let me try to bring back -- redo my
- explanation using these sheets. If you take the capacity
- 14 that's derived from the sheet we have just looked at in
- 15 the PPA, the 2425 which is the 2445 adjusted for the --
- 16 based on the note below -- then if you go a couple of
- pages before that, which is the beginning of schedule
- 18 1.1.17 -- and if you go to the second page which is page
- ii. And you have got a schedule of monthly payments. And
- those are the capacity payments.
- 21 So my understanding of the way the PPA is made is you take
- these capacity payments, multiply them by the capacity
- that is made available to Disco, which is the 2425, and
- 24 that gives your 266,000,000.

- 4528 By The Board -
- 2 And the purpose of the 266,000,000 is to compensate Genco
- 3 for its own fixed cost excluding the fixed cost of the
- 4 NUGs. So that is what is important here is the size --
- 5 DR. SOLLOWS: Just to clarify that, where is that purpose
- 6 outlined in the evidence or in the contract?
- 7 MR. MAROIS: That's what I'm explaining.
- 8 DR. SOLLOWS: But I thought these were given to us by the
- 9 advisers to the Province.
- 10 MR. MAROIS: That's what I said.
- 11 DR. SOLLOWS: Were you one of the --
- 12 MR. MAROIS: That's my understanding. Because --
- 13 DR. SOLLOWS: So your understanding is that is the purpose.
- But you don't know that to be the case?
- 15 MR. MAROIS: I don't know the details. But that's the
- 16 question is posed to me.
- 17 DR. SOLLOWS: Yes.
- 18 MR. MAROIS: And what I'm saying is these charges are made -
- 19 my understanding of these charges is to allow Disco to
- 20 recover its own fixed cost.
- 21 So then any costs that are paid to the NUG's, Bayside in
- particular, are paid on an energy charge basis. So that's
- why they only get paid if they run.
- 24 MS. MACFARLANE: Perhaps I can help.

- 4529 By The Board -
- MR. MAROIS: Different approach.
- 3 MS. MACFARLANE: Different approach, that's right. The PPAs
- 4 were constructed in order to have Disco, which has both
- 5 the rights and the obligations to the Heritage assets, pay
- 6 Genco for the fixed costs related to them.
- 7 The fixed costs were obviously determined in the model.
- 8 And then somehow that had to be turned into a rate. One
- 9 could have just set a total monthly payment.
- 10 But this contract has to last for 25 years and has to
- 11 allow for the nominated capacity to decrease as customers
- leave. So it had to be turned into a rate that was able
- to be applied to something.
- 14 When Genco's fixed costs which is the numerator in the
- equation for the rate was determined, schedule 1.1.67
- 16 outlines all of the heritage assets. The numerator would
- 17 have included the costs, the fixed costs of the base load
- assets owned by Genco and the peaking assets owned by
- 19 Genco.
- 20 So you will notice on the second page of this schedule
- 21 hydro in total has 888 megawatts of capacity available.
- 22 It's broken out in this table between base load and
- peaking because of the operating characteristics of the
- 24 unit.
- 25 But there are fixed costs related to all of them.

- 4530 By The Board -
- 2 There are fixed costs related to Millbank, to St. Rose, to
- 3 Grand Manan, to Courtenay Bay.
- 4 The total of the fixed costs for just the assets owned by
- 5 Genco, not the heritage PPAs, not the NUGs, is the
- 6 numerator. The denominator had to be something. And the
- 7 financial advisers chose the denominator to be base load
- 8 assets.
- 9 They could have chosen something different. They could
- 10 have chosen to take -- and perhaps it would have been more
- 11 transparent if they had taken the total fixed costs for
- 12 all Genco's assets and divided by the DNC for Genco's
- 13 assets.
- 14 And the rate would have been different. But then that
- 15 rate times the total of the base load assets and the
- 16 peaking assets would have led to the same number. The
- 17 same fixed costs have to be recovered. Are you following
- 18 me?
- 19 DR. SOLLOWS: Oh, I'm following you, yes.
- 20 MS. MACFARLANE: So it is simply, as Mr. Marois has said,
- the billing determinant that the designers of these PPAs
- 22 chose. They could have chosen something different.
- 23 But at the end of the day you come up with a rate that
- 24 ends up being multiplied by a billing determinant that
- 25 collects Genco's fixed costs from Disco and ultimately

- 1 4531 By The Board -
- 2 from Disco's customers. It's just the design of the formula -
- 3 -
- 4 DR. SOLLOWS: I guess -- so the fact of the matter is and
- 5 you are arguing is that an unintended consequence of them
- 6 choosing the base load capacity under the heritage
- 7 agreement was that it made it inconsistent with the
- 8 contracts that Genco had signed with respect to the
- 9 Heritage PPAs, is that right?
- 10 MS. MACFARLANE: It makes that particular exhibit very
- 11 convoluted is all it does. As I say, they could have
- taken the total fixed costs, let's say 267,000,000 that
- 13 had to be collected. They could have divided it by the
- 14 total of the DNC of the assets Genco owned.
- 15 The rate per month would have been different. But then
- 16 the rate per month would have been multiplied by the total
- of the peaking and base load assets owned by Genco. And
- 18 you would have still ended up with 267,000,000.
- 19 DR. SOLLOWS: Is it possible that the authors of the PPAs
- 20 perhaps judged that you really had excess assets and they
- 21 constructed this formula in this particular way and
- 22 expected it to be applied as Vice-chairman Nelson suggests
- as a way of incenting Genco to be more efficient and more
- 24 careful in its construction program?
- 25 MS. MACFARLANE: I'm not quite following the logic that

- 4532 By The Board -
- 2 would lead them to be more careful in their construction
- 3 program. Because no new assets will get added to the
- 4 heritage asset pool. New construction will not be part of
- 5 the heritage asset pool.

- 6 DR. SOLLOWS: I guess what I'm getting at, is it possible
- 7 that the framers of the PPAs, which I understand was not
- 8 Genco or the new NB Power group of companies, is it
- 9 possible that they took the view that the estimates that
- 10 they were given for the magnitude of the fixed costs were
- 11 too high in their view, and they were constructing a
- formula that would force you to deal with a more stringent
- 13 financial situation?
- 14 MS. MACFARLANE: I don't think so. I think they simply were
- looking for something that, believe it or not, would lead
- to ease of understanding.
- DR. SOLLOWS: Hindsight is 20/20, isn't it?
- 18 MS. MACFARLANE: That's right. So all they were attempting
- 19 to do was ensure recovery of the fixed costs of these
- 20 heritage assets.
- 21 And the PPAs allow for that to happen by assuming that all
- of the heritage assets have been nominated through the
- 23 capacity payment.
- Once the heritage assets -- or pardon me, once the
- 25 nomination is reduced, obviously all of those fixed costs

- 4533 By The Board -
- 2 are no longer going to be recovered through that mechanism.
- 3 And that's where the exit fee comes into play.
- 4 DR. SOLLOWS: Thank you.
- 5 MR. NELSON: Mr. Kennedy, getting back, staying on the same
- 6 vein. During those seven months that Bayside is we will
- 7 call it off-line, over the last -- I guess last year we
- 8 will say the period from, when is it, April until October,
- 9 was there any time that Bayside was brought on line or did
- 10 you buy power from Bayside when other we will say utility
- 11 generation was available at a cheaper price?
- 12 MR. KENNEDY: I'm not aware of any. That's during what
- 13 period?

- 14 MR. NELSON: Say from April until say October when it's --
- what is seven months that they are not on line?
- 16 MR. KENNEDY: It's the non-winter months, it's April --
- 17 starting in April.
- 18 MR. NELSON: Yes. Until the 1st of November?
- 19 MR. KENNEDY: Yes.
- 20 MR. NELSON: Was there any time during that period that
- there was generation available with your own generators
- 22 but you chose to buy from Bayside?
- MR. KENNEDY: No, I don't -- subject to check, but there was
- 24 -- unless units were unavailable for some kind of outage
- or a severe problem, and I don't recall any of that.

- 1 4534 By The Board -
- 2 MR. NELSON: Could you check?
- 3 MR. KENNEDY: Yes, I will.
- 4 MR. NELSON: Ms. MacFarlane, earlier -- I'm getting back to
- 5 the exhibit 6 in Appendix -- what is it -- 80, about the
- 6 hydro. And you mentioned -- talked about shareholders.
- 7 When I mentioned ratepayers you talked about shareholders.
- 8 Aren't the shareholders of Disco and Genco one in the
- 9 same?
- 10 MS. MACFARLANE: That's correct, ultimately.
- 11 MR. NELSON: Because the way you -- I read what you said was
- 12 Genco was different from Disco.
- 13 MS. MACFARLANE: Genco has different risks from -- Genco has
- 14 different risks and therefore different risks and
- opportunities available to the shareholder. They do have
- 16 the same shareholder.
- MR. NELSON: They do have the same shareholder?
- 18 MS. MACFARLANE: Yes.
- 19 MR. NELSON: So wouldn't it have been a better benefit to
- 20 not only the shareholder but the ratepayers was to carry
- on with the methodology that was used on October 1st,
- 22 2004, to figure out the hydro adjustment?
- MS. MACFARLANE: Because it's a common shareholder I suppose
- 24 you could say that in the end the shareholder takes the
- 25 same risk or takes the same benefit. But the purpose of

- 4535 - By The Board -

- 2 restructuring is for these companies to be viewed financially
- 3 as stand alone and to understand how each company's costs
- 4 are lined up with its revenues, and ultimately to get
- 5 those companies out to debt capital markets to borrow in
- 6 their own name.
- 7 So if there is inappropriate cross-subsidizations between
- 8 the companies because of improper allocation of costs or
- 9 benefits, that doesn't serve the purpose that the Province
- 10 outlined for restructuring.
- 11 MR. NELSON: Thank you.
- 12 MR. DUMONT: Ms. MacFarlane, I am going back to an
- 13 undertaking that I asked about union and non-union
- increases and merit increases. In that response you
- 15 didn't answer -- what I wanted to know is what is a merit
- 16 increase?
- 17 MS. MACFARLANE: Generally speaking, when a position is
- 18 created there is a range set for the position such that as
- 19 the person enters it at a junior level and then moves
- through training and experience to a fully competent
- level, they go up the scale.
- 22 So the position let's say would be paid between 45,000 and
- 23 55,000, and an entry level person who meets the minimum
- qualifications would come in at 45,000, and then each year
- 25 they would receive a merit increase on the

- 1 4536 By The Board -
- 2 assumption that they have received the training and experience
- 3 that is moving them towards full competence. Once they
- 4 get to the top of the scale they receive no more merit
- 5 increases.
- 6 MR. DUMONT: Okay. So from what I hear is that it doesn't
- 7 matter how you perform or not it's the amount of time you
- 8 are there and the training you have received.
- 9 MS. MACFARLANE: There are annual performance reviews done
- 10 before the merit increase is awarded, and if the person is
- 11 deemed not to have moved to improved in their competence,
- then the supervisor can deny the merit increase.
- 13 MR. DUMONT: Okay. So how do you schedule and plan a merit
- increase?
- 15 MS. MACFARLANE: They are done on the anniversary date of
- 16 the employee's hire. So each employee, human resources
- 17 would notify the supervisor that a merit review is
- 18 required and that a merit increase is due pending the
- 19 outcome of the review, and the supervisor undertakes that
- 20 work and makes a recommendation to human resources. And
- 21 then they apply the merit increase or not, depending upon
- the circumstances.
- MR. DUMONT: So that person's immediate supervisor would
- 24 decide if he gets the merit increase or not?
- 25 MS. MACFARLANE: That's correct.

- 1 4537 By The Board -
- 2 MR. DUMONT: Okay. And have the management -- the
- 3 management bonus payments that were cancelled last spring
- 4 because of a predicted short-fall, were they reinstated
- for the coming year?
- 6 MS. MACFARLANE: For 06/07, is that what you are asking?
- 7 MR. DUMONT: Yes.
- 8 MS. MACFARLANE: -- or for 05/06? A decision has not been
- 9 made on that yet.
- 10 MR. DUMONT: Okay. Thank you.
- 11 DR. SOLLOWS: Thank you, Mr. Chair. Now I quess I will be
- going to my prepared questions. Mr. Marois, when we were
- 13 discussing this last week I think, in reference to the
- 14 first cost allocation study that you filed in this
- hearing, and the reference in the transcript where we were
- discussing this was the 13th on page 3863 -- I don't think
- 17 you need to look it up unless you think I'm misquoting you
- 18 -- you said "The only significant change we made to our
- 19 cost allocation study was as a result of restructuring,
- and that was what we filed to this Board. We believed at
- 21 the time and we still believe now that what is driving the
- 22 costs for Disco are the power purchase agreements and that
- is why we allocated costs accordingly. Prior to
- 24 restructuring, the cost allocation studies we had done,
- subject to minor refinements, were based on the previously

- 4538 By The Board -
- 2 approved Board methodology." Is that -- I think I have done
- 3 that fairly.
- 4 MR. MAROIS: Yes, that sounds reasonable.
- 5 DR. SOLLOWS: Now when I heard that, I took it to mean that
- 6 the cost allocation studies prior to restructuring were
- 7 all done using the Board approved method. And to me it
- 8 would follow that these cost allocation studies must have
- 9 shown that industrial rates were set well below the cost
- of service, just as the study that you filed in January
- 11 has shown.
- 12 But when we look at the NB Power Board policy manual -- I
- think that's in A-57, Appendix 7 -- that's A-57, Appendix
- 14 7, on page 49 -- we find the following item number 1,
- "number 1, establish a rate structure that is cost related
- 16 and eliminates cross-subsidization of residential
- 17 customers by achieving a residential cost recovery of 100
- 18 percent by 2010."
- 19 When I read that I'm left wondering why NB Power's Board
- 20 didn't seem concerned with cross-subsidization of
- 21 industrial customers. So my first question is, did NB
- 22 Power's Board have access to and consider any of the cost
- allocation studies based on the Board approved methodology
- 24 prior to approving this policy?
- 25 MR. MAROIS: This -- or the information that this policy was

- 2 based on was the rate proposal we had in front of the Board at
- 3 the time which was showing no cross-subsidization of
- 4 industry.
- 5 DR. SOLLOWS: And so the answer is that they did not -- and
- they were not provided with this history that you had been
- 7 keeping track of right up until this last rate proposal
- 8 where you changed things and got a different result?
- 9 That's the only one that Board saw?
- 10 MR. MAROIS: Well the Board didn't actually even see -- this
- 11 was prospective looking and when this was done -- and this
- was going to be work in progress. I mean actually this
- will evolve depending on the context, but at that time the
- 14 information we had was there was no cross-subsidization of
- industry. So it was not an issue to be addressed by the
- Board.
- DR. SOLLOWS: But you told me that they -- that you had
- 18 prepared these every other cost allocation study up to
- 19 that point and prior to restructuring had been prepared,
- 20 according to the Board approved method. And the Board
- 21 approved method is what you delivered in January showing a
- 22 major subsidy to industrial customers. And I'm wondering
- why the Board wasn't informed of that before they made
- this policy?
- 25 MR. MAROIS: The only thing I can say is we probably were

- 2 confident that what we were proposing would have been approved
- 3 by this Board.
- 4 DR. SOLLOWS: Also on that page we find item 2, and item 2
- says that the policy is to propose a rate structure that
- 6 sends the appropriate price signals to customers by
- 7 eliminating the declining block rate and replacing it with
- 8 a flat rate by 2007, and increasing the block rate -- and
- 9 increasing the block rate by 2010. My question is is this
- 10 specific to residential customers or does it apply to all
- 11 customers?
- 12 MR. MAROIS: This was specific to residential customers.
- 13 DR. SOLLOWS: And I think you have probably already answered
- 14 my second question, was what informed the policy choice, I
- 15 guess it was the first cost allocation study that you
- 16 filed in July. Is there anything else?
- 17 MR. MAROIS: It was the information that was available at
- 18 that time.
- 19 DR. SOLLOWS: I guess is the information that informed that
- 20 policy choice available on the record in this hearing?
- MR. MAROIS: Well the base was what we had filed with this
- Board, yes.
- DR. SOLLOWS: So all the information that your Board had
- when it settled on that policy we too have?
- 25 MR. MAROIS: Yes.

- 1 4541 By The Board -
- 2 DR. SOLLOWS: Okay. Thank you.
- 3 MR. MAROIS: And I guess I just want to stress again that
- 4 even though I think the way -- first of all these were the
- first ENDS policies approved by the Board, so that's why I
- 6 mentioned it's work in progress and they are going to
- 7 evolve. And the general statement will probably not
- 8 evolve as much but the accordinglys or the details as we
- 9 get more information, as decisions are rendered by the
- 10 PUB, all that, these will be adjusted on an ongoing basis.
- DR. SOLLOWS: Okay. I now move to page 51 of the same
- policy manual, and under the heading "Environmentally
- 13 sustainable energy" we find item 2, and item 2 says, "2,
- 14 the NB Power group of companies will support the
- 15 Province's demand side management initiatives."
- 16 Now I have taken the impression from your comments earlier
- in the hearing, Mr. Marois, that Disco has planned to do
- 18 nothing in this regard except adjust it's rates to
- 19 eliminate cross-subsidy. And so my first question is,
- what are the other members of the NB Power group of
- 21 companies doing in this regard?
- 22 MR. MAROIS: Well I don't necessarily agree with how you --
- your summary of what we said.
- 24 DR. SOLLOWS: Okay. If you could --
- 25 MR. MAROIS: What I said I think hopefully was that right

- 2 now it's difficult for us to know where we fit with the new
- 3 energy efficiency agency because we don't really know
- 4 their platform, we don't know their initiatives. Once we
- 5 know better where they are going it's going to allow us to
- determine our role. And so we don't want to create
- 7 duplication, we don't want to overlap, but definitely we
- 8 see we have a role to play. I mean we have the interface
- 9 with the customer, we have the information. So we see
- 10 ourselves playing an active role with the new agency but
- at this stage it's premature because I don't think they
- 12 know their own role.
- 13 DR. SOLLOWS: Okay. That's Disco. My question was the
- other members of the NB Power Group of companies? The
- policy says the NB Power group of companies will support
- 16 the Province's demand side management initiatives. So
- what about the other companies? What are they doing to
- support it, or are they doing anything?
- 19 MR. MAROIS: It's my knowledge or my understanding it's
- 20 primarily Disco.
- 21 DR. SOLLOWS: So Genco is doing nothing to support it?
- MR. MAROIS: No, not to my knowledge.
- DR. SOLLOWS: Would Transco be bringing forward a proposal
- for a system uplift charge on the transmission tariff to
- fund the DSM initiatives as many other jurisdictions have?

- 4543 By The Board -
- 2 MR. MAROIS: I'm not aware.
- 3 DR. SOLLOWS: Okay. Thank you. Now I want to refer to
- 4 undertaking that has been marked as A-105. It was
- 5 delivered on the 16th I think of this month. A-105. And
- 6 it's a -- the question was to provide information on the
- 7 fraction of assets that are managed, taking into account a
- 8 reasonable cost of capital, and what fraction of assets
- 9 are not so managed.
- 10 MS. MACFARLANE: Could I have the date of the undertaking
- 11 again?

- DR. SOLLOWS: The date -- the transcript reference -- it's
- 13 undertaking number 11. It's dated February 13th, 2006 --
- 14 MS. MACFARLANE: Thank you.
- DR. SOLLOWS: -- and it's exhibit A-105.
- 16 MS. MACFARLANE: Yes, I have it.
- 17 DR. SOLLOWS: Okay. Now as I read the response it shows
- that the test years capital budget includes \$10.7 million
- for what is termed asset reliability investments, \$27.8
- 20 million for what are termed load growth investments and
- \$4,000,000 for process improvement and asset optimization.
- 22 Further on it says that the issue -- the group asset
- reliability is said to relate to work on substations,
- vehicles, tools and equipment, and load growth relates to
- 25 "requested work and planned improvements to the

- 1 4544 By The Board -
- 2 distribution infrastructure such as line extensions, water
- 3 heaters, new services, service upgrades, et cetera."
- 4 The response also states that the majority of capital work
- is non-discretionary in that it is driven by customer
- 6 demand, load growth, safety and reliability measures. And
- 7 finally it says that 90 percent of the capital additions
- 8 do not include analysis requiring cost of capital
- 9 assumptions as they are non-discretionary
- infrastructure/equipment.
- 11 So my question is, just to make sure it's clear, are we
- 12 correct to infer from the response in A-105 that asset
- reliability and load growth expenditures are not subject
- 14 to economic or financial analysis incorporating the cost
- of capital?
- 16 MS. MACFARLANE: They are not right now, Mr. Sollows. That
- 17 process has to change. Our own Board is not satisfied
- 18 with the degree of rigor in our capital investment
- 19 decisions. This methodology is a carry-forward from pre-
- 20 restructuring. Many processes have had to change. This
- is one that has not yet been changed.
- 22 And as I say, our own Board is dissatisfied with it and
- has asked that before we take forward the 07/08 budget to
- the Board that we change this process to include the the
- 25 type of analysis you are speaking of on all

- 1 4545 By The Board -
- 2 investments.
- 3 DR. SOLLOWS: So on that basis I can assume that all of the
- 4 little tags that I have marked in this book about
- 5 transformers, sub-transmission lines, distribution
- 6 stations, primary feeders, secondary systems, distribution
- 7 feeders, capacitors, all of which relate to including the
- 8 cost of capital in the planning and capital works budgets,
- 9 you are going to deal with that before we see you again?
- 10 MS. MACFARLANE: Yes.
- 11 DR. SOLLOWS: So that saved us a lot of time. Thank you.
- 12 The only other question -- well two questions relating to
- this just so that the record is complete. The thing that
- sort of jumped out at me in that list was load growth
- 15 included water heaters. I mean it seems somewhat
- 16 anomalous to me that that's in with the rest of
- infrastructure for the distribution utility. But I will
- 18 just leave it at that and let you deal with it.
- 19 But the other issue is the topic of reliability. Can I
- also ask you to in your work to begin to specifically
- 21 address the economic value of reliability? Again there is
- 22 a section that I can cite from the Bible indicating that
- 23 you really do have to take economics into account when
- 24 planning reliability based investments, and there are
- 25 accepted methods for doing it. So would you undertake to

- 4546 By The Board -
- 2 make sure that's dealt with in the proposal you take forward.
- 3 MS. MACFARLANE: Yes. And I would appreciate having the
- 4 source book that you --
- 5 DR. SOLLOWS: No problem. I'm sure you -- you can have
- 6 that.
- 7 CHAIRMAN: I might state for the record that's an engineer's
- 8 Bible, not for the rest of us.
- 9 DR. SOLLOWS: So we are done with that line of questioning.
- 10 MR. MACNUTT: I just wonder for the purpose of the record if
- 11 the title of that book could be put on the record at this
- 12 time.
- DR. SOLLOWS: We can if you wish, but it's just one of many
- 14 such texts. The title is "Electric Power Distribution
- 15 System Engineering" and it's by Turan Gonen, and it was
- published in the early '80s and I'm sure there may be more
- 17 recent editions. There certainly are other handbooks
- 18 available. They will all say pretty much the same thing.
- 19 So I have no doubt that they will be able to find
- 20 suitable references.
- Now my next question deals with the thorny issue of the
- 22 heritage PPAs. Now that really has left me somewhat
- 23 confused. And I'm going to take you through how I ended
- 24 up in this state.

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financing."

Mr. Marois, you said to me on the 15th of February in the transcript at page 4076 -- and I have got it here. I will read it. I think I just cut and pasted into this. So it should be right.

"I guess, Mr. Sollows, we might be getting into the next panel", that being this panel. "But when you talk about designate natural gas generators as must run third party or NUGs, nonutility generators are quite different than utility generators. Because as you know, the utility generators the fixed costs gets recovered through different means. And it's only the fuel costs that end up being dispatched. While we have a NUG, I mean, the price we pay to a NUG includes both fuel and their operating So that will impact how you dispatch these third party contracts. So they have to recover their cost. And we will see more and more of that as we go. The more we go to third party generators, these will have to be considered must run. Because that is the only way these projects will get financed. So it's a reality. The way you portray it, referring to me, seems -- almost seems like it's discretionary. It's a fact of life that when you have a third party generator you must pay them. they run you must pay them. Otherwise they will never get

- 4548 By The Board -
- 2 And that is the extent of my quote. When I listen to that
- and when I reviewed it it left me with a very clear
- 4 impression that the NUG heritage contracts were like the
- 5 Nuclearco PPA and priced entirely in energy, meaning that
- 6 they must run to cover the capital costs of those
- 7 generators, of those private power generators.
- 8 Later in response to cross by Mr. Gorman, Mr. Kennedy
- 9 explained -- and I have the transcript reference if we
- 10 require it -- that the capital costs of the private power
- 11 producers were netted out in exhibit A-96.
- 12 Also, when I looked at A-95 on page 12 I found that Mr.
- 13 Peaco had netted out the capacity costs of the private
- power producers at \$29.8 million and shown a natural gas
- 15 cost for these same plants at 95.3 million.
- 16 Now these parts of the evidence lead me to believe that
- the contract between Genco and the private power producers
- 18 or the contracts between them contain provisions for
- separating the capacity and energy payments.
- This would mean that Genco could pay the private power
- 21 producers for the capacity and leave them whole in a
- 22 financial sense and schedule the private power plants in
- 23 merit order. And in doing that it might save Disco some
- 24 \$95 million.
- 25 So my first question I guess is, not just to the panel

- 4549 By The Board -
- 2 but maybe to the Chair, do we need to examine the so-called
- 3 heritage PPAs to determine if Genco can reduce its need
- 4 for natural gas and still comply with those contract
- 5 provisions?

- Or is there another way that we can clear this matter up
- 7 so that I can know or we can know definitively whether or
- 8 not these plants must actually run in order to keep the
- 9 private power producers whole in terms of their capital
- 10 cost.
- 11 MR. MAROIS: I quess I don't know where to start other than
- 12 -- what number did you quote in your -- I'm not sure of
- 13 the question.
- DR. SOLLOWS: The only numbers I dealt with came from A-95.
- 15 MR. MAROIS: No. At the end you quoted \$95 million?
- 16 DR. SOLLOWS: A-95 on page 12. That would be --
- MR. MAROIS: No. But I thought you said 95,000,000.
- 18 DR. SOLLOWS: Yes.
- 19 MR. MAROIS: So you are saying saving 95,000,000. I'm not
- 20 too sure what --
- 21 DR. SOLLOWS: In A-95 on page 12.
- 22 MR. MAROIS: So what is -- which page?
- 23 DR. SOLLOWS: Page 12. Now when I look at that bar chart I
- see that the capacity cost of the NUGs is listed at 29.8
- 25 million. And the natural gas is listed at 95.3.

- 4550 By The Board -
- 2 And so I'm left wondering if we could -- if those
- 3 contracts don't actually allow us to just pay the capacity
- 4 cost, and simply schedule them not to run.
- 5 We have paid their capital costs. They should be able to
- 6 get their financing. And we save -- because natural gas
- is very expensive we can save a lot of money.
- 8 MR. MAROIS: Well, I guess from Disco's perspective -- I
- 9 will bring you to the PPA which is A-4, schedule 6.2 --
- 10 sorry, in the Genco PPA.
- 11 DR. SOLLOWS: The vesting contract?
- MR. MAROIS: Yes. And so in schedule 6.2 there is a Roman
- 13 Numeral II. And then there is Section (2). So what that
- 14 section says is for electricity purchase under --
- 15 CHAIRMAN: Just a second, Mr. Marois.
- 16 MR. MAROIS: Sorry.
- 17 CHAIRMAN: Let us get it. So in the vesting agreement what
- is the reference again?
- 19 MR. MAROIS: Schedule 6.2. Well, the schedule is at the
- 20 end. And it's page (i). So in schedule 6.2 which deals
- 21 with the calculation of the fuel component of the vesting
- 22 energy price, there is a section, Roman Numeral II. And
- then there is subsection (2).
- 24 So what that section says is for electricity purchases
- 25 under the heritage PPAs the energy will be modeled as take

- 4551 By The Board -
- 2 or pay. And the purchase price of the PPA expressed in
- 3 dollars per megawatt-hours will be used to determine the
- 4 fuel component.

- 5 So I mean this is -- this is what we deal with. This is
- 6 the contract. The contract states that the PPAs will be
- 7 modeled at take or pay. And that's what we have done.
- 8 DR. SOLLOWS: And I saw this as well. And the words that I
- 9 highlighted when I read this earlier, I guess it was late
- 10 last year, it says that "Energy will be modeled as take or
- 11 pay."
- 12 It doesn't say that the contracts are structured take or
- pay with all of the capital in energy price. It says for
- 14 modeling purposes under the PPA it will be done this.
- And again the wording of this leads me to believe that in
- 16 fact Genco could simply keep the private power producers
- whole by paying for the capacity and not have to burn the
- 18 natural gas.
- 19 And so it really does leave me questioning whether or not
- 20 we can cut maybe \$90 million out of your fuel price
- 21 estimate?
- 22 CHAIRMAN: The manager is in the dugout. I can see that.
- I will ask Mr. Morrison. Mr. Morrison, the contracts with
- 24 the NUGs of course we don't have them. So we have no
- jurisdiction, as we have ruled before, over Genco to get

- 2 them.
- I just wonder if this panel could offer up a suggestion on
- 4 how you can legitimately follow through on Commissioner
- 5 Sollows' point that he has made and come back to us in
- 6 reference to that.
- 7 MR. HASHEY: Mr. Chairman, maybe if I could speak briefly to
- 8 this. This was the topic of the discussion that
- 9 Mr. Stewart was here. And I think in fairness, if we are
- 10 getting into disclosure of the third party contracts that
- 11 he should be part of this discussion.
- 12 This was something that -- certainly there was an
- indication that there was nothing that was attempted to be
- 14 hidden from our group. But there was very strenuous
- objection which I believe you ruled on as a result of
- 16 Mr. Stewart's representations to you.
- 17 CHAIRMAN: Mr. Hashey, don't misinterpret what I'm saying.
- 18 I'm trying to find out if there is a practical way that
- 19 Genco can still be in compliance with the confidentiality
- 20 provisions, but that this panel can go away and deal with
- 21 Commissioner Sollows' rather logical questioning, as far
- as I'm concerned, and come back and assure us (a) it can
- 23 be done or (b) it can't be done or whatever, to assure the
- 24 Board that Disco is in fact doing its best to look after
- 25 the interests of the consumer.

- 4553 By The Board -
- 2 MR. MORRISON: Just so I'm clear, Mr. Chairman, so I
- 3 understand what the question is, so we can understand
- 4 whether we can address it. If I understand it the
- 5 question is not -- we know how the Disco fuel price is set
- 6 with respect to the heritage PPAs.
- 7 It is a question of how -- and it is take or pay as far as
- 8 Disco is concerned, I guess. It is modeled that way. Is
- 9 the question whether the contractual provisions between
- 10 Genco and the Heritage PPAs are on a take or pay basis.
- 11 And I know that Commissioner Sollows referred to \$95
- million in potential savings from gas. But I guess there
- is an offset to that. Because you have to replace that
- 14 energy using a different type of fuel or purchases or
- 15 something.

- 16 So I don't know -- is it the question -- is it whether the
- 17 PPAs themselves vis-a-vis the third parties in Genco are
- 18 take or pay? In other words, are they obligated to pay
- 19 the energy component of --
- 20 CHAIRMAN: Mr. Morrison, I'm going to try and say it again
- very simply. We are concerned that Disco should be, in
- any way that it can, by going back and complaining about
- 23 certain provisions to the Operating Committee if
- 24 necessary, et cetera to ensure that the customers of Disco
- will get the best deal that they can.

- 1 4554 By The Board -
- I mean, that is part of our responsibility sitting here.
- We don't have those contracts. We want this panel to go
- 4 away, not right away, and look at it and find out -- they
- 5 have access to those contracts or information concerning
- 6 them -- and see if there is any way that the PPAs could be
- 7 amended and still the NUG contracts complied with that
- 8 will pass the savings on to the customers of Disco.
- 9 I can't make it any clearer than that. That is certainly
- from my point of view. Commissioner Sollows may well have
- 11 more to add to that.
- DR. SOLLOWS: I think that captures it. And I'm just left
- musing here. And I have a question for Mr. Peaco might
- 14 help clarify this and lead us to a path that will be
- 15 productive.
- 16 In your experience would these kinds of contracts between
- a private power producer and in this case Genco contain
- 18 the same kind of confidentiality clause that we find in
- 19 the vesting agreements, i.e. a confidentiality clause that
- 20 provides for release to any competent authority or
- 21 regulatory authority?
- 22 MR. PEACO: It wouldn't -- I mean, it would vary from case
- 23 to case. It depends on the parties and what they agreed
- 24 to.

- 1 4555 By The Board -
- 2 DR. SOLLOWS: Mr. Morrison, do you know if these contracts
- 3 have such clauses in them?
- 4 MR. MORRISON: I personally have not reviewed the NUGs. I
- 5 don't know whether Mr. Hashey has.
- 6 MR. HASHEY: I have seen the confidentiality clauses in
- 7 them.
- 8 DR. SOLLOWS: Do they provide --
- 9 MR. HASHEY: I have only been supplied with a
- 10 confidentiality clause when I asked to see that.
- 11 DR. SOLLOWS: Do they provide for, as these contracts do,
- the release of anything confidential to a panel like us?
- 13 MR. HASHEY: Well, I think the problem you have,
- 14 Mr. Sollows -- and this is a Genco contract. And Genco of
- 15 course isn't administered by the Board. If it was a Disco
- 16 contract there would be absolutely no question about it.
- 17 That is the hang --
- 18 DR. SOLLOWS: So the contract does provide for its release
- 19 by Genco if Genco. If Genco wanted to give it to the
- 20 Board the contract certainly anticipated that it could?
- 21 MR. HASHEY: I would have to confirm that. But I believe
- that that is a pretty standard clause.
- DR. SOLLOWS: Thank you. So I will carry on with another
- line of questioning.
- 25 Yesterday we heard in reference to 15 megawatts of

- 4556 By The Board -
- 2 hydro generation at Stone Smurfit and 500 kilowatts owned by
- 3 B.J. Hargrove.
- 4 Are these small hydro assets, I guess we will call them,
- 5 and the wind power you are counting on for 2006/2007 the
- only electricity suppliers you have in the test year
- 7 outside of the NB Power group of companies?
- 8 MR. KENNEDY: Yes, primarily. There are two other -- it was
- 9 indicated that we do buy back from time to time from two
- other sources with respect to our contracts that we have
- 11 with self-generators where we supply interruptible to
- those self-generators.
- DR. SOLLOWS: What are the two?
- 14 MR. KENNEDY: Irving Pulp and Paper.
- 15 DR. SOLLOWS: Yes.
- 16 MR. KENNEDY: A.V. Cell.
- 17 DR. SOLLOWS: A.V.?
- 18 MR. KENNEDY: A.V. Cell.
- 19 DR. SOLLOWS: A.V. Cell. Okay.
- Now does the record show how much energy you expect these
- 21 four companies to provide and the price that you got to
- 22 pay for it?
- MR. MAROIS: We believe we have provided that information in
- 24 an information request. We are just going to try to --
- 25 DR. SOLLOWS: If you -- I just haven't seen it. Maybe I

- 1 4557 By The Board -
- 2 shouldn't admit to that, but maybe I have seen it and just
- don't recall. It's a big set of files.
- 4 MR. MAROIS: And it's my recollection we provided it. So
- 5 maybe I am wrong.
- 6 DR. SOLLOWS: Okay. Well if you have, that's fine. If you
- 7 could just put it on the record.
- 8 MR. KENNEDY: I'm sorry. Yes, we have. I'm just trying to
- 9 find the IR.
- 10 DR. SOLLOWS: Well we won't waste time right now. You can
- 11 sort of fill us in later as an undertaking.
- 12 MR. KENNEDY: Okay.
- 13 DR. SOLLOWS: My question that arises from that is does the
- 14 price that you are paying represent the full avoided cost
- as the Act would seem to dictate it should?
- 16 MR. KENNEDY: These particular -- particularly the ones the
- 17 self-generators that are installed behind the meter where
- those self-generators normally, except for the situation
- 19 that is occurring up at Stone right now, serve load --
- serve load, their own load, and from time to time there is
- 21 surplus energy that comes out on the system a few hours in
- 22 a month.
- 23 They are compensated -- 90 percent of our avoided costs
- 24 take into the factor that there is some administration
- with respect to administrating these

- 1 4558 By The Board -
- 2 contracts. So it's 90 percent of our avoided cost. And in
- one of the IRs we indicated in one of the years that --
- 4 what the amount is and roughly it would be in the range of
- 5 35 to \$37 I recall per megawatt hour.
- 6 DR. SOLLOWS: So how were -- you say you compensate them to
- 7 90 percent of the avoided cost. The Act, if I interpret
- 8 correctly, says if they are connected at the distribution
- 9 voltage level, and I'm assuming they are --
- 10 MR. KENNEDY: These customers are connected at the
- 11 transmission level. There are large industrial customers
- who have embedded generators behind our meters serving
- 13 load.
- 14 DR. SOLLOWS: So these are all transmission level customers?
- 15 MR. KENNEDY: Yes. Except for B.J. Hargrove.
- 16 DR. SOLLOWS: So B.J. Hargrove is a distribution level
- 17 customer?
- 18 MR. KENNEDY: That's correct.
- 19 DR. SOLLOWS: And so it would be only B.J. Hargrove that
- should be compensated at the full avoided cost?
- 21 MR. KENNEDY: That's correct.
- DR. SOLLOWS: And are they?
- 23 MR. KENNEDY: They are under a separate contract that was
- 24 developed, and they basically are not -- it's a special
- 25 contract that we had in place prior to restructuring.

- 1 4559 By The Board -
- 2 DR. SOLLOWS: And now that the Act is in force, and I'm
- 3 assuming that it's in force, are you revisiting those
- 4 contracts?
- 5 MR. KENNEDY: Yes, we are.
- 6 DR. SOLLOWS: Okay. How do you set the full avoided cost?
- 7 MR. KENNEDY: With respect to the Disco, anything --
- 8 DR. SOLLOWS: Yes. That portion of the Act that requires
- 9 you to pay it, is there -- I mean, in many jurisdictions
- 10 there would be a rate -- an avoided cost hearing that
- 11 would establish this for schedule purposes. Do you
- 12 anticipate such a process?
- MR. MAROIS: Well, this is maybe another area where we will
- 14 need legal interpretation, but the section of the Act that
- deals with this is Section 75. And my understanding of
- 16 Section 75 is the default situation is 75.1 where the
- 17 utility will free up the rate based on the -- I guess it
- 18 should be 75.2. 75.2 what it says is if a distributor --
- 19 distribution electric utility and a generator referred to
- in subsection 1 are unable to agree on the rate to be paid
- 21 by the utility to the generator, either may apply to the
- 22 Board for a determination of the rate.
- 23 So what that tells me is the best case is we try to agree
- and if we don't then it comes to the Board.
- 25 DR. SOLLOWS: So if I understand it you would anticipate

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- 4560 - By The Board -
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- 2 negotiating a different full avoided cost on a case by case
- basis, is that what you are suggesting? Depending on
- 4 which person walks in the door you will take whatever
- 5 outcome and that will be called the full avoided cost for
- 6 that customer?

- 7 MR. MAROIS: No. The issue -- I don't think we faced it
- 8 yet, but the challenge will be -- I mean, it's pretty
- 9 clear how we would calculate avoided costs. I mean, we
- 10 would probably use -- using the PROMOD run in terms of
- 11 what units would be at the margin and all that, so that
- the general approach is relatively easy. Where it becomes
- a challenge for example is if a customer wants to -- if
- 14 somebody wants a contract for a long-term, how do you
- adjust the -- because what promoters want is some
- 16 predictability, some stability, and if you base your
- 17 pricing on actual avoided costs it may fluctuate hour by
- 18 hour. I mean, that's the truly avoided cost.
- 19 DR. SOLLOWS: Do we -- I guess -- and I don't want to labour
- this point, but do we all have a clear understanding of
- what is meant by the term full avoided cost? I mean, is
- that a defined term somewhere? I don't think I found it
- in the Act.
- 24 MR. MAROIS: I don't know. You are asking me a question
- 25 there -

- 4561 By The Board -
- 2 DR. SOLLOWS: Mr. Peaco, based on your experience would you
- 3 have any idea what that would refer to?
- 4 MR. PEACO: Based on my experience the full avoided cost
- 5 would have specific meaning in the federal Act in the U.S.
- 6 --
- 7 DR. SOLLOWS: Okay.
- 8 MR. PEACO: -- as setting up the avoided cost practices in
- 9 the U.S. So that would have -- clearly have a distinct
- 10 meaning in that Act and the FERC and state regulations
- implementing that Act.
- 12 DR. SOLLOWS: That's I guess where I would be coming from as
- 13 well. So thank you. That's fine for that.
- 14 MR. MAROIS: Dr. Sollows, where did you see full avoided
- 15 cost?
- 16 DR. SOLLOWS: Oh, maybe it's just my --
- MR. MAROIS: Because 75.3 says the Board shall determine the
- 18 rate to be paid under this section on the basis of the
- 19 costs avoided by the distributor. So that word full is
- 20 not --
- 21 DR. SOLLOWS: The Board shall?
- MR. MAROIS: But that's if there is a dispute.
- DR. SOLLOWS: What is up at the top? What is the first
- 24 clause?
- 25 MR. MAROIS: That's what I'm looking at.

- 1 4562 By The Board -
- 2 DR. SOLLOWS: I'm going from memory you see.
- 3 MR. MORRISON: It's not in the first clause, Commissioner
- 4 Sollows.
- 5 MR. MAROIS: It's not there.
- 6 DR. SOLLOWS: Okay. That's my confusion. Thank you for
- 7 clearing it up. Now in respect of windpower, we were
- 8 discussing it yesterday. Have you conducted an
- 9 independent engineering evaluation of the wind energy
- 10 project to determine the likelihood it will enter service
- during the test year, and is that on the record?
- MR. KENNEDY: No, we have not.
- DR. SOLLOWS: Can you undertake to do so?
- 14 MR. MAROIS: Well, I'm not necessarily willing to commit to
- that at this stage. I would need to understand -- we have
- 16 got projects -- well let me backtrack. For the current
- 17 year we have got three separate projects included in our
- 18 forecast, one is Eastern Wind which has been under
- 19 contract for a while, and so when we did this forecast
- 20 back in I guess the summer of last year it was clear that
- 21 Eastern Wind would come into operation in the spring of
- this year, if I recall.
- Now this project has been delayed for different reasons
- but it's still expected they will come on line this year.
- 25 So I guess I'm not sure why would we want an

- 4563 By The Board -
- 2 engineering study at this stage to know when it will come into
- 3 effect, because we have a contract with the promoter and
- 4 if the project is not -- if they don't meet -- if they
- 5 don't comply with the contract there is going to be some
- 6 consequences.

- 7 DR. SOLLOWS: It's already -- I guess my reasoning is it's
- 8 already slipped schedule and my understanding of these
- 9 things based on what I read is this is not an uncommon
- 10 occurrence and I'm looking to try and reduce the rate
- impact for 2006/2007 and I don't want to include in your
- 12 revenue requirement any revenue that you won't really
- 13 need.
- MR. MAROIS: But the problem, Mr. Sollows, is you can't pick
- and choose what you modify in our forecasts, because -- I
- 16 mean, we will probably -- there is many areas in the
- forecast will be wrong because it's a forecast. So if you
- 18 want to remove this because there is a risk that might not
- 19 materialize, I will come up with a list of other things
- 20 that we need to add because we --
- 21 DR. SOLLOWS: And if you do that we will have a long and
- 22 fruitful discussion I'm sure, but in this particular case
- 23 you have already told me that the schedule has slipped
- 24 based from when you made your original plan that led to
- 25 this budget. And I would like to have some confidence

- 1 4564 By The Board -
- 2 that it's not going to slip beyond the end of the test year.
- 3 That's where I'm coming from. But if you can't provide it
- 4 that's fine. We will just carry on to another line.
- 5 MR. MAROIS: We don't have such a study.
- 6 DR. SOLLOWS: Yes.
- 7 MR. MAROIS: One thing that would have to be understood with
- 8 this renewable projects, if these projects don't
- 9 materialize we still have to buy the power. So really
- 10 what we are talking about is simply the incremental price
- we would pay for the renewable versus the vesting price.
- 12 DR. SOLLOWS: Thank you. I would like to move on to the
- issue of the fuel that's purchased for export sales. And
- 14 I just want to make sure this is clear in my mind. The
- first question is, is the fuel that's used to make export
- 16 sales purchased separately from that for in-province
- 17 energy?
- 18 MR. MAROIS: Can you please repeat the question?
- 19 DR. SOLLOWS: Is the fuel that's used or burned to make
- 20 export sales purchased separately from that purchased for
- in-province energy?
- 22 MR. KENNEDY: There is no line item Genco purchases fuel and
- on -- for all occasions, whether it be for the in-province
- load and export, but it's based on the replacement cost

- 1 4565 By The Board -
- 2 with respect to the export and assigned to those various
- 3 assets that are -- as burnt in those assets that are
- 4 exporting that are burning for the export market.
- 5 DR. SOLLOWS: So is the fuel that is used for the export
- 6 sales hedged in the same manner that's been described for
- 7 the fuel purchases for Disco?
- 8 MS. MACFARLANE: No, it is not.
- 9 DR. SOLLOWS: So we have separate inventories of fuel?
- 10 MS. MACFARLANE: No, we don't have separate inventories. We
- 11 have one inventory of fuel. And the charges of that fuel
- in-province versus out-of-province are based on dispatch
- of the units. But the hedges are only purchased based on
- the forecasted use for in-province.
- 15 DR. SOLLOWS: In-province. Okay.
- 16 MS. MACFARLANE: And, of course, that's because we aren't in
- a position to hedge the sale price we are going to get, so
- 18 we don't want to find ourselves locked into a product
- 19 price.
- 20 DR. SOLLOWS: That was where I was going with this. So the
- volume of fuel required for export sales depends on future
- 22 price for electricity and these other risk factors and
- that would just make it a lot riskier would it not?
- 24 MS. MACFARLANE: That's correct.
- 25 DR. SOLLOWS: Fair enough.

- 4566 By The Board -
- 2 MS. MACFARLANE: Could I just be a little more specific?
- 3 DR. SOLLOWS: Sure. Okay.
- 4 MS. MACFARLANE: We don't hedge the export fuel until the
- 5 sale is made. Once the sale is made and we know the
- 6 margin, we hedge then and lock it in.
- 7 DR. SOLLOWS: Right. So when Genco makes the export sale,
- 8 it uses its fuel price as opposed to the Disco fuel price
- 9 in determining whether or not it will make a bid?
- 10 MS. MACFARLANE: It uses the replacement fuel price, yes.
- 11 DR. SOLLOWS: Yes. That's fine. One last question on this.
- 12 Are the volume sales estimates for exports on the record
- 13 now? We have in the PPAs the dollar amounts, but do we
- 14 have the volume estimates? You remember we have -- we
- 15 finally cleared up the confusion I think over the data
- that was filed in response to an interrogatory and the
- data that is available from the National Energy Board. We
- 18 may come back to that sometime later. But that's the
- 19 actual exports. Are the volume estimates, the number of
- 20 megawatt hours that are -- that form the basis of those --
- 21 that five-year export forecast available on the record
- 22 yet? And where are they so available?
- 23 MR. MORRISON: As far as I know, Commissioner Sollows, no,
- 24 because those numbers are in the PPAs themselves. They
- are fixed in the PPA.

- 1 4567 By The Board -
- 2 DR. SOLLOWS: But those are dollar numbers. I am asking the
- 3 volume of sales in megawatt hours?
- 4 MR. MORRISON: There is nothing on the record.
- 5 DR. SOLLOWS: Could we have that put on the record, please?
- 6 MR. MORRISON: I guess we will have to check to see if it's
- 7 available.
- 8 DR. SOLLOWS: Thank you. If you wish -- I have quite -- I
- 9 am at page 9 of 24. So if you want to break, this might
- 10 be a good time. There is only one or two questions on
- 11 some of the pages.
- 12 CHAIRMAN: We will take our lunch break now and come back at
- 13 quarter after 1:00.
- 14 (Recess 12:00 p.m. 1:15 p.m.)
- 15 CHAIRMAN: Good afternoon, ladies and gentlemen. Any
- 16 preliminary matters?
- 17 MR. MORRISON: No, Mr. Chairman.
- 18 CHAIRMAN: No? Anybody -- Mr. Morrison has none. Anybody
- 19 have any?
- 20 MR. MAROIS: Mr. Chair, if I could I would like to make just
- 21 a comment for the record. I guess following the line of
- 22 questioning this morning I'm concerned that they might
- have left the impression that there was a potential saving
- of \$95 million if the natural gas generators were not run.
- 25 And I want to be crystal-clear that there is no

- 1 4568 By The Board -
- 2 potential savings of \$95 million. Because we need the energy.
- 3 So if those generators do not run we are going to have to
- find replacement power which could be cheaper or it could
- 5 be more expensive.
- 6 So I just felt it was important to leave that on the
- 7 record.
- 8 CHAIRMAN: Well, that is fine. But let me just ask a
- 9 supplemental on that. The odds are they would be cheaper.
- 10 MR. MAROIS: I'm not ready to say that.
- 11 CHAIRMAN: No?
- 12 MR. MAROIS: No.
- 13 CHAIRMAN: Okay.
- 14 MS. MACFARLANE: If we were to -- there is no other
- 15 generation in New Brunswick which is why we have
- 16 contracted with them. So if we were buying we would
- 17 likely be buying out of New England. And New England is
- 18 priced off natural gas.
- 19 CHAIRMAN: Well, all right. You are going to have a chance
- to go back and look at things and come back to us and let
- 21 us know these things.
- 22 I'm talking from just an impression. And that is now
- good. So we are trying to get some facts from the table.
- 24 Commissioner Sollows?
- 25 DR. SOLLOWS: Thank you. Just to follow up on that. In

- 2 that regard can I get you to file -- I know you are working on
- a modified version of A-6 to put the estimated for 05/06
- 4 in the column instead of the budget values.
- 5 Can I get you to add another column to that indicating the
- 6 cost breakdowns if all the plants were dispatched on
- 7 economic merit or for security reasons? And that would
- 8 help us determine what the incremental cost is one way or
- 9 the other, would it not?
- 10 CHAIRMAN: Some of the NUGs are co-gen. And you wouldn't
- 11 want to lump them into that.
- DR. SOLLOWS: Well, depending upon what the contract
- 13 conditions are, we may or may not. We don't know is the
- point. So as a basis of comparison --
- 15 CHAIRMAN: I just -- to me the layman, that would be lumping
- 16 the co-gens in that -- you know, on the economic dispatch
- 17 end of things.
- 18 DR. SOLLOWS: Well, if you want to add in a third column or
- 19 a fourth column that would be fine too.
- 20 CHAIRMAN: Sorry, I --
- 21 DR. SOLLOWS: But what I'm trying to get at is the purely --
- 22 dispatching the plants and capacity available in the
- province on a purely economic basis, what would be the
- 24 estimated cost to Disco?
- 25 MR. MAROIS: For what year?

- 1 4570 By The Board -
- 2 DR. SOLLOWS: For the test year?
- 3 MR. MAROIS: I believe we have already answered that in an
- 4 IR. And I will find a reference.
- 5 DR. SOLLOWS: If you could that would be just great.
- 6 MR. MAROIS: But again -- and I think we have --
- 7 DR. SOLLOWS: But broken out in the detail that we have in
- 8 A-96.
- 9 MR. MAROIS: I don't know if we can do that. We will look
- 10 at it. I mean, because all these questions are
- 11 hypothetical. I mean, that's not how the contracts are
- 12 structured. So that's why sometimes I don't know if
- 13 certain things can be done or cannot be done. So we will
- 14 look at it. But I don't know.
- DR. SOLLOWS: I guess my understanding was that that is
- 16 essentially what PROMOD did, was model the dispatch of the
- 17 plants normally on an economic basis.
- 18 And you have to in a sense defeat the system by
- 19 designating the must run in order to take them out of
- 20 economic dispatch.
- 21 MR. MAROIS: That's what we did in response to an IR. But I
- don't know if we can provide the --
- DR. SOLLOWS: Oh, I see.
- 24 MR. MAROIS: -- information in a table like --
- 25 DR. SOLLOWS: Whatever you can do would be great, anything

- 2 to help. Thanks.
- 3 Thank you. I think to carry on with the questioning that
- 4 we left off with before lunch -- make sure I got -- Ms.
- 5 MacFarlane, under cross examination by Mr. Lawson -- and
- 6 sorry, I don't have the transcript reference here, but I
- 7 just cut and paste it -- you said most recently we had an
- 8 audit done of our hedging program to ensure that it did
- 9 meet the needs of the utility, that we were following it
- from a compliance perspective and that it would meet
- 11 regulatory purposes. And then you -- particularly in
- 12 light of no speculation, you went on.
- Just what do you mean by the phrase "meet regulatory"
- 14 purposes"?
- MS. MACFARLANE: The consulting firm that we worked with to
- 16 design the program indicated that there are regulatory
- jurisdictions where in fact costs of hedges, not benefits
- 18 but costs have been disallowed because the utility was
- 19 taking bets on the market and yet was not in the
- 20 professional business of being energy consultants and
- 21 price predictors.
- 22 And because those judgment calls were seen as imprudent
- therefore they were disallowed. So the consultant
- 24 suggested that the programs that typically are more sound
- 25 from a regulatory perspective are ones where

- 1 4572 By The Board -
- 2 price views are not taken.
- 3 DR. SOLLOWS: Okay. Thank you. Now I know we dealt with
- 4 this issue earlier. And I had a few prepared questions.
- 5 And then as the discussions ensued I made some more. So I
- 6 want to talk briefly about the hydro adjustment I think
- 7 Vice-Chairman Nelson was questioning you on earlier this
- 8 morning.
- 9 Mr. Kennedy, is it -- in my mind, I think I heard that you
- 10 represented Disco's interests in the Operating Committee
- deliberations in respect of the change in the calculation
- 12 method, is that right?
- 13 MR. KENNEDY: Yes. I'm a member of the Operating Committee
- 14 that was --
- DR. SOLLOWS: Yes. What arguments did you present on
- 16 Disco's behalf and in defence of the original method of
- 17 calculation?
- 18 MR. KENNEDY: The arguments that I presented were that -- I
- 19 convinced myself that -- I put on the table first of all
- the question why they were recommending that we change,
- and requested they explain in detail with respect to what
- their rationale was, and took that into consideration in
- 23 making a decision where the Operating Committee came to a
- 24 consensus to make the change.
- DR. SOLLOWS: Okay. Ms. MacFarlane, you referred to in your

- 4573 By The Board -
- 2 response early this morning to an analysis. Is that analysis
- 3 on the record?
- 4 MS. MACFARLANE: I don't think so.
- 5 DR. SOLLOWS: Can it be put on the record? I know the
- 6 minutes also refer to an analysis that would document the
- 7 decision sort of after the fact. I'm assuming there must
- 8 have been something before the fact. And I'm just
- 9 wondering if we can get that on the public record?
- 10 MS. MACFARLANE: What I'm not sure of was whether the
- analysis was conceptual or whether in fact it was numeric.
- 12 Because I would have been monitoring the work of the
- 13 committee. But I wasn't on the committee. So we will
- 14 look at that.
- DR. SOLLOWS: Could you undertake that?
- 16 MS. MACFARLANE: Yes.
- 17 DR. SOLLOWS: Thank you.
- 18 MS. MACFARLANE: I would point out a well that one of the --
- 19 we too were thinking about the discussion this morning.
- 20 And to the extent that when hydro is high, the use of the
- initial methodology put a high credit through to Disco and
- one that was anomalous with the way the original hydro was
- 23 modeled in PROMOD.
- 24 The opposite would be true if hydro was low. And there
- 25 would be too high a penalty to Disco --

- 1 4574 By The Board -
- 2 DR. SOLLOWS: And that is one of the reasons why I would
- 3 like to see the analysis, the details of the analysis, to
- 4 help judge that.
- 5 MS. MACFARLANE: Okay. Thank you.
- 6 DR. SOLLOWS: Thank you. You also triggered to this problem
- 7 when you saw the monthly balances growing ever larger when
- 8 it was done, the calculation was done. Are those monthly
- 9 balances on the record?
- 10 MS. MACFARLANE: No, they are not. Because when the
- 11 correction was made it was corrected retroactively.
- DR. SOLLOWS: Okay. So you have no record of what those
- balances were leading up to the decision to correct it?
- MS. MACFARLANE: Not on the record, no.
- DR. SOLLOWS: Okay. Would it be inconvenient to provide it?
- Or maybe an estimate of the value?
- 17 MS. MACFARLANE: The total amount of the hydro adjustment
- 18 was probably mentioned in the Operating Committee meeting.
- 19 But we can provide that information.
- DR. SOLLOWS: Okay. Thank you. I guess my next question
- 21 comes down to again this thorny problem we are all
- grappling with, is what was in the mind of the people or
- the drafters of the PPAs?
- 24 And I'm asking myself, and I'm going to ask you, isn't it
- 25 likely that the drafters of the PPAs anticipated that

- 4575 By The Board -
- 2 the calculation would be done in the way you were originally
- 3 doing it?

- 4 It is the way you started doing it once you were given the
- 5 PPAs. First instinct would seem that that must be what
- 6 they had in mind when they drafted it. So I'm wondering
- 7 if maybe the original calculation was what they had in
- 8 mind?
- 9 MR. MAROIS: They would not have gone to that level of
- 10 detail. I mean, again I think the spirit of how the
- 11 calculation -- or what the calculation is trying to
- 12 achieve was built into the PPA. But the mechanics, I
- don't think that that was contemplated.
- 14 DR. SOLLOWS: Okay. Thank you. One final question on this.
- 15 Are there any other places where changes have occurred to
- 16 the methods of calculation that were initially applied
- under the PPAs other than the hydro adjustments?
- 18 MR. KENNEDY: Nothing comes to my mind right at this moment.
- 19 DR. SOLLOWS: Okay. Well, if you want to think about it and
- something comes up, if you could, just to complete the
- 21 record would be great. Thank you.
- Now I want to move on to reference A-95. That is the
- 23 slide show of the La Capra report. And I'm on page 15 in
- 24 A-95.
- Now the slide illustrates that the capacity that's

- 4576 By The Board -
- 2 labelled as base/must run is slightly more than 2000 megawatts
- of New Brunswick's generation mix. Schedule 1.1.67 of the
- 4 vesting agreements shows baseload assets of 2445.1, or
- 5 that may be 25-something now. Can you explain the reason
- for the discrepancy?

- 7 MR. PEACO: There is a couple of differences here. One is -
- 8 this was shown to look at the operating mix of the total
- 9 Genco system including the Point Lepreau asset which is
- not listed in schedule 1.1.6, and also I think Coleson
- 11 Cove is actually included in the total. And so the
- 12 difference between the Point Lepreau capacity and Coleson
- 13 Cove would explain the numbers you are looking at.
- 14 DR. SOLLOWS: Okay. That I quess makes sense. I hadn't
- 15 picked up on that.
- 16 MR. PEACO: This was sort of more in terms of how they are
- operated in the system rather than how they are --
- 18 DR. SOLLOWS: Understood. It makes perfect sense now. I
- just hadn't picked up on it. Thanks very much.
- Now, Ms. MacFarlane, in response to a question from Mr.
- 21 Coon earlier this week -- and I think he was wondering
- 22 about exports from the Point Lepreau station either before
- or after refurbishment, you said that -- I think you
- 24 indicated it would be an unusual circumstance and you said
- that base load even in the summer months seldom gets below

- 2 1800 megawatts, and went on to say Lepreau being must run at
- 3 635 megawatts it would all be used in-province.
- Now I found your reference to 1800 megawatts as base load
- 5 a little curious because in preparation for this hearing I
- 6 examined the data that NB Power or Disco provided in
- 7 response to PI IR-5 which was hourly load data --
- 8 spreadsheet of hourly load data for five years. I did
- 9 this by preparing an annual load duration curve for the
- 10 test year using the average of the five years data that
- 11 you provided to estimate the shape.
- 12 I then applied the definition of base load that NB Power
- gave this Board in the generic hearing on capacity
- planning in the early '90s, which was 70 percent.
- 15 As a result I found the base load for the test year will
- be about 1600 megawatts, not 1800 megawatts. And that
- 17 left me with this question. Does the 1800 megawatts you
- 18 cite include 200 megawatts of interruptible load that's
- there on the summer?
- 20 MS. MACFARLANE: No, it doesn't. It was an estimate and I
- think your number is probably more accurate.
- 22 DR. SOLLOWS: Okay. So in fact the base load for the system
- in the test year is more like 1600 megawatts?
- MS. MACFARLANE: Probably.
- 25 DR. SOLLOWS: Thank you.

- 1 4578 By The Board -
- 2 MS. MACFARLANE: I was just trying to make the broad point
- 3 that that's a long way from what Point Lepreau --
- 4 DR. SOLLOWS: Yes. Oh, understood.
- 5 MS. MACFARLANE: Yes.
- 6 DR. SOLLOWS: Thank you. So carrying on now. Mr. Kennedy,
- 7 earlier -- and I apologize, I don't recall who was
- 8 questioning you, but you were asked about the source of
- 9 the number 0.565 in reference to the vesting agreement
- 10 Article 3.1.2.
- 11 And I take it this is the factor that is multiplied but
- the number of hours in a year and then multiplied by the
- base energy or the nominated capacity in the vesting
- 14 agreement to determine your energy entitlement?
- 15 MR. KENNEDY: That is correct.
- 16 DR. SOLLOWS: Okay. Now I confess that my notes were really
- 17 quite confused at that time. I heard reference to energy
- 18 entitlements, to simulated capacity factors, and I heard
- 19 that the market design committee provided the number.
- What I did not hear is any reference by you or by Ms.
- 21 MacFarlane to Disco's load factor. When I examined that
- same data from PI IR-5 the first thing I did was estimate
- the load factor for the five years that you had provided,
- and I got values ranging from 53.6 percent up to 60.5
- percent. And they had an average of 57.3 percent.

- 1 4579 By The Board -
- 2 So my question is, do you suppose that the 56.5 percent
- 3 that is referenced in Article 3.1.2 of the vesting
- 4 agreement was really meant to represent the average load
- 5 factor for Disco?
- 6 MR. KENNEDY: I have -- I'm not sure, but if you have -- I
- 7 have been trying to get back to this IR, I'm not sure you
- 8 have it. I know it's been -- in another earlier session
- 9 it was -- it's Disco PUB IR-83, July 14th.
- 10 DR. SOLLOWS: What exhibit?
- 11 MR. MORRISON: I believe it's exhibit A-12.
- 12 DR. SOLLOWS: Okay.
- 13 MR. KENNEDY: But if you don't have it I will start through
- 14 this. It explains the derivation of the energy
- 15 entitlement. And reference -- I reference with respect to
- the market design committee the final report April 2002.
- 17 The reference in there to supply all in-province load a
- 18 system load factor of 61 percent, and it's in
- recommendation 4.34.
- 20 So with respect to that, if you take Genco's assets that
- we have been talking about of 2425.1 as a heritage asset,
- and then you add to it another heritage asset which is
- Point Lepreau at 605 megawatts, that's the entitlement
- 24 piece that comes to the in-province load. You add those
- two components together and you come up with 3030.1

- 4580 By The Board -
- 2 megawatts of heritage assets, using the prescribed nominated
- 3 capacity of 2425.

- 4 And applying a 61 percent capacity factor to that number
- 5 times 8760 hours in a year, you come to 61 percent times
- 6 3031.1 megawatts times 8760 hours in a year, and then you
- 7 come to a number that basically comes to 16,200 gigawatt
- 8 hours that is from the heritage assets available for the
- 9 in-province.
- 10 And then you back out Point Lepreau at 80 percent, 4240 or
- 11 4200 gigawatt hours, and you come to the 12,000 gigawatt
- hours, or the 12 terawatt hours, that is in the contract
- as the energy entitlement.
- 14 DR. SOLLOWS: Right. And that's where the .565 comes from?
- MR. KENNEDY: And then you back-calculate using 2425 times
- 16 8760 -- just back calculate --
- 17 DR. SOLLOWS: Okay. That clarifies matters. So it really
- is load factor based on -- for the system load?
- 19 MR. KENNEDY: It was to represent what was required to serve
- the in-province load in the Province of New Brunswick
- 21 which includes firm in-province as well as interruptible
- and surplus.
- 23 DR. SOLLOWS: Thank you. Okay. So that helps me a lot and
- it actually places me right where I was as I was thinking
- of this, and it led me to think about the consequences of

- 2 load factor improvement.
- 3 So would you agree with me that a capital intensive like
- 4 Disco would benefit from increases in load factor in the
- 5 same -- in that the same capital investment delivers more
- 6 energy for the same demand as load factor increases?
- 7 MR. MAROIS: Could you repeat that a bit slower, please?
- 8 DR. SOLLOWS: Okay. Disco like many other capital intensive
- 9 businesses presumably looks at its load factor and it has
- 10 to invest capital to meet the peak demand, but a lot of
- its revenue flow is based on the energy that they are
- billing. And so as a global measure of performance you
- 13 would look at load factor and you would really want to --
- 14 I mean, often conduct programs to improve your load
- 15 factor, to increase it, giving better utilization of your
- 16 assets.
- 17 Would you agree that that's sort of a reasonable approach
- 18 to take?
- 19 MR. MAROIS: Yes, I would agree with your premise. I guess
- 20 us in New Brunswick we have been fortunate that we have
- 21 been able to sell the excess to compensate the fact that
- you need to plan for the peak, but generally speaking you
- 23 are correct.
- 24 DR. SOLLOWS: Okay. Suppose you could undertake a program
- to increase your load factor to 65 percent while holding

- 2 your demand constant at the test year value of 3200 megawatts.
- 3 My question is how would the PPAs treat Disco in this
- 4 event? Would they provide Disco with a reasonable
- 5 incentive to do the work or would they provide a
- 6 disincentive or would they be neutral?
- 7 What would be the consequence of increasing your load
- 8 factor to 65 percent while leaving your demand at 3200
- 9 megawatts for the test year? How would that flow through
- 10 the PPAs and affect your bottom line?
- 11 MR. MAROIS: I quess we didn't have a chance to do a
- thorough analysis. But I guess one of the first things
- that comes to mind is, everything else being equal, the
- 14 PPAs would allow us to reduce the capacity nomination, if
- the need for capacity reduces proportionately.
- 16 DR. SOLLOWS: In this case I'm assuming that you are going
- 17 to have to -- your demand is constant at 3200 megawatts.
- 18 So you need the same capacity. But you have undertaken a
- 19 load improvement program or load factor improvement
- 20 program. You have improved your load factor to 65
- 21 percent.
- 22 My question -- and if you can't answer it here now on the
- 23 spot that is fine. If you would just undertake to provide
- the answer.
- 25 My question is should you be in the happy circumstance

- 4583 By The Board -
- 2 that most capital-intensive companies would like to find them,
- 3 with load factor improvement, how does that flow through
- 4 the PPAs to affect Disco's bottom line?
- 5 And I understand, if you can't answer it here now, if you
- 6 would just undertake to provide the answer.
- 7 MR. MAROIS: I think it's best to undertake.
- 8 DR. SOLLOWS: Probably. Thank you. Now in a somewhat
- 9 related item, on A-96, that is the legal sheet that we
- 10 have showing the power purchase cost variance. Line 4 on
- 11 that refers to -- oh, no, I have got that wrong. There is
- 12 a reference here somewhere. Yes, it is line 12 refers to
- 13 CT operation and emergency purchases.
- 14 Have all the interruptible loads been interrupted prior to
- making emergency purchases or dispatching combustion
- 16 turbines?

- 17 MR. KENNEDY: Yes. Generally that is the case. It depends
- 18 -- it would be in all -- in I would say the majority of
- 19 circumstances the CTs -- all the interruptible load and
- 20 surplus load would be interrupted prior to running CTs and
- 21 emergency purchases.
- But again the way the pricing is, if we know a day in
- advance, when we provide the price, and the customer
- 24 wishes, and he sees the price signal, he can buy through
- it, provided the supply is there and can be purchased.

- 1 4584 By The Board -
- 2 DR. SOLLOWS: But in the case of an emergency purchase you
- 3 are in a state where you have disconnected the
- 4 interruptibles I would assume?
- 5 MR. KENNEDY: Oh, yes, yes, yes.
- 6 DR. SOLLOWS: Okay. Thank you. Now I think that is it for
- 7 that one. Making good progress. Now, Ms. MacFarlane, if
- 8 I recall correctly from yesterday's hearing -- I can't
- 9 recall who was examining you -- but you were asked to
- 10 explain why the CPI adjustment on the contribution to
- 11 fixed costs in the vesting agreement was set at the full
- 12 CPI for three years and then at one-third of the CPI
- 13 thereafter.
- 14 And I got the impression that you were at a loss to
- explain why, and you said well, that is what the agreement
- 16 says. Is that fair?
- 17 MS. MACFARLANE: It's not unfair.
- 18 DR. SOLLOWS: No. Okay.
- 19 MS. MACFARLANE: There was an exercise that the modelers
- 20 went through that they referred to as shaping, so that
- 21 over time costs were collected but were in some instances
- 22 eased into. And I assume that was part of the shaping.
- DR. SOLLOWS: Mr. Kennedy, did I understand correctly that
- 24 you had some experience on the Generation side prior to
- 25 joining Disco?

- 4585 By The Board -
- 2 MR. KENNEDY: Yes. That's correct. I was a Air Generation
- 3 Manager in the northeastern area for 15 years, Station
- 4 Manager.
- 5 DR. SOLLOWS: Okay. So you would have experience and
- 6 knowledge of maintenance budgets in generation plants and
- 7 the problems you sometimes have in matching the dollars
- 8 that Ms. MacFarlane will let you spend to the long list of
- 9 projects that you would really like to undertake?
- 10 MR. KENNEDY: Yes, I do. I would rather forget about it
- 11 though.
- DR. SOLLOWS: I can believe that. And I think that pretty
- much confirms where I'm going with this.
- 14 The next question I was going to ask is would I be right
- to assume that the financial constraints felt by the
- integrated company leading up to the restructuring might
- have had a negative impact on maintenance budgets, and
- 18 maybe the maintenance budget wasn't as large as you might
- 19 wish it to be as a good prudent conservative Plant
- 20 Manager?
- 21 MR. KENNEDY: My experience, and in being close to Genco, I
- 22 don't consider that to be the case. They have a very
- intensive maintenance program that basically is
- 24 scrutinized by independent insurers, boiler equipment
- insurers.

- 4586 By The Board -
- 2 And they take on -- they are very prudent with respect to
- 3 the way they do their overhauls on a timely basis.
- 4 DR. SOLLOWS: You are coming right to the point that I was
- 5 sort of leading to here, is that really if I have a
- 6 limited amount of money and I'm responsible for an asset,
- 7 I will put my highest priority maintenance that leads to -
- 8 related to safety and security of the asset. And I will
- 9 put things like heat rate improvement projects a little
- 10 bit lower on the priority list. Would that be fair?
- 11 MR. KENNEDY: I wouldn't say that. Because basically the
- heat rate is fixed with respect to the PROMOD. And if
- they can make improvements on that it would stay in
- 14 Genco's --
- DR. SOLLOWS: I guess that is what I'm getting at. My sense
- 16 is that there might well have been a financial constraint
- on the integrated company that would have caused on the
- 18 generation side some deferred maintenance.
- 19 And that might be an explanation as to why the contracts
- 20 were structured to give you a little bit more money in
- 21 terms of the increase earlier on in recognition of that
- and allow the generation side to undo some of the backlog
- on deferred maintenance.
- Now I'm certainly not suggesting that safety or
- reliability-related maintenance would be deferred. But

- 2 you can run feed water heaters with plugs in them up to a
- 3 certain value. And you can run condensers with plugs in
- 4 them up to a certain value. And it really has no impact
- on safety or reliability. It just lowers the heat rate.
- 6 And again my concern is that we have heard again and again
- 7 a reference to the PPAs being based on historical heat
- 8 rates.
- 9 And I'm worried that maybe those historical heat rates are
- 10 unduly low because of this perhaps lower priority for heat
- 11 rate improvement projects, and in fact that there is some
- really low-hanging fruit for Genco to benefit at the
- expense of Disco by simply undertaking heat rate
- improvement projects that they had deferred prior to
- 15 restructuring.
- 16 So how can -- is there any way you can give me some
- 17 confidence that this is not the case and that really the
- 18 historical heat rates we are using in the PROMOD
- 19 calculation are what is reasonably achievable for a well-
- 20 maintained and well-operated plant with the normal level
- of heat rate improvement projects over its life?
- MR. MAROIS: Well, I think, Mr. Sollows, this is getting to
- the reasonableness of the numbers in the PPA. And I guess
- 24 my understanding of the PUBs last decision is we were not
- going to be cross examined on that. I mean, because we

- 2 don't have the -- you are making --
- 3 DR. SOLLOWS: Are the heat rates in the PPA? I didn't find
- 4 them there.
- 5 MR. MAROIS: They are built into the PPA calculation. I
- 6 mean, they stem from the PPA calculation.
- 7 DR. SOLLOWS: I didn't find the actual heat rates in the
- 8 PPA.
- 9 MR. KENNEDY: The heat rates are prescribed in the PROMOD
- 10 run.
- 11 DR. SOLLOWS: Right. Which is not in the PPA. Those are
- 12 adjustable depending upon what the historical heat rate
- 13 is?
- 14 MR. KENNEDY: We would monitor those to see that they remain
- 15 fixed from year over year.
- 16 DR. SOLLOWS: Okay. And so in terms of -- when we said that
- they were based on historical figures, what exactly does
- 18 that mean? That means the history of qualification tests?
- 19 MR. KENNEDY: Yes, heat rate tests that have been done, you
- 20 know, prior to October the 1st and before the contracts,
- 21 before the market was --
- DR. SOLLOWS: And you have those -- I see in the reference
- in the PPAs that you have the right to and have copies of
- those in your possession?
- 25 MR. KENNEDY: I have seen and I have copies in my

- 4589 By The Board -
- 2 possession.
- 3 DR. SOLLOWS: Yes. Okay.
- 4 MR. KENNEDY: That is very sensitive information. But I
- 5 have seen them.
- 6 DR. SOLLOWS: So you do have those heat rate -- the heat
- 7 rate information?
- 8 MR. KENNEDY: Yes.
- 9 DR. SOLLOWS: Okay. So you could file it with this Board
- 10 under Section 133?
- 11 MR. MORRISON: That is the confidentiality provision?
- 12 DR. SOLLOWS: Yes.
- 13 MR. MORRISON: We could.
- 14 DR. SOLLOWS: If you would please.
- 15 MR. MORRISON: But -- and not to rehash Section 156 again,
- 16 Commissioner Sollows. But it is of no consequence to this
- 17 rate application
- 18 DR. SOLLOWS: It may well be. We will leave that then.
- 19 MS. MACFARLANE: Mr. Sollows, could I just make a comment on
- 20 your --
- 21 DR. SOLLOWS: Sure.
- 22 MS. MACFARLANE: -- premise behind the question, that being
- that there was more financial pressure prior to
- 24 restructuring?
- 25 I would suggest that most of our operating managers

- 4590 By The Board -
- 2 would tell you that they are under significantly more
- 3 financial scrutiny and financial pressure post
- 4 restructuring. Because we have specific targets that we
- 5 are trying to achieve.
- 6 And I think somewhere early on in the policy panel here I
- 7 made the statement that NB Power was all about safety and
- 8 reliability before restructuring. And it has been quite a
- 9 culture change to balance safety and reliability concerns
- 10 with economic concerns.
- 11 And I think most Plant Managers would suggest there wasn't
- deferred maintenance but there might be in the future.
- DR. SOLLOWS: Thank you very much.
- 14 CHAIRMAN: Mr. Morrison, I'm going to take a little bit of
- umbrage with what you just put to us. Because of 156 it
- doesn't have an impact on this particular rate proceeding.
- 17 However, we are continuing to be the regulator of Disco.
- 18 And it may well set the stage for the next appearance or
- 19 assist in setting the stage for the next appearance in
- 20 front of this Board in filings, in studies, whatever.
- 21 So on that basis, if it is available -- Commissioner
- 22 Sollows has asked for it -- you can certainly file it on
- pink paper. And it will be treated in confidence.
- 24 MR. MAROIS: Mr. Chair, I was reminded by Mr. Kennedy that

- 4591 By The Board -
- 2 we did provide this to the Board. If you recall we provided a
- 3 binder of detailed PROMOD inputs that you put in your data
- 4 room or --
- 5 DR. SOLLOWS: So it is in that. And I just got the CD today
- of the extricated version of it. So I will find the stuff
- 7 there when I need it. Thank you.
- 8 CHAIRMAN: We are going to have to put a light in that room.
- 9 MR. KENNEDY: Just to confirm, it is in that document.
- 10 DR. SOLLOWS: Fair enough. Thanks very much. Then you
- don't need to file anything separately.
- 12 I would like to move on now to the undertaking regarding
- 13 surveys and it has the exhibit number A-99. And this was
- 14 undertaking number 5, dated Thursday February 9th,
- requested by Mr. MacNutt. And, Mr. Marois, you were
- 16 responsible for it.
- 17 MR. MAROIS: I have got that.
- 18 DR. SOLLOWS: Okay. Does the script that was used in the
- 19 survey appear anywhere in the record at this stage?
- 20 MR. MAROIS: No.
- 21 DR. SOLLOWS: Can you provide that?
- MR. MAROIS: Yes.
- DR. SOLLOWS: And what was the total cost of conducting the
- eight surveys?
- 25 MR. MAROIS: I don't know that.

- 1 4592 By The Board -
- 2 DR. SOLLOWS: Can you provide an estimate?
- 3 MR. MAROIS: Just for those eight surveys.
- 4 DR. SOLLOWS: Well those are the ones in front of us. If
- 5 there are a lot more that would be material in terms of
- 6 the cost, I mean I would like to know how much you spend
- on this activity in a typical year and what you are
- 8 planning on spending on the activity in the test year.
- 9 MR. MAROIS: I can do that.
- 10 DR. SOLLOWS: Thank you. I now want to move on to a
- 11 different topic, and there was considerable discussion
- about how the shortfall price for energy shortfall out of
- 13 the Lepreau generator was calculated. I think it was
- 14 yesterday. And frankly I'm still confused.
- 15 So let me say what I think I heard and then give you an
- 16 opportunity to correct me. I think I heard that Disco
- 17 pays Genco the Nuclearco price for the energy that Genco
- 18 provides in relation to any shortfall of production from
- 19 Neuco, is that correct?
- 20 MR. KENNEDY: That's below the 80 percent.
- 21 DR. SOLLOWS: Right. The shortfall.
- MR. KENNEDY: Yes.
- DR. SOLLOWS: Okay. But the Nuclearco PPA is priced
- 24 entirely as energy, so it's price includes payment for
- Nuclearco's capacity, but Genco will more than likely

- 4593 By The Board -
- 2 given the nature of the capacity excess on the system be
- 3 satisfying a shortfall from capacity that Disco has
- 4 already paid for under the vesting PPA. So my question is
- 5 doesn't this effectively charge Disco double for the
- 6 capacity that is used to satisfy the shortfall?
- 7 MS. MACFARLANE: Good question.
- 8 DR. SOLLOWS: Thank you.

- 9 MS. MACFARLANE: In the vesting contract you will have
- 10 noticed that there is an energy entitlement and that Disco
- 11 pays Genco the vesting price for the energy entitlement.
- 12 Anything over the energy entitlement Disco pays at market
- price and that's because in order to provide that Genco is
- 14 obviously having to pull itself out of the export markets
- where it would be selling at market price.
- 16 When the contractual commitment was designed to provide
- 17 backstopping for Lepreau, the Lepreau price was picked as
- 18 a proxy for market, because obviously Genco was going to
- 19 have to in order to backstop Lepreau. It was going to
- 20 have to pull out of the export markets. So normally the
- 21 contract would say you pay at market price, but the
- Lepreau price was picked as a proxy so as to keep Disco
- 23 whole, because Disco was already prepared to pay Lepreau
- the first tier price, and that's the maximum amount that
- 25 Disco is at risk for when Lepreau doesn't

- 1 4594 By The Board -
- 2 perform.
- 3 DR. SOLLOWS: Then the question that arises in my mind is
- 4 that certainly when I look at the price record on the
- 5 residual market in ISO New England, sort of the market
- 6 price as published, there seem to be substantial times of
- 7 the year when that price is well below the Nuclearco
- 8 price. And so really in those cases it would be
- 9 disadvantaging Disco because you are paying -- you could
- 10 have simply satisfied it at market price which would be a
- 11 lot lower.
- 12 MS. MACFARLANE: I'm not sure that we are looking at the
- same records, but my experience doesn't show particularly
- in the last year that market prices are often much lower
- than that, but that is so.
- DR. SOLLOWS: No, I would agree, particularly in the last
- 17 year --
- 18 MS. MACFARLANE: Yes.
- 19 DR. SOLLOWS: -- but certainly going over the historic
- 20 record that goes back I think to '97 in that market --
- 21 MS. MACFARLANE: Yes.
- 22 DR. SOLLOWS: -- there are numerous instances where the
- 23 price is running at two and three and four cents a
- 24 kilowatt hour Canadian, or five cents. So it may well be
- 25 cheaper to do it in another way. But I guess what you are

- 4595 By The Board -
- 2 saying is given the nature of the uncertainty in going to this
- 3 market model this was sort of the best proxy that you had,
- 4 is that fair?

- 5 MS. MACFARLANE: That's my understanding of what their
- 6 intent was. I know that I often heard the financial
- 7 advisors speaking about their own forecast of future
- 8 market prices and they believed that Lepreau would be at
- 9 or near what the market would be.
- 10 DR. SOLLOWS: Okay. Thank you. One final question on this
- line, Mr. Chairman. What is the actual capacity factor to
- date for the Lepreau station for this year, 2005/2006?
- 13 MR. KENNEDY: Subject to check I think it's running around
- 14 78 percent.
- DR. SOLLOWS: 78 percent. So we are -- we have got about 2
- 16 percent of the energy there that is subject to this
- 17 payment, is that --
- 18 MR. KENNEDY: That's correct.
- 19 DR. SOLLOWS: Okay. Thank you.
- 20 CHAIRMAN: Okay. We will take our break.
- 21 (Recess)
- 22 DR. SOLLOWS: I guess I am under orders to proceed with all
- 23 due haste. I would like to refer to A-107, which was
- 24 undertaking dated Monday, February 13th. I guess I asked
- 25 it. And Mr. Marois, you provided it. A-107 relates to

- 2 the tie-line. And I had asked you to provide the reports or
- 3 studies underlying the work for the proposed to establish
- 4 the 400 megawatts was significant enough to form the
- 5 foundation of a market. You have indicated that there
- 6 were no studies to determine that and you point out that
- 7 the actual physical capacity of the line is 1000
- 8 megawatts, but it's limited to 400 megawatts because of
- 9 system constraints in southern Maine.
- 10 So my first question is, when is the expected in-service
- 11 dates for what we termed as the enhancements to the
- transmission system in southern Maine that would allow the
- 13 second tie-line to be used to its full capacity for
- imports?
- 15 MR. MAROIS: I guess this is going to be my third strike,
- 16 because I have tried to answer twice this question.
- DR. SOLLOWS: Well no, you have answered it, but it's
- 18 leading me along to a different --
- 19 MR. MAROIS: Yes. I don't know that.
- 20 DR. SOLLOWS: Could you find out?
- MR. MAROIS: Yes.
- DR. SOLLOWS: I think it's quite relevant. What
- 23 alternatives to pre-building -- again you may have to
- check on this. What alternatives to pre-building the full
- 25 1000 megawatt line was considered -- or were considered?

- 2 And the third question, was there a proper incremental cost
- 3 benefit study completed to support the selection of the
- 4 1000 megawatt capacity, and if that is the case can you
- 5 provide that? And I don't expect an answer here and now,
- 6 but -- thank you.
- 7 MR. MAROIS: Yes. I believe Mr. Kennedy has a clarification
- 8 for you.
- 9 DR. SOLLOWS: Okay.
- 10 MR. KENNEDY: Yes. The question was with respect to Point
- 11 Lepreau's capacity factor.
- 12 DR. SOLLOWS: YEs.
- 13 MR. KENNEDY: As of the end of January it was 76.2 percent
- and it's forecasted for the end of the year to be at 77.3.
- DR. SOLLOWS: Pretty close to what you had said, 78, yes.
- 16 MR. KENNEDY: Yes.
- 17 DR. SOLLOWS: Thank you. Moving on. Mr. Kennedy, in
- 18 discussions surrounding the status of the Millbank -- the
- 19 two Millbank units that were sold, you indicated that they
- 20 were sold because two large industrial customers planned
- 21 to move off the system. What did you mean by move off the
- 22 system?
- MS. MACFARLANE: I believe that that was a statement from
- 24 me, Commissioner Sollows.
- DR. SOLLOWS: Oh, I'm sorry. Okay.

- 4598 By The Board -
- 2 MS. MACFARLANE: At the time that those decisions were made
- 3 there was some anticipation that at some point in time
- 4 industrial and wholesale customers would be able to leave
- 5 and that they would leave. And so the load forecast of
- 6 the day had a factor in it on the assumption that
- 7 customers would leave. It was not specific to any
- 8 particular customers, it was just a broad assumption.
- 9 DR. SOLLOWS: Just sort of a planning assumption.
- 10 MS. MACFARLANE: That's correct.
- 11 DR. SOLLOWS: And by leave the system you meant contract
- with another generator?

- 13 MS. MACFARLANE: That's correct.
- 14 DR. SOLLOWS: Okay. Now in the CARD portion of the hearing,
- we heard that large industrial customers such as that
- 16 typically have high load factors and are largely served by
- 17 base loaded plants. The Millbank plants on the other hand
- 18 are peaking combustion turbine units. I would like you to
- 19 explain how the presence or absence of two high load
- factor customers is relevant to the decision to keep 200
- 21 megawatts of combustion turbine peakers?
- 22 MR. KENNEDY: In doing the load forecast these loads would
- 23 be in there with respect to a requirement to serve them
- 24 from a capacity point of view. So these peakers are
- 25 primarily there for the option to provide capacity when

- 2 there is a shortage of generation during the winter months, as
- 3 well as to provide any necessary operating reserve that
- 4 may be required to serve because there is a combination of
- both, the obligation to serve firm load as well as the
- 6 requirement to provide the necessary operating reserve.
- 7 The load forecast would indicate that those requirements
- 8 were there because these industries again are there at the
- 9 peak, at the time of peak.
- 10 DR. SOLLOWS: Okay. So these were large industrial
- 11 customers that were entirely on firm service and not on
- interruptible service?
- 13 MR. KENNEDY: That is correct.
- 14 DR. SOLLOWS: Okay. As a planning assumption. Now,
- Ms.MacFarlane, did the sale and re-purchase transactions
- on these two units change the book values of the assets at
- 17 all?
- 18 MS. MACFARLANE: Yes, it would have.
- 19 DR. SOLLOWS: Increase or decrease?
- 20 MS. MACFARLANE: I believe it was a decrease.
- DR. SOLLOWS: Okay. And all of that has been factored into
- 22 whatever was the fixed charge basis that we discussed
- 23 earlier for Genco, so we have got it booked at the lower
- 24 value?
- 25 MS. MACFARLANE: That's correct.

- 1 4600 By The Board -
- 2 DR. SOLLOWS: Okay. Thank you. Now currently are all of
- 3 the Millbank units in the St. Rose unit bolted down,
- 4 hooked up to the system and ready to generate?
- 5 MR. KENNEDY: Yes, they are.
- 6 DR. SOLLOWS: Okay. So they are fully functional and ready
- 7 for dispatch. Now what I am intrigued by here is you
- 8 removed them from the system prior to any industrial load
- 9 being shed. So I would infer from that that you didn't
- need that 200 megawatts to serve the industrial load that
- 11 eventually didn't leave because it was already there. So
- 12 I am inferring from this that you have got at least 200
- megawatts of capacity that's not really used and useful
- from Disco's perspective. Am I wrong?
- MS. MACFARLANE: While they look for specific details I will
- 16 mention that these transactions, the sale and then the
- subsequent purchase took place some time ago. And I think
- 18 what my colleagues are looking for is the load growth over
- 19 a period of time.
- 20 So though they may have been determined to be surplus at
- 21 the time, they would not be surplus at this time. I will
- just wait for my colleagues to complete the answer.
- MR. KENNEDY: We basically are showing from a load and
- 24 resource balance point of view in our business plan for
- 25 2005/06 to 2007/08, January the 17th 2005, exhibit A-87.

- 4601 By The Board -
- 2 It does indicate that basically from a load and resource
- 3 balance point of view that we are -- at this particular
- 4 time. Again these studies are updated. But at that time,
- 5 and it continues that we do have a surplus of capacity to
- 6 serve our needs.
- 7 But as we move out towards the Point Lepreau refurbishment
- 8 we are going to be deficient with respect to capacity.
- 9 And beyond that there is a requirement out -- there is a
- 10 requirement continues on where it shows some surplus.
- 11 But the latest resource balance from a check point of view
- shows that we are starting to get rather tight out beyond,
- towards as we approach 2013 and 2012.
- 14 DR. SOLLOWS: And I quess we will be dealing with that in
- the load forecast portion of the hearing that comes
- 16 sometime later in the spring. So I don't want to dwell on
- 17 that.
- 18 But certainly for the test year it looks like we have
- 19 surplus and therefore could at least in theory reduce the
- 20 nomination.
- 21 MR. MAROIS: If we could reduce the nomination and increase
- it, yes, in theory we could.
- DR. SOLLOWS: Well, you could also go to the market later,
- 24 right?

- 1 4602 By The Board -
- 2 MR. MAROIS: Oh, yes.
- 3 DR. SOLLOWS: Okay. Thank you.
- 4 MS. MACFARLANE: I just want to clarify that the sale of
- 5 those units was in 1999/2000.
- 6 DR. SOLLOWS: Okay. Thank you. Now there were some
- 7 questions I think from Board Counsel yesterday about the
- 8 Coleson Cove precipitator and the upgrade that was
- 9 necessary to produce marketable gypsum.
- 10 What -- I don't know whether this question was asked or
- 11 not or whether it was answered. But just so that I'm sure
- 12 I get the information, what plant capacity factor was the
- precipitator upgrade case based on?
- 14 MR. KENNEDY: The precipitator upgrade was based on each
- unit which the capacity of each unit is 326 megawatts.
- DR. SOLLOWS: Well, what capacity factor? How much -- I
- mean, the amount of gypsum depends on the megawatt hours -
- 18 -
- 19 MR. KENNEDY: Yes.
- 20 DR. SOLLOWS: -- not the capacity.
- MR. KENNEDY: Based on the 2000 tons of producing -- 200,000
- tons of gypsum annually.
- DR. SOLLOWS: And so what capacity factor does that imply
- 24 for those units?
- 25 MR. KENNEDY: The actual -- I will have to check the actual

- 4603 By The Board -
- 2 capacity factor with respect to the total output. There is
- 3 in-service capacity factor. There is also a forecast of
- 4 the amount of capacity that's sold into the export market.
- 5 I'm just not sure.
- 6 DR. SOLLOWS: Okay. If you could split it out that would be
- 7 great.

- 8 MR. KENNEDY: Split it out?
- 9 DR. SOLLOWS: Yes.
- 10 MR. KENNEDY: Okay.
- 11 DR. SOLLOWS: Thank you.
- 12 MR. KENNEDY: For the test year?
- DR. SOLLOWS: Yes, for the test year.
- 14 MR. KENNEDY: Okay.
- DR. SOLLOWS: That is fine. Thank you. The second
- 16 question -- the last question on that is at what landfill
- 17 cost would you have been indiffered between making the
- 18 upgrade or landfilling the gypsum?
- 19 Sensitivity on your economic analysis is what I am coming
- to. And if you don't have that you can provide it as well
- 21 later.
- MR. KENNEDY: The analysis was done on \$50 a ton of disposal
- and trucking costs to the landfill.
- 24 DR. SOLLOWS: I'm aware of that. And I guess my question is
- 25 how low would that price have to fall for you to be

- 1 4604 By The Board -
- 2 indifferent between doing the upgrade or just landfilling it?
- And did you test the sensitivity? And if you didn't
- 4 could you just do that and let me know?
- 5 MS. MACFARLANE: That analysis was done. I just don't
- 6 recall the numbers.
- 7 DR. SOLLOWS: If you could just undertake to provide it?
- 8 MS. MACFARLANE: Yes.
- 9 DR. SOLLOWS: Thank you. Now talk fuel surcharges. Do I
- 10 understand it correctly that Disco originally sought a
- 11 fuel surcharge for their rate that would pass through the
- 12 changes in fuel prices to the electric city rates
- automatically, and by originally I mean back last spring?
- Or maybe I misheard and you were planning on doing it,
- but the plans changed. Have I got it more or less right?
- 16 MR. MAROIS: When we had filed -- initially filed our
- application, it was for 05/06.
- 18 DR. SOLLOWS: Yes.
- 19 MR. MAROIS: And we had a proposal for a fuel surcharge at
- the time.
- 21 DR. SOLLOWS: Yes.
- 22 MR. MAROIS: And the main purpose was to try to deal with
- 23 the fuel surcharge expeditiously. And what was proposed
- at the time was an expeditious way to reduce the fuel
- 25 surcharge, but I guess we had concluded that an increase

- 4605 By The Board -
- 2 in fuel surcharge would probably require an indepth review by
- 3 the Board, because of the 3 percent provision.
- 4 DR. SOLLOWS: Okay. And we understand from this proceeding
- 5 that your fuel costs are fixed six months prior to the
- 6 rate hearing. Now that's pretty clear on the record now?
- 7 MR. MAROIS: Yes.

- 8 DR. SOLLOWS: So my question is if your fuel prices are
- 9 fixed six months in advance, I am not clear why you would
- 10 either want or need a fuel cost adjustment clause in your
- 11 rates? You would -- I would expect that you would just
- regularly schedule a rate review hearing with this Board
- for November, December and in two or three days a quick
- 14 review of the assumptions and the parameters and
- determinants and we would be done. So why the -- why look
- for a -- where in a position where you know your fuel
- 17 costs well in advance of the test year, I am not sure I
- 18 understand the whole rationale for a fuel surcharge?
- 19 MR. MAROIS: Well, we are not asking for one now.
- DR. SOLLOWS: Okay.
- 21 MR. MAROIS: So I guess that supports your position. And
- the second part is I really like your two or three days.
- 23 So if we could do that --
- 24 DR. SOLLOWS: I am trusting we can all learn from this
- process.

- 4606 By The Board -
- 2 MR. MAROIS: I hope so.
- 3 DR. SOLLOWS: I will move on. And I am coming very close
- 4 to the end. Now when I reviewed the vesting agreement, I
- 5 think I found in Article 2.7.3 -- and I will -- that's in
- 6 A-4 I think, exhibit A-4, Article 2.7.3. I could be
- 7 wrong.

- 8 MR. MAROIS: Do you mean 2.7.3 or --
- 9 DR. SOLLOWS: 2.7.3, exactly. That's what I have written
- 10 down anyway. Yes. When I read -- oh, I am sorry, slow
- 11 down. You have it? Okay. When I read Article 2.7.3, it
- 12 -- I read that Genco -- I will read it completely. "Genco
- may make firm export sales of excess capacity provided
- 14 that in order to enter into such firm export sales
- 15 contracts, Genco must first obtain Disco's prior written
- 16 consent, which consent shall not be unreasonably withheld
- or delayed." Has Genco sought your consent for any such
- 18 contracts?
- 19 MR. KENNEDY: None with respect to those type of contracts,
- 20 which are firm.
- 21 DR. SOLLOWS: So there are no existing firm export
- 22 contracts?
- MR. KENNEDY: The contracts that are in place basically can
- 24 be interrupted without using a pro rata basis where the
- appropriate load is reduced in New Brunswick versus

- 2 wherever this export is occurring. Most of the exports -- the
- 3 exports typically are financially firm and Genco has an
- 4 obligation to haul those back and make other arrangements
- from a financially firm point of view in the appropriate
- 6 market where that is happening. They have to provide by
- 7 buying out of the market.
- 8 DR. SOLLOWS: So under -- there are no contracts that would
- 9 be considered firm under Section 2.7.3 existing?
- 10 MR. KENNEDY: Other than the commitment that we have with
- 11 respect to Hydro Quebec, which was grandfathered.
- 12 DR. SOLLOWS: Yes.
- MR. KENNEDY: And that's backed up by the two Millbank
- 14 units. It's backed up by that capacity that we are not
- able to claim as capacity as meeting our firm load and
- 16 reserve commitments.
- 17 DR. SOLLOWS: Thank you. Now, I would like to refer to
- 18 copies of some journal papers that I -- were subject to my
- 19 review in preparing for this hearing. I will ask the
- 20 Secretary to distribute them. And I think maybe we will
- 21 keep it simple. We will just do them one at a time or do
- you want them both at the same time? There you go. I
- 23 will start with -- as I said before, one of the things
- that I do in preparation for this is review literature.
- 25 And I just want to make sure you have an opportunity

- 2 review and comment on some of things that I might have read.
- 3 I am sure the Chairman will attest to the fact when he
- 4 looks at my office that this -- there are certainly a pile
- of papers there. These are just two out of the pile. But
- there are others, but I have selected these two, because
- they deal particularly with purchase power contracts.
- 8 And I am looking at the paper entitled "A Simplified
- 9 Procedure for Costing the Financial Risks of Purchased
- 10 Power Contracts" by a Bill Tye and Marvin Hawthorne. It
- 11 appeared in The Electricity Journal.
- On the last page of that just jumping to the conclusions,
- rather than getting immersed in all of the details, the
- 14 authors conclude that, purchased power contracts entail
- 15 financial risk to electric utilities because their
- 16 inflexible payment mechanisms involve debt-like
- obligations. When a utility pursues its own construction
- 18 program, it incurs risk and expects to recover the cost of
- 19 this risk from ratepayers. Some of these risks are borne
- 20 by investors in the purchased power contracts, and they
- are entitled to compensation for bearing these risks if
- they are qualified to receive avoided costs. However,
- investors in purchased power contracts, through the fixed
- 24 payments in the contract,

- 4609 By The Board -
- 2 shift risk back to the utility, its investors, and the
- 3 customers. The cost of these risks must be netted out of
- 4 an otherwise valid estimate of avoided costs to arrive at
- 5 true avoided costs. Otherwise, ratepayers will pay an
- 6 upwardly-biased estimate of true avoided costs.
- 7 When I read that, and without going into a lot of the
- 8 details in the interior, it sort of triggered a concern
- 9 for me that the nature of these contracts as such that it
- 10 may not meet the original objective that was set of
- 11 balancing the risk and allowing all of the companies to go
- 12 to the market to finance.
- 13 Now I would ask Mr. Peaco or anyone else is this
- 14 conclusion something that is maybe just abhorrent,
- it's the opinion of these two people or is this a
- general concern that maybe has been experienced in
- the U.S. market?
- 18 MR. PEACO: I notice this paper was written in --
- 19 DR. SOLLOWS: '97.
- 20 MR. PEACO: -- 1997.
- 21 DR. SOLLOWS: Yes.
- 22 MR. PEACO: But the issue of -- what's today termed as
- imputed debt is a very current issue in many state
- jurisdictions with respect to power purchase agreements.
- 25 DR. SOLLOWS: Okay.

- 4610 By The Board -
- 2 MR. PEACO: And several of the rating agencies have
- 3 expressed interest and concern with imputed debt and PPA
- 4 contracts and used that in their rating of utilities.
- 5 Several regulatory -- state regulatory commissions in the
- 6 United States have addressed this issue and debated
- 7 whether there is a real cost in how to be dealt with it.
- 8 And I think that there is a -- I think there is a mixed
- 9 bag as to how it has been treated. Some Commissions have
- indicated that until there is a real cost, they will defer
- 11 it to a rate case and others have taken some different
- 12 stances. So there is a lot of current case history --
- 13 DR. SOLLOWS: This is a very much evolving topic then is
- 14 what you are saying?
- 15 MR. PEACO: Yes, it is.
- 16 DR. SOLLOWS: And I would infer from that that we might be a
- 17 little imprudent to assume that the terms and conditions
- 18 of these PPAs should really be considered cast in stone
- and that perhaps they could be very much improved upon
- 20 based on the experience as markets evolve, is that a fair
- 21 characterization?
- 22 MR. PEACO: Could you try that one again?
- DR. SOLLOWS: I am inferring from your comment that these
- 24 PPAs that we are dealing with in this hearing may be --
- 25 admit to some improvement by changing their terms and

- 4611 By The Board -
- 2 conditions to better balance the risks and take these issues
- into account, is that a fair extension?
- 4 MR. PEACO: You are welcome to go there. I am not --
- 5 DR. SOLLOWS: You are not going to --

- 6 MR. PEACO: -- I haven't made that assessment at this point.
- 7 DR. SOLLOWS: Thank you. The second paper that I have asked
- 8 the Secretary to circulate is titled "Electricity Company
- 9 Affiliate Asset Transfer and Self-Build Policies: Renewed
- 10 Regulatory Challenges." And it is much more recent,
- November 2004. And I go to page 38 of that paper.
- 12 And again I am just jumping to the conclusions here. I
- 13 quess that says something about me. I read at the bottom
- of page 38. Wholesale market conditions are leading to a
- spate of requests that generation assets built/or owned by
- 16 unregulated affiliates be acquired or contracted out to
- 17 affiliate utility companies. These proposals call in most
- 18 cases for decisions that will impact ratepayers for
- 19 decades to come.
- 20 Moreover, there is evidence that some of the transactions
- 21 may be intended to relive an unregulated affiliate of some
- 22 currently burdensome debt in the form of underutilized
- 23 generation facilities. To the extent that the analysis of
- these proposed transactions is complex and subject to
- 25 various state and federal regulatory reviews,

- 1 4612 By The Board -
- 2 they may call for a level of independent analytical review
- 3 that is completely severed from the applicant utility.
- When I read that, it's -- it puts off alarm bells based --
- 5 quite frankly based on the evidence we have in front of
- 6 us, because we have been proscribed from going into the
- 7 kind of independent analytical review as you have been.
- 8 These have been dictated to you and they have been
- 9 dictated to us. But I see here that the experience in the
- 10 States, at least according to these two authors, is that
- 11 this is a serious issue.
- 12 Again are these authors perhaps overstating the case or is
- this an issue that we should be aware or concerned about?
- 14
- 15 Again Mr. Peaco. I am assuming you are the most familiar
- on the panel with the situation in the United States.
- 17 MR. PEACO: If I understand it right, one of the examples
- 18 that the article refers to is Arizona, Arizona Public
- 19 Service Company.
- 20 DR. SOLLOWS: Yes.
- 21 MR. PEACO: In that situation, maybe just by way of example,
- 22 the Arizona Public Service Company had created a merchant
- 23 affiliate back when restructuring was first implemented in
- 24 California in the late 90s. That affiliate proceeded to

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- 4613 - By The Board -
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- 2 build on a merchant basis several power plants in and around
- 3 Arizona. And then when Arizona abandoned retail
- 4 competition, they came in in a rate proceeding and asked
- 5 that those assets be absorbed by the utility at a price
- 6 and it was a substantial rate proceeding. I think it
- 7 ended about a year ago where there was a price determined
- 8 for which they would -- I think there is a similar case in
- 9 Georgia. I'm not sure if that is in this article. But
- 10 the issue would be utilities who created merchant
- 11 affiliates built unregulated investments and then
- 12 subsequently asked to have them brought back into rate
- 13 based.

- 14 DR. SOLLOWS: And I guess where I am coming from in that is
- the sense that I have that -- and whether or not it is
- 16 clear on the record remains to be seen -- is that the
- 17 export potential from New Brunswick into New England is
- 18 always cited as a reason for us not having too much
- 19 capacity. That it is really not too much capacity because
- 20 we can export it. And I am wondering to what extent the
- 21 concerns raised in this type of paper are somewhat
- 22 relevant in that context.
- 23 And that export capacity in a sense was a speculative
- investment on behalf of the generator and therefore may or
- 25 may not be appropriate to bring into the rate base. So I

- 2 guess that is where I am coming from in putting this to you.
- And if there -- again, I don't expect an answer one way or
- 4 the other. I just want to make sure that you have an
- 5 opportunity to address the kinds of concerns that these
- 6 raise in my mind.
- 7 MS. MACFARLANE: Mr. Sollows, could I just say that on the
- 8 coldest day of the year, NB Power group of companies has
- 9 an obligation to serve, on the coldest day of the year,
- 10 every ounce of generation that is owned is required in
- order to meet load plus reserve requirements.
- 12 The reason there is excess available for export is not
- because we don't need it on the coldest day of the year.
- 14 It is because we don't -- we have a winter peaking system
- and we do not need it in the summer months. The system
- was designed to meet the peak load and to take advantage
- of export in the non-peak seasons, recognizing that there
- 18 were economies of scale in doing that so that the peak
- 19 load is met more economically that building for the base
- and going out to the market.
- 21 DR. SOLLOWS: Thank you and I appreciate that explanation.
- 22 But I guess the alternative explanation I have or if not
- 23 alternative, the flip side of that is the reason you have
- that excess capacity is because you have a low load

- 1 4615 By The Board -
- 2 factor.
- 3 And had you had consistent and reasonable price signals
- 4 communicated to the market, and undertaken reasonable
- 5 steps to improve your load factor on the distribution
- 6 side, you may not have had such excess capacity that you
- 7 are portraying as an opportunity for exports.
- 8 But that is I guess where the fundamental disagreement may
- 9 occur. But I do thank you and I very much appreciate your
- indulgence with all of these questions. I don't know who
- has won the poll but I am done at quarter to 3:00. Thank
- 12 you very much.
- 13 MR. NELSON: Mr. Kennedy, exhibit A-52 is your annual report
- 14 for 2004/2005.
- 15 MR. KENNEDY: Yes.
- 16 MR. NELSON: And I am looking at page 28. And I know I am
- 17 having problems looking at the page numbers myself. It is
- 18 management's discussion and analysis at the top. And what
- it has got is expenses.
- 20 MR. KENNEDY: Yes.
- 21 MR. NELSON: The very last line down at fuel and purchase
- power for 2004/2005, it has got a total of \$497 million.
- 23 MR. KENNEDY: Yes.
- 24 MR. NELSON: How much of that was in-province? How much of

- 4616 By The Board -
- 2 that amount was in-province?

- 3 MS. MACFARLANE: That is something that is not disclosed in
- 4 the annual report for competitive reasons.
- 5 MR. KENNEDY: I don't know because that is the first time I
- 6 have seen that and that is the group of companies, I
- 7 believe. And I apologize, because I am having trouble
- 8 reading the numbers.
- 9 MS. MACFARLANE: The information isn't there, Mr. Nelson. I
- am the let's say primary author of the MDNA and we do not
- 11 disclose the breakdown in fuel costs in-province and out
- of province. And it is specifically because we do not
- 13 want to reveal competitive information for our export
- 14 market competitors.
- MR. NELSON: Could I have that filed under 133, Section 133
- of the Electricity Act?
- 17 MS. MACFARLANE: Yes.
- 18 MR. NELSON: I would like to have the break out between in-
- 19 province and out of province --
- 20 MS. MACFARLANE: Yes.
- 21 MR. NELSON: -- on that? Thank you.
- 22 CHAIRMAN: Commissioner Nelson, just so we are clear, is
- 23 that the year that report is for which was for not this
- 24 year, of course, but for last year?
- 25 MR. NELSON: 2004/2005.

- 4617 Redirect by Mr. Morrison -
- 2 CHAIRMAN: Okay. Mr. Morrison?
- 3 MR. MORRISON: Yes, Mr. Chairman, I do have some redirect
- 4 but I can assure you it will be very brief.
- 5 CHAIRMAN: Fine. Go ahead, sir.
- 6 REDIRECT EXAMINATION BY MR. MORRISON
- 7 Q.930 This question is for Mr. Peaco. And I believe it was
- 8 yesterday, but my mind is not what it used to be. It
- 9 might have been the day before. It was under questioning
- 10 by Mr. Gorman. And it appears at pages 4302 to 4303 of
- 11 the transcript and you don't have to turn it up.
- But Mr. Gorman questioned you, and I believe Mr. Hyslop
- followed up with some questions on the same topic. And he
- 14 was referring you to exhibit A-5, which I understand was
- 15 your first audit, Mr. Peaco. Is that correct?
- 16 MR. PEACO: That is correct.
- 17 Q.931 And Mr. Gorman put a number of questions to you
- 18 dealing with whether you had been given access to
- 19 historical data on heat rates, historical data on hydro
- 20 production and data and models for load forecast.
- 21 And I believe your answer was at that time that you
- 22 weren't provided this information. Is that fair?
- 23 MR. PEACO: Yes.
- 24 Q.932 And I understand, Mr. Peaco, that La Capra did some

- 4618 Redirect by Mr. Morrison -
- 2 further work subsequent to A-5, particularly Phase II and III.
- 3 Is that correct?
- 4 MR. PEACO: That is correct.
- 5 Q.933 ANd in the course of conducting Phases II and III,
- 6 were you in fact provided with that information?
- 7 MR. PEACO: Yes, that information was subsequently assembled
- 8 and I think is actually provided in the confidential data
- 9 filing.
- 10 Q.934 Thank you. This morning Commissioner LeBlanc-Bird had
- some questions regarding defining the scope of the work
- that La Capra did and there may be some misunderstanding
- as to how that scope of work was defined. And perhaps,
- 14 Mr. Marois, you can have -- make some comment with respect
- 15 to that.
- MR. MAROIS: Yes, I can. Yes, I guess there has been a lot
- of discussion in terms of what has been done, an audit, a
- 18 verification, all that. What is important to Disco is
- 19 really the terms of reference. Because the terms of
- reference spell out exactly what we wanted La Capra to do.
- 21 And those terms of reference were submitted to the PUB
- for their review and were subsequently approved.
- 23 So really at the end of the day from my perspective, it's
- not as much the title of what was done, but the nature of
- 25 the actual work that was done. And that is

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1
                - 4619 - Redirect by Mr. Morrison -
   spelled out in detail in the terms of reference and is
 2
 3
        attached to the La Capra Report.
                     Thank you, Mr. Marois and Mr. Chairman and
 4
     MR. MORRISON:
        Commissioners. Those are all my questions.
 5
                 Thanks, Mr. Morrison. I want to thank the panel
 6
     CHAIRMAN:
 7
        for the attendance here from day 38 to -- I forget. I
        don't know how many it was but I appreciate it and Ms.
 8
 9
        MacFarlane, Mr. Kennedy and Mr. Peaco, you are -- you will
       not be back but the anchor man Mr. Marois will tomorrow
10
11
        morning. So again, thank you very much and safe journey.
12
        We will adjourn until 9:15 tomorrow.
        (Adjourned)
13
   Certified to be a true transcript of the proceedings of this
14
15
                                hearing as recorded by me, to the
16
                                best of my ability.
17
18
                                             Reporter
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